# 2021 EMC Strategic Work Plan

**Strategy 1. Realign the EMC to its legislative mandate.**

Establish Strategic Planning Work Group to review EMC Charter and establish a strategic work plan. These efforts are focused on realigning the work of the EMC to its statutory mandate.

**Metric:** Establish work group. Review, update, and adopt EMC Charter. Create and implement strategic work plan.

**Completion target:** Work group – 12 Nov 2020. EMC Charter – 12 Mar 2021. Work plan – 12 Mar 2021.

**Lead:** Jason Biermann and Mike Harris

**Team Members:** Arel Solie, Sandi Duffey, Stacey McClain, Sharon Wallace

**Status:** The work group was established at the November 2020 EMC meeting and meets weekly. The team has completed a work group charter, communications plan, a survey of EMC members, and a draft update of the EMC Charter, which was reviewed in part at the February 2021 EMC meeting.

**Next Steps:** The Charter will continue with EMC review at an ad hoc meeting of the EMC in March.

**Strategy 2. Submit annual report to the Governor.**

Research and write an annual report that provides advice and guidance to the Governor and the Adjutant General on all matters pertaining to state and local emergency management.

**Metric:** Completion and submittal of the report.

**Completion target:** 30 Nov 2021

**Lead:**

**Team Members:**

**Status:** The EMC's Strategic Planning Work Group has developed a concept for the creation and content of the 2021 report. This includes: creating a subcommittee to begin the work; soliciting content and feedback at intervals from the EMC; reviewing certain historical AARs for common themes and assessing whether these have been addressed or if they require additional work. AARs to review should include SR530, wildland fires, severe storms, floods, and CR16. The group suggests incorporating an assessment of threats and other issues to possibly include: a Cascadia event; climate change; post-COVID recovery; cybersecurity; equity; terrorism; and domestic violence extremism.

**Next Steps:** Formalize plan with the EMC at the June meeting.