## 2022-23 EMC Strategic Work Plan

Strategy 1. Provide purpose and focus for the EMC through an annual strategic	Strategy 2. Obtain feedback on EMC Annual Report.	Strategy 3. Increase perception of EMC value and influence.
workplan. Establish strategic work plan for 2022-23. Metric: Draft plan for approval by EMC. Completion target: Final draft 9 APR 2021 – adoption by EMC 3 JUN 2021. Lead: Mike Harris Team Members: Strategic Planning Work Group Status: Draft 2022-23 Strategic Work Plan to be finalized for June EMC meeting. Next Steps: Request EMC approval 3 JUN 2021. Recruit Team Members for each strategy.	<ul> <li>The EMC Annual Report will provide advice and guidance to the Governor and the Adjutant General on all matters pertaining to state and local emergency management. The Strategic Planning Work Group will develop a plan for obtaining feedback on the report.</li> <li>Metrics: <ol> <li>Meet with TAG for leader's intent.</li> <li>Meet with Robert Ezelle for leader's intent.</li> <li>Meet with Jim Baumgart for leader's intent.</li> <li>Meet with Jim Baumgart for leader's intent.</li> <li>Establish Annual Report Work Group.</li> <li>Set deadline for report completion and distribution.</li> <li>Set deadline for internal review.</li> <li>Ensure creation of a report cover memo that explains importance of feedback and sets expectation for same.</li> <li>Set meetings with Ezelle, TAG, Baumgart, and COS to obtain feedback.</li> </ol> </li> <li>Completion targets: 3 JUN 2021 meeting kick-off and identification of authors. Draft to 16 SEP 2021 EMC meeting. Final draft to members 15 OCT 2021. Finalize at NOV EMC meeting. Distribute 15 DEC 2021.</li> <li>Lead: Jason Biermann</li> <li>Team Members:</li> <li>Status: Pending review of draft annual report plan at 3 JUN 2021 EMC meeting.</li> </ul>	<ul> <li>Metrics: <ol> <li>Brainstorm with EMC at June meeting.</li> <li>Create a presentation? Share with constituents</li> <li>Members have venues – AWB newsletter, cities/counties have newsletters, EMD monthly news, others?</li> <li>Refresh subcommittees that are not meeting (Sharon)</li> <li>Increase frequency of meetings? (Add to June EMC agenda)</li> <li>Encourage "ambassadors" to share information with legislative staff/committees</li> <li>EMC meeting opening comments: FEMA RX administrator, TAG, Robert Ezelle, Jim Baumgart – what do we want them to say – to bring to the group.</li> </ol> </li> <li>Completion target: <ol> <li>Lead:</li> <li>Team Members:</li> <li>Status:</li> </ol> </li> <li>Next Steps: Recruit people to work on this strategy.</li> </ul>

Strategy 4. Ensure consistent	Strategy 5. Review and analyze funding for	Strategy 6. Review and update RCW 38.52.040.
<ul> <li>communication with EMC members and constituents.</li> <li>An assessment of strengths, weaknesses, opportunities, and threats for the EMC included a lack of consistent communication with EMC members and stakeholders. This was also borne out in a survey of the same group in January 2021.</li> <li>Metrics:         <ol> <li>Complete education of new EMC members and stakeholders about</li> </ol> </li> </ul>	emergency management. Develop recommendations for integrating and sustainably funding Washington's emergency management system. Metrics: Completion target: Lead: Team Members: Status: Next Steps: Recruit people to work on this	<ul> <li>Strategy 6. Review and update RCW 38.52.040.</li> <li>The annual review of the EMC Charter in early 2021 revealed the need to review and update the statutory authority and responsibilities outlined in RCW 38.52.040. Initial concerns included whether there was appropriate representation on the committee and a lack of flexibility in the language of the law.</li> <li>Metrics: <ol> <li>Paragraph 1 – Revisit EMC membership.</li> <li>Additional EM representation?</li> <li>Commerce?</li> <li>Transit?</li> </ol> </li> <li>Paragraph 2 – Update to more accurately reflects current emergency management practices.</li> </ul>
EMC a. EMC101 2. Create concise meeting summary for	strategy.	
distribution to stakeholders through		Completion target:
EMC members 3. Communicate through partner		Lead:
organizations (WSEMA, etc.)		Team Members: Status:
<ol> <li>Alternate month EMC chair update by email</li> </ol>		<b>Next Steps:</b> Recruit people to work on this strategy.
Completion target:		
Lead: Jason Biermann		
Team Members: Sharon Wallace		
Status:		
<b>Next Steps:</b> Recruit people to work on this strategy.		