



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: EMD

Objective

4.1 Increase the State Emergency Operation Center capability to provide information to the whole community to effectively relay information regarding any threat or hazard.

Strategies

- 4.1.1 Assess the current Alert & Warning Center (AWC) operations by reviewing mission, purpose, plans, information and technology capabilities, stakeholders/customer information needs, and opportunities for improvement using Lean methodology by Dec 31, 2016.
- 4.1.2 Develop AWC project management plan for modernization by Jun 30, 2017.
- 4.1.3 Modernize AWC operations processes and update communications technology by Jun 30, 2018.
- 4.1.4 Provide capacity for reliable notification, alert, warning and resource coordination services for the more than 5,000 incidents annually.
- 4.1.5 Secure funding for AWC modernization.

Performance Measure(s)

- % assess current AWC opera & opportunities using Lean methodology
- % AWC modernization plan developed and Implemented

Target(s)

- 100% AWC assessment complete by Dec 31, 2016
- 100% AWC modernization project plan completed by Jun 20, 2017

Actual

- 30
- 0

Status

- Assessment 30% complete: Completed Lean Six Sigma Green Belt training; conducted customer survey; initiated definition of problem using DMAIC methodology.
- Modernization plan 0% complete: New AWC Supervisor hired Mar 1, 2017. Completed assessment will inform the plan.



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Objective

4.2 Complete Next Generation 911 (NG911) procurement implementation with all statewide Public Safety Answering Points (PSAPs) connected on time and within budget.

Strategies

- 4.2.1 Complete NG911 procurement process and sign contract by the end of State Fiscal Year (SFY) 16 (Jun 30, 2016).
- 4.2.2 Complete NG911 implementation and testing by the end of 2nd Qtr SFY-17.
- 4.2.3 Complete “cut-over” of primary PSAPs to new system by Dec 31, 2017.

Performance Measure(s)

- % ESInet II (Emergency Services Internet Protocol net 2)
- % primary PSAPs connected to ESInet II

Target(s)

- 100% ESInet II operational by Jan 1, 2017
- 100% Primary PSAPs connected to ESInet II by Dec 31, 2017.

Actual

- 0
- 0

Status

- Contract signed on July 19, 2016. Incumbent slow to respond to transition support requests, causing a 8 month delay.
- Completion of implementation and testing of ESInet II now October 2018.
- Expect completion of Primary PSAPs connection by August 2018.



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Objective

4.3 Complete the NG 911 modernization of primary PSAPs call processing capability.

Strategies

- 4.3.1 Outreach to reinforce NG 911 modernization requirements completion.
- 4.3.2 Complete NG911 call processing equipment upgrade for Primary PSAPs.

Performance Measure(s)

- % Primary PSAPs with NG911 call processing equipment

Target(s)

- 100% Primary PSAPs with NG 911 call processing equipment by Jun 30, 2017

Actual

- 99

Status

- 99% of primary PSAPs have completed or finalized their modernization plans. One Primary PSAP (Fairchild AFB) has not finalized their plans and is dependent upon DoD funding (requested) to complete. All but this one will meet the target.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: EMD

Objective

4.4 Complete Geospatial 911 call routing modernization and implementation – SFY 18.

Strategies

- 4.4.1 Facilitate the development of Geospatial data standards agreement by all Washington state counties.
- 4.4.2 Assist statewide counties to assess and convert Geospatial data to achieve the data standards in the statewide agreement.
- 4.4.3 Schedule and assist the counties to migrate Geospatial call routing from Jan 2017 through Jun 2018.

Performance Measure(s)

- % WA counties with Geospatial data converted

Target(s)

- 100% WA counties with Geospatial data conversion by Jun 30, 2016

Actual

- 90

Status

- All WA counties agreed to Statewide 911 Geospatial standards.
- SECO continues to provide financial support to the counties to assess and convert their data to achieve the standards.
- Expect to complete migration of Geospatial call routing by April 2018.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: CFMO

Objective

4.5 Increase the modernization in facilities to maximize longevity, and minimize sustainment costs to support current/future Washington Military Department missions.

Strategies

- 4.5.1 Complete programmed minor works project and plan maintenance projects on time and within budget.
- 4.5.2 Maximize the number of WA NG projects approved for the Future Years Defense Plan (FYDP) by ensuring access to state-owned land and comprehensive TAG narrative submission each year.
- 4.5.3 Complete the Pierce County Readiness Center construction on time and within budget.
- 4.5.4 Complete the Tumwater Readiness Center construction on time and within budget.
- 4.5.5 Complete the Yakima Training Center construction on time and within budget.

Performance Measure(s)

- % of funding execution
- # WA NG projects selected for FYDP/year
- % construction completion for Pierce County
- % construction completion for Tumwater County Readiness Center
- % construction completion for Yakima Barracks

Target(s)

- 100% funding execution
- 1 WA NG project Selected for FYDP every five years with JFHQ the next priority
- Pierce County Readiness Center construction and occupancy complete by FY17
- Tumwater Readiness Center FY17 = 100% design and FY20 = 100% construction
- Yakima Barracks FY17 = 70% construction and FY18=100% occupancy

Actual

- 98
- 3
- 100
- 100
- 65

Status

- Ongoing
- Tumwater, Richland, and YTC Barracks added.
- Ribbon Cutting 3/29/17
- 35% design approved now, 65% this summer, expect full completion 9/30/17.
- Timeline delayed due to site move.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: CFMO

Objective

4.6 Increase the modernization of facilities by adding critical generators to Readiness Centers.

Strategies

4.6.1 Complete generator installment projects programmed in the minor works program for selected facilities and Readiness Centers.

Performance Measure(s)

- # installed generator projects/total scheduled projects

Target(s)

- 3/biennium

Actual

- 3

Status

- WYA, Building 36, and Wenatchee RC completed.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: WA Youth Academy

Objective

4.7 Expand the Washington Youth Academy.

Strategies

- 4.7.1 Complete comprehensive, documented and affordable requirements with potential options plan for expanding the Washington Youth Academy at the current Bremerton location and a possible Eastern Washington location.
- 4.7.2 Complete a WYA projects plan and biennial capital budget decision package.
- 4.7.3 Legislative and communications plan for outreach to community and legislature to encourage support for WYA Expansion.

Performance Measure(s)

- % WYA expansion requirements documented
- % WYA expansion project plan completed & briefed to TAG
- % outreach plan completed

Target(s)

- 100% expansion requirements documented by Jul 2016
- 100% project plan completed & briefed to TAG by Jul 2016
- 100% outreach plan by Dec 2016

Actual

- 60
- 100
- 100

Status

- 100% plans completed for Bremerton expansion. Submission for capital budget for Eastern WA planned for biennium 2023-2025. CFMO purchasing land in Richland for Readiness Center with additional WYA footprint.
- WMD forwarded decision packet to Capitol Budget Committee for consideration during 2017 legislative session. Project not currently listed in Governor's budget.
- 66 legislative outreach visits by WMD representatives. Three positive television news reports, 6 radio interviews transmitted in approximately 17 markets, 5 positive online news articles, and 13 positive print news article in East and Western WA.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: WAARNG

Objective

4.8 Increase WAARNG readiness for federal and state missions through the conversion of the 81st Armored Brigade Combat Team (ABCT) into a Stryker Brigade Combat Team (SBCT).

Strategies

4.8.1 Implement Lines of Effect corresponding to state LOEs to shape/monitor the progress of the brigade conversion process:

- LOE 1: Manning
- LOE 2: Equipping
- LOE 3: Training

Performance Measure(s)

- LOE 1: % brigade fill/% brigade Duty Military Occupational Specialty Qualified (DMOSQ)
- LOE 2: % Line Item Numbers (LINS) On Hand (O/H)
- LOE 3: % scheduled New Equipment Training (NET) events completed

Target(s)

- LOE 1: 100% Fill/85% DMOSQ
- LOE 2: 90% O/H
- LOE 3: 100% NETs All LOE completion targets are Q2 FY18

Actual

- 82
- 82

Status

- According to DPRO on 24MAR2017, current strength and DMOSQ for the 81st SBCT are as follows: Strength: 94.8% DMOSQ: 82.1%
- 28 vehicle NETS. 3 complete (RV OPNET).
- There are 395 LINS on the 81st SBCT combined MTOEs with a current EOH of 82.3% of equipment on hand.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: WAARNG

Objective

4.9 Maintain a theater level aviation command aligned with PACOM/USARPAC to support aviation operations.

Strategies

4.9.1 Continue the overarching aviation structure with the expertise to mitigate the decision making, safety and standardization during mission execution in overseas and domestic contingencies.

Performance Measure(s)

- % Approved WAARNG extension request for 66th Theater Aviation Command (TAC) by Department of the Army

Target(s)

- 100% 66th TAC extension approval by Sep 2018 or removal of the 66th TAC from the Aviation Readiness Initiative (ARI) cuts or transition of the 66th TAC into a Theater Aviation Brigade

Actual

- 10

Status

- Extension memorandum currently resides at DAMO-AV. All indications are at this point approval will require engagement from DARNG. Unit is scheduled to J out on 18 AUG 17.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: WAARNG

Objective

4.10 Update the current UH-60 fleet and advocate for new Assault Battalion missions.

Strategies

- 4.10.1 Maintain flying hour and budget execution above 95% per FY.
- 4.10.2 Maintain unit manning and DMOSQ above 90%.
- 4.10.3 Work within the National Guard Bureau (NGB) to influence fielding decisions on UH-60 modernization and Assault Battalion unit decisions.
- 4.10.4 Team with California to advocate for a west coast UH-60M battalion set.
- 4.10.5 Leverage Congressional delegation relationships to gain new aircraft.
- 4.10.6 Leverage membership in UH-60M Coalition and State Aviation Officer Executive Council equipping committee to gain new aircraft.

Performance Measure(s)

- % flying hour execution/FY
- % budget execution/FY
- % of UH-60 modernized

Target(s)

- 100% flying hour and budget execution/FY
- 100% UH-60 modernized by FY19

Actual

- 38
- 86
- 0

Status

- Flying hour execution as of 15MAR2017 is 38% of total FY request. This on glideslope since the AT and good weather flying period has not commenced. 1,384 hours out of a total request of 3,609 hours.
- 1/168 GSAB is at 112% strength as of 24MAR; DMOSQ is at 86.1%.
- There are currently no UH-60M-equipped assault formations west of the Rocky Mountains. COA to build partnership with 40th CAB to consolidate upgrades.
- Working on partnership with California's 40th CAB toward this effort. Between our two states, we have some of the oldest AC in the byard.
- The GOV Affairs program and WMD senior leaders continue to engage the CODEL in order to educate them about the needs of the Guard. Congress does not manage the Army's force structure or resource apportionment; continue engagement with NGB and the Army.
- WA SAO is chairman of the Region VI Executive Council and is spearheading motion to rewrite UH-60 modernization business rules. Outdated methodology relies on ARFORGEN schedule in order to determine modernization schedule.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: WAANG

Objective

4.11 Continue to pursue Air National Guard emerging missions and platforms while maintaining/improving current capabilities.

Strategies

- 4.11.1 Continue to pursue KC-46A basing at Fairchild AFB and posture for long-term success in air refueling missions by 1 Jan 2018.
- 4.11.2 Continue to incrementally develop the 225 ADG (WADS) mission system and ancillary equipment via 1st Air Force (1AF) and NGB/A3 by 1 Jan 18.
- 4.11.3 Pursue robust Cyber Protection Team capability while preserving integrity of force and militia construct by 1 Jan 18.
- 4.11.4 Explore a potential schoolhouse authorization/appropriation for the WAANG to train National Guard, Joint and civilian cybersecurity partners by 1 Jan 2018.

Performance Measure(s)

- # of in-depth mission analyses/year

Target(s)

- >=1 annual analysis of current mission set, opportunities for expansion of current mission and potential mission system upgrades/replacement by 1 Oct 2016

Actual

- 1

Status

- KC-46 examined; Fairchild AFB not selected for basing of KC-46. Examining/advocating expanded basing & bed-down of additional KC-135s at Fairchild AFB.
- 143d and 262d successfully completed CPT 301 rotation at IOC during Q1/2FY17. Squadrons are on track to achieve 39 PAX FOC by Q1FY19 as dictated by AFSPC for their next mobilization starting Q3FY19 and Q1FY20.
- Detailed proposals developed. Schoolhouse proposal has been briefed at the NAF, MAJCOM, COCOM, and Congressional levels. Currently working to establish the training requirement with NGB, AF, and USCC.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: WAANG

Objective

4.12 Increase more efficient facility use through establishment of integrated WMD facility utilization and maintenance board.

Strategies

4.12.1 Maximize occupancy of WMD facilities through the establishment of the facility utilization and maintenance board by Oct 2016.

4.12.2 Stakeholders from WAARNG, WAANG, EMD, WYA and JFHQ (not limited to) meet at least annually and ensure facilities are in use and allocated properly.

Performance Measure(s)

- % utilization of real property/total WMD real property
- # joint facility master plans annually reviewed & approved

Target(s)

- 90% utilization of all WMD real property by Oct 2016
- 1 joint facility master plan reviewed annually by board and approved by TAG 1 Oct 16

Actual

- 100
- 1

Status

- Continued collaboration with CFMO. 194 WG projected to have an installation development plan conducted by NGB/A4C FY18.
- Annually supports the Joint Services Reserve Component Facilities Board hosted by CFMO.



WASHINGTON MILITARY DEPARTMENT

Goal: Modernization

Division: WAANG

Objective

4.13 Continue transfer of WAANG mission driven federally controlled real property to National Guard control.

Strategies

- 4.13.1 Continue to pursue transfer of relevant and mission-driven real property from federal to NGB ownership.
- 4.13.2 Examine other real property within WMD that may qualify for transfer or co-utilization.

Performance Measure(s)

- # WMD utilized real property owned by external agencies

Target(s)

- 0 WMD utilized real property “owned” by external agencies with the exception of associated units (e.g., 141 Air Refueling Wing (ARW) & 92 ARW) by Oct 2016.

Actual

- 0

Status

- Continuing to work with WADS and NGB/A4C to transfer facility assets to the WA ANG.
- Continue to ensure documentation is accurate between JBLM Public Works, NGB/A4C and the WA ANG.