

STATE OF WASHINGTON

MILITARY DEPARTMENT

Camp Murray • Tacoma, Washington 98430-5000

PAO (1-20)

29 May 1997

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Military Department Annual Report 1996

1. The 1996 Military Department Annual Report is now available. Target audience is the state legislature and other key local elected officials. The enclosed copy is for your personal information and use. The financial information contained is also available separately as the 1996 Financial Impact Statement, which is available from the undersigned.

2. The companion document to the agency's Annual Report is the Emergency Management Division's Activity Report published in March 1997. Copies of this document can also be obtained from the undersigned.

3. POC is the undersigned at (253) 512-8481, DSN 323-8481 or e-mall paowa@wa-ngnet.army.mil

FOR THE ADJUTANT GENERAL:

DONNA L. HUBBERT LTC, TC, WAARNG PAO

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State of Washington MILITARY DEPARTMENT

ANNUAL REPORT January 1,1996 -

December 31, 1996

Major General Gregory P. Barlow, The Adjutant General

The 1996 Annual Report was produced by the Public Affairs Offices of the Military Department. This is a collaborative effort of the Emergency Management Division, Air National Guard, Army National Guard and Support Services Divisions. Please direct questions or comments to:

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MESSAGE FROM THE ADJUTANT GENERAL

This 1996 Annual Report is provided with the intent of informing the citizens of Washington State about the accomplishments and economic impact of the Washington State Military Department.

Every member of the Military Department demonstrates on a daily basis, their spirit, their preparedness, their professionalism and their commitment to serving the citizens of Washington State. "To serve" is the Military Department's basic philosophy and we are dedicated to the Total Quality Leadership process as the way to best serve our customers, the citizens of Washington State. This means the department's leadership serves first the employees, the airmen and the soldiers through working together to streamline processes and remove barriers. This results in an environment of innovation, integrity and commitment.

1996 provided a "bumper crop" of challenging opportunities this past year.

The role of State Emergency Manager came with legislative action and the transfer of this function to the Military Department in July 1995. The division reorganized itself immediately after the transfer and had a quick real life test with the November 1995 and February 1996 Floods. Both events were so severe, they each earned a Presidential Disaster Declaration.

Both the Spokane Ice Storm in late November 1996 and the deluge of snow, ice and rain in December 1996 have given ample opportunity to continually focus, refine and improve the coordination processes and response mechanisms of the Emergency Management Division.

The Support Services Division has worked in new and innovative ways while continuing to support National Guard and Emergency Management missions.

The dialogue and discussions continue at the national level over the size and role for the various military services. Here in Washington State, both the Air and Army National Guard continued to experience force structure changes, both adding and subtracting units and personnel. The good news is Washington's Army National Guard has experienced significantly less change than other states and we have been able to retain all soldiers affected by unit inactivations.

The National Guard has deployed soldiers and airmen worldwide to participate in a variety of exercises and training activities. The 141st Air Refueling Wing had its KC 135 tanker aircraft and crews supporting Operation Joint Endeavor over Bosnia throughout the year. The Army Guard's 122nd Public Affairs Detachment was placed on alert in November and left for 270 days in Hungary in support of Operation Joint Endeavor/Guard on January 11, 1997.

Local law enforcement authorities are supported by Army and Air guard personnel in the war on drugs. The Washington National Guard's Drug Demand Reduction Program reached 34,225 school children and 70,000 community members with their Role-Model Program this past year.

Thank you for your continued support of and confidence in the Military Department, its people and its commitment to serve the citizens of this state.

Major General Gregory P. Barlow

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The Military Department's strategic goals are

- to provide adequate resources to efficiently support emergency responses thus minimizing the impacts of disasters and emergencies on people, property and the environment;
- to provide well trained and appropriately equipped military units for national defense and state emergency contingencies;
- to advance individual, business and governmental knowledge of emergency mitigation, preparedness, response and recovery strategies and programs.

The specific goals of the

Washington Army and Air National Guard include

- to fully participate in the national defense as a part of the Department of Defense community;
- to fully participate in state emergency operations as a part of the Washington State emergency response community;
- to recruit, train and retain quality men and women who will serve their state and nation as citizen-soldiers and airmen;
- to build and maintain National Guard community centers and facilities, thus safeguarding federal property and providing for the administration and maintenance of assigned military units;
- to utilize the federally provided equipment as Department of Defense provides and allows, in support of state needs;
- to work with other agencies in drug demand reduction efforts through education and providing role models of a drug free environment to the community; and
- to provide traditional and patriotic presence at celebrations in the communities.

The specific goals of the Emergency Management Division are

- to facilitate a coordinated planning process integrating emergency management plans to include federal, state and local governments, communities and the private sector;
- to acquire and maintain survivable state Emergency Management Division facilities and equipment;
- to administer and facilitate programs that enable people, governments, communities and the private sector to recover from immediate and long-term impacts of disasters;
- to facilitate the identification, development, implementation and evaluation of mitigation strategies and activities to reduce vulnerability to the effects of disasters;
- to propose coordinated legislation to improve the emergency management capabilities of people, governments and the private sector;
- to coordinate a partnership of state agencies and local governments to educate the public in emergency and disaster preparedness; and
- to coordinate facilities and resources to assist state agencies and local governments to effectively and efficiently respond to emergencies and disasters.

GOALS

STATUTORY AUTHORITY

The Adjutant General is the department's chief executive, serving as

- the Director of the Washington Military Department,
- the Commander of the Washington National Guard, and
- the State Emergency Director.

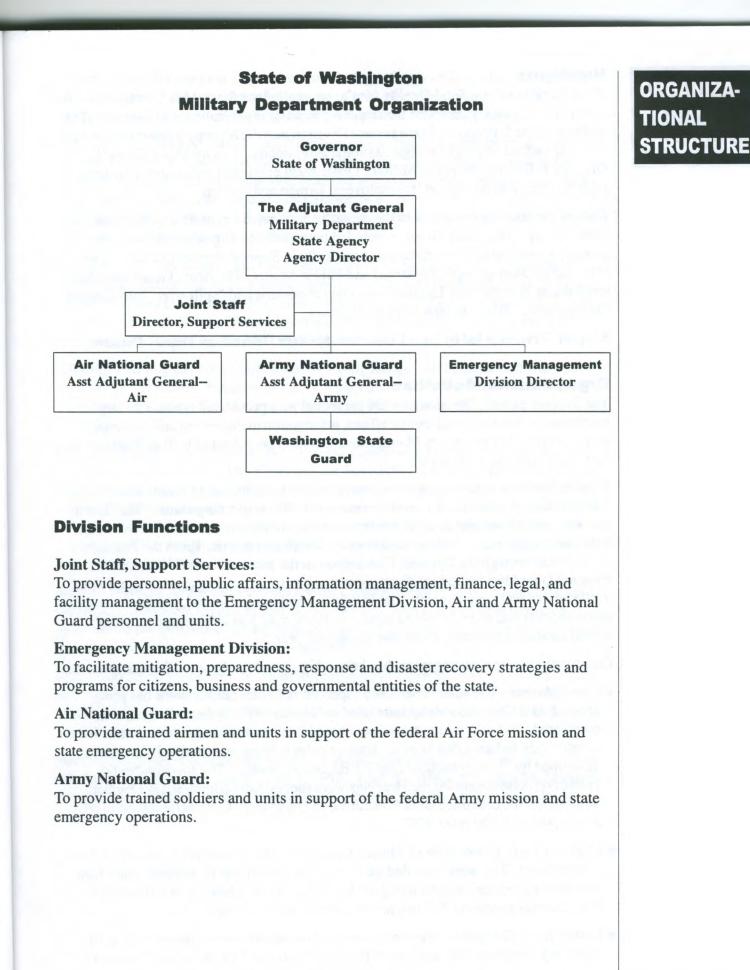
The Department is administered in accordance with RCW 38.08 and various additional federal regulations.

The National Guard is the organized militia authorized under the provisions of the United States Constitution Article I and Amendment II. The National Guard is further authorized in the State Constitution, Article X; Title 38 of the Revised Code of Washington (RCW); and Title 32, United States Code.

The organized militia in the state of Washington consists of Army and Air National Guard personnel supported by a state and federal civilian staff, and the Washington State Guard. The Governor as Commander-in-Chief exercises control through The Adjutant General, head of the Military Department, under RCW 38.08.

Legal authority for the Emergency Management Division is set forth in Chapters 38.52 and 38.54 of the Revised Code of Washington.

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Highlights

Support Services Division

What started out as a Total Quality idea to streamline the State Area Command for the Army Guard, quickly provided the impetus for major organizational assessment. The addition of the Emergency Management Division into the Military Department in July 1995 also added impetus for organizational assessments. Led by Major General Gregory P. Barlow, the entire Military Department embarked on a journey to determine the best way to support its employees, airmen and soldiers.

Each of the four organizations in the department selected key staff to participate in a Study Group. The Study Group concluded better service might be achieved. So process action teams were chartered specifically in Support Services in the area of Information Management, Personnel and Public Affairs. The Army Guard also chartered teams in Personnel, Logistics and Operations that had "spill-over" into Support Services area. They are now working together.

Support Services is led by John Lindstrom, Military Department Deputy Director.

Organizational Activities

The Support Service Division has 120 personnel who provide all types of facility maintenance, finance, legal, public affairs, information management and personnel services to the 70 Emergency Management Division personnel as well as Washington Army and Air Guard personnel.

Support Services is part of the emergency/disaster team because of their work for the National Guard when soldiers and airmen are in state active duty status. The Guard provides on-call support to other governmental agencies on an event-by-event basis with everything from sandbags to helicopter search and rescue. From the February 1996 floods through the Summer Fire Season to the recent Winter 1996 storms, The National Guard has hauled sandbags, operated electrical power generators, provided traffic advice and control points, flown supplies and key personnel, provided transportation support and even delivered water. In 1996, over 500 different guard members served on state active duty sometime during the year.

Construction project management has been a big part of the Support Service mission:

- Camp Murray. The state Emergency Operations Center (EOC) work has progressed with Groundbreaking scheduled for March 1997. Schematic design was completed. Bid solicitation for seismic base isolator construction occurred with the construction bid awarded in June. Interior color scheme and materials have been developed by the architectural firm NBBJ, Inc. of Seattle. The Environmental Protection Assessment Public Hearings were successfully completed in October. Solicitation for construction bids occurred in December. Contractor award to be accomplished in February 1997.
- Murray Creek. Restoration of Murray Creek from the I-5 culvert to American Lake is completed. The work included narrowing the stream bed to increase water flow and planting "shade" habitat along the banks to provide a healthy environment for fish. Several species of fish can now be seen in the waterway.
- Ruston Way. The Ruston Way environmental remediation was completed and all necessary documents for transfer of the property to the City of Tacoma were sub-

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mitted to the Washington Department of Ecology, Corps of Engineers, and National Guard Bureau. A formal transfer ceremony took place on August 21, 1996. This property becomes part of the City of Tacoma Ruston Way Park System.

- Sedro Woolley. The National Guard is constructing a vehicle maintenance facility in Sedro Woolley to replace the facility in Bellingham. The facility, located at the former Northern State Hospital site, received all environmental permits, including wetland mitigation. This required installation of a storm water infiltration system and placing plants to enhance 2.3 acres of adjacent wetlands. The construction is scheduled to complete in Spring of 1997.
- Moses Lake Community Center—Grant County E-911 Center. On December 11, 1996 a dedication and open house ceremony was held at the Moses Lake National Guard Armory celebrating completion of the new Multi-Agency Communications Center. This new Grant County Enhanced-911 facility is co-located at the Armory, and was constructed by the Military Department.
- Yakima Training Center—Multi-Purpose Firing Range. All construction was completed by December. Because of heavy winter snows, however, the installation of the target systems was a challenge. The target systems were installed to be installed by March 1997.
- Design of a new Mobilization and Training Equipment Site (MATES) at Yakima Training Center (YTC). The FMO and the WAARNG Surface Maintenance community worked to obtain congressional approval. The proposed plan for the new MATES facility consists of over 200,000 square feet and over 80 maintenance bays to support both Organizational and Direct Support (DS) requirements. This new facility will be designed to support MATES activities as well as National Guard units that deploy to YTC for training.

Support Services sponsored a Earth Day for Camp Murray in May. Air and Army Guard members were invited to join in and they do! This half-day beautification program for the grounds of Camp Murray results in a "shining" exterior to the installation and a great picnic lunch for the whole staff.

House Bill 1601, introduced by State Representative Dave Schmidt (R-44th District), was signed by Governor Mike Lowry on March 6, 1996. This bill allows soldiers and airmen of the Washington National Guard to attend public universities, on a space-available basis with free course tuition.

And all as a positive revenue generator for Washington State. The State of Washington, for the 1996 budget period (July 1, 1995 - June 30, 1996) provided \$4.2 million for military operations. Please review the National Guard Financial Impact Report beginning on page 18, for more information.

Highlights

National

Guard

The Air Guard completed force structure changes resulting in the loss of 317 spaces and reducing the current authorized level to 2357.

Big news is the transfer of the entire US Air Defense System to the National Guard. Washington now controls surveillance of all airspace west of the Mississippi River. The Western Air Defense Sector (WADS) brings 229 full-time personnel and 83 traditional airmen to McChord AFB, who are members of the Washington Air National Guard.

Air Refueling Tankers from the 141st ARW continue to support Operation Joint Endeavor/Guard.

Worldwide support to installation upgrades and a variety of civil engineering projects keeps the 252 Group deployed around the clock.

Brigadier General Frank Scoggins continues as the Assistant Adjutant General for Air. Brigadier General James McDevitt was selected as Air Guard Chief of Staff and subsequently promoted. Colonel Walter Hodgen became Commander of the 141st Air Refueling Wing at Spokane in January 1996. Colonel Mike Stewart assumed Command of the 252nd Group in 1996 and Colonel Scott Powell assumed Command of the Western Air Defense Sector on October 1st. Major General Timothy J. Lowenberg, formerly a Brigadier General and the Assistant Adjutant General for Air in Washington State, is now the Air National Guard Assistant to The Judge Adjutant General, USAF.

Units and Activities

The Washington Air National Guard consists of three Major Subordinate Commands with 2357 personnel authorized. Air refueling, tactical communications, close air support and air defense constitute the major missions of these units. They are:

- 141st Air Refueling Wing at Fairchild Air Force Base, Spokane
- 252nd Group at Camp Murray, Tacoma
- Western Air Defense Sector at McChord Air Force Base, Tacoma

Nationally, Air National Guard units provide over 40 percent of the Air Force refueling assets and capability. As one of those assets, the **141 Air Refueling Wing** (ARW) participated in over 50 deployments throughout the world to support operational refueling requirements.

During one of those deployments, the 141 ARW was the lead USAF organization for refueling support over and around Bosnia from Pisa, Italy. Over 150 personnel deployed.

The 141 ARW also:

- provided refueling support for the European Tanker Task force operations entitled Coronet East operating out of Mildenhall, England;
- deployed crews and aircraft for two weeks to Geilenkirchen, Germany, to provide air refueling training support to the NATO AWACS operation;

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- sent aircraft and crews to Coronet Nighthawk in Panama,
- provided refueling during Foal Eagle '96 over Korea, and
- supported Desert Focus and Southern Watch over Saudi Arabia.

They carried high priority cargo from Travis AFB in California, through Elmendorf AFB in Alaska, to Kadena AFB in Japan. The 141st ARW is engaged in a variety of community support activities. Band Concerts played by the 560th AF Band and performances by the 141 ARW Color Guard are popular in the community. The Wing supported a "Boss Lift" for the Employer Support to the Guard and Reserve from Washington State to Washington DC. Seventeen members of the 141 Security Police Squadron (SPS) provided law enforcement augmentation during the Olympic Games in Atlanta, Georgia. The 141 ARW is a busy organization.

Units of the **252 Group**, located in Spokane, Seattle, Everett, Bellingham, Camp Murray and McCHord AFB furnish a variety of services:

- mobile digital and voice communications lashups,
- communications equipment installation at fixed bases, and
- close air support operations communications.

Individually and in small teams, members of the 252 Group deploy worldwide to provide these services besides participating in a series of inspections to demonstrate their combat readiness.

Members of the 252 Group deployed to various locations in Central America to participate in Operation Constant Vigil, a counterdrug operation.

The 215th Engineering Installation Squadron deployed members to Chiang Mai Thailand for the purpose of completing extensive repair work on a cable plant. The project and travel required 30 days.

The 252 Group is active in the community since their technical skills are a real asset for community support. They assisted the Snohomish County Emergency Management Division in installing an emergency radio net antenna system. A variety of projects for the Black Mountain Boy Scout Camp near Bellingham were also accomplished

On 1 October 1996, the Washington Air National Guard assumed sole responsibility for staffing and operation of the Western Air Defense Sector (WADS). Transferred from the Air Force during a two year transition period, the WADS provides day to day air sovereignty and airspace control for the western United States. Thirty eight radar and communications sites in the 22 western states plus four aircraft alert locations fall under control of the Sector.

The Western Air Defense Sector has already completed an Operational Readiness Inspection (ORI) with top ratings in 98 percent of the areas evaluated. Air Combat Command and the North American Aerospace Defense Command jointly conducted the inspection, evaluating WADS's ability to conduct drug interdiction operations and to provide air defense for the western United States during peacetime, transition, wartime and post-attack conditions.

Highlights

Army National Guard

Another year of change resulted from Department of Army force structure actions. This continuing instability affects morale and retention as units increase and decrease. As of year end 1996, there are 6950 authorized spaces in the Washington Army National Guard.

New equipment fieldings include the SINCGARS Radio Systems for most units and Digital Cameras and Audio/Video Systems for the Public Affairs Community.

Major weapons systems fielded for the 81st Infantry Brigade are:

- 120mm Mortar System,
- M113 A3 Armored Personnel Carriers
- M109A5 Self Propelled Howitzers and the
- M1A1Abrams Main Battle Tank.

The 66th Aviation Brigade (Corps) has its wartrace units spread over 21 states. Washington elements of the 66th continue to experience equipment changes:

- There are currently 15 UH1H (Huey) on hand. Seven UH-60 Blackhawks will arrive in 1997.
- There are 18 of the OH 58 (Kiowa), a light helicopter, in inventory.
- The medium lift helicopter fielding is complete at 8 CH47Ds (Chinook), with all aircraft arriving in 1996.
- Planning continues for the arrival of the first C-23 Sherpa in July 1997 with the second due in 1998.

The accession of Special Forces into the National Guard was very successful here in Washington State. The provisional company headquartered at Buckley was officially flagged as Company A, 1st Battalion, 19th Special Forces Group (Airborne) in September.

The 122nd Public Affairs Detachment was alerted and mobilized for a 270 day tour in Taszar, Hungary where they work as USAEUR Public Affairs Forward element. The Washington Army National Guard was authorized by 5th Army to function as a Mobilization Station and Mobilizing Unit Induction Center, one of the first states to achieve this accomplishment.

The Drug Demand Reduction Program (DDR) visited 72 schools reaching 34,255 students with their Role Models program. They further participated in 28 community events that reached another 70,000 citizen. Since Program inception in 1993, over 128,000 children and 125,000 members of the general population have been touched by the Washington State Drug Demand Reduction program!

The Washington Army National Guard placed 3rd in recruiting production (enlistments) for the National Guard in the USA. The recruiters enlisted over 1,600 new Guard members throughout the organization.

The Counterdrug Support program for FY96 saw Guard members participating in 4,050 arrests and the confiscation of over \$250 million of illegal drugs, assets and cash.

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Brigadier General Lee Legowik continues as Assistant Adjutant General for Army. Brigadier General John York heads the Washington State Guard. Brigadier General Terry Reed commands the 81st Infantry Brigade. Colonel John Asay leads the new 205th Regiment, formerly called the Western Leadership Training Brigade. Brigadier General Errol Van Eaton continues as Commander of the 66th Aviation Brigade (Corps). The 96th Troop Command is commanded by Colonel Mike Croy.

Units and Activities

The Washington Army National Guard consists of five Major Subordinate Commands. They are:

- 66th Aviation Brigade (Corps) at Gray Army Air Field, Fort Lewis
- 81st Infantry Brigade (Mechanized) headquartered at Seattle
- 96th Troop Command in Tacoma
- 205th Regiment at Camp Murray, Tacoma
- The Washington State Guard at Camp Murray, Tacoma

The **205th Regiment** conducted a consolidated 37 state Phase III summer camp for officer candidates. Internally, the 205th also conducted 40 separate training courses to current soldiers to enhance skill qualification and professional development.

Participation in overseas deployment training included Japan, Germany, Canada, Thailand, and Vanuatu for soldiers assigned to the **96th Troop Command**'s, 341st Military Intelligence Battalion, 951st Heavy Maintenance Company, 133rd Army Band and Company A, 1st Battalion, 19th Special Forces Group (Airborne.)

The **81st Infantry Brigade** (Mechanized) continues as one of 15 Enhanced Brigades in the US. Their directed training association is with I Corps and the 3rd Brigade of the 2nd Division at Fort Lewis.

The **66th Aviation Brigade** (**Corps**) is I Corps' aviation brigade. I Corps is the only United States Army Corps with a National Guard led Aviation brigade.

The **Washington State Guard** is an all volunteer force (75 members) prescribed under Title 38 of the Revised Code of Washington and is authorized under federal law. The State Guard sponsored its fifth "Camp Minuteman" for children of Guard personnel. The one week of fun and education is 100 percent volunteer labor, love and materials donated by guard members, both active and retired. They also sponsored "Alumni Day" 1996 for all Washington Air and Army National Guard retirees. The State Guard adds great value to the community.

Highlights

Emergency Management Division

The floods in January and February of 1996 caused record amounts of damage in Washington state. Flood recovery and response work meant the payment of a record \$8.7 million for homes or replacement of essential personal property. More than 3,000 disaster survey reports were prepared for public facilities such as bridges, culverts, roads and levees. State and federal dollars to repair or replace flood-damages infrastructure will exceed \$135 million for these two events alone.

Fire Season 1996 brought an estimated \$1.2 million to local jurisdictions for firefighting resources mobilized to suppress the major fires that overwhelmed local jurisdiction capabilities.

The November, 1996 Ice Storms caused massive power outages and damage, resulted in extensive repair and clean-up for buildings, parks, roads and utilities in eastern Washington. A Presidential Disaster Declaration was obtained. Nearly \$5 million in infrastructure support was obligated.

The December Winter Ice and Snow storm also earned a Presidential Declaration that resulted in 38 of 39 counties being eligible for Infrastructure (public assistance) programs and 19 counties being eligible for individual assistance programs. Over 2,100 individuals had received \$3.7 million in assistance as of 31 December 1996.

The State Emergency Operations Center was activated 15 times. Missions for the Operations Unit, including search and rescue, totaled 2,153. This is up 22 percent from the total missions in 1995.

Emergency Management staff participated in 40 different exercises designed to test and evaluate the division's ability to properly respond to and recover from emergencies. The federally graded exercise for the Washington Public Power Supply System's Nuclear Project No. 2 demonstrated the ability of federal, state and local jurisdictions, and the utility to successfully respond to and recover from a radiological emergency.

The design for the new State Emergency Operations Center at Camp Murray was completed and went to construction bid in December. The 1996 environmental impact statement indicated a continuing good stewardship perception in the community and strong action plan by the agency.

Basic emergency 911 service was extended to 37 of the state's 39 countries. Twentyone counties now have enhanced 911 service, up from 16 in 1995.

More than one million people from government, business, schools and the general public participated in the "drop, cover, and hold drill," in April 1996.

The Emergency Alert System was completed, replacing the Emergency Broadcast System.

Terrorism Workshops, designed to provide an overview of international and domestic terrorism as well as its consequences for managers when there is an incident, were conducted in Pasco and Yakima for federal, state and local jurisdictions.

The Comprehensive Emergency Management Plan was accepted by the Governor and distributed statewide. Its purpose is to detail the authorities, functions and responsibilities used to establish mutual cooperation between local, state, federal, volunteer, and public and private sector organizations.

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The Emergency Management Council held its first meeting under new and revised regulations in January 1996. The 17 member group met quarterly and drafted and adopted by-laws. Significant activities include the reinstatement of the State Emergency Response Commission (SERC) and Seismic Safety Committees. It also established a Telecommunications Committee.

The Chemical Stockpile Emergency Preparedness Program held a graded exercise in May 1996. This mandatory annual exercise tests the capabilities of the Umatilla Chemical Depot and the surrounding communities' ability to respond to an accident or incident. The states of Oregon and Washington, Benton County and two Oregon counties, and a variety of federal agencies come together for this event. Washington's EOC received a commendable rating!

Linda Burton-Ramsey leads the Emergency Management Division.

Organization

The State Emergency Management Division has five major functional areas under the reorganization completed in 1995. These functional areas, which also are managed as work units, include:

Director's Office

Provides leadership, policy direction and oversight for all the division's programs and activities. The division's public information function is included because of the interface with the Governor's Communications Office during emergencies and disasters.

Operations Unit

Issues timely and accurate warnings of threatening events. The unit coordinates the state's response to emergencies and disasters on a continuous basis using a 24-hour-a-day duty officer system. Response coordination includes search and rescue operations, fire mobilization, hazardous materials incidents reporting, severe weather notification, and a variety of other emergency-related situations.

Opens and supervises the State Emergency Operations Center when a situation grows beyond the response capability of local government. Other key activities include implementing and supporting EMD's automation and telecommunication system, and the statewide radiological instrumentation maintenance and calibration program.

Programs Management and Liaison Unit

Manages state and federal programs which assist local governments, businesses, individuals, and state and private agencies in disaster preparedness, recovery and mitigation. Following a Presidential Disaster Declaration, the unit administrators three recovery programs: the Individual and Family Grants, the Public Assistance Program (infrastructure) and the Hazard Mitigation Grant Programs. The unit also manages the State Fire Services Resource Mobilization Plan.

Plans, Exercise, Public Education and Training Unit

Coordinates the State Comprehensive Emergency Management Plan, which details state agency emergency management responsibilities. The unit assists local governments, private organizations, businesses and others in the preparation of all-hazards comprehensive emergency management plans and Hazard Identification and Vulnerability Analysis. The unit oversees the training of state and local emergency management personnel and conducts local assistance plan reviews.

Designs, conducts and evaluates emergency management training events intended to test contingency plans and staff to perform emergency duties during natural hazards as well as chemical and radiological hazards.

Develops public education materials which motivate and help individuals, families, neighborhoods and businesses to prepare for disasters and emergencies.

Enhanced 911 Unit

Coordinates and assists local governments implementation of the enhanced 911 system and provides technical assistance for equipment.

Actively participates in programs to assure the viability of enhances 911 as the telecommunications industry moves to new technologies and deregulation

Emergency Functions

The state's Comprehensive Emergency Management Plan functions in the framework of the four distinct phases of an emergency or disaster cycle.

1. Mitigation:

to lessen the damages and losses caused by various hazards.

2. Preparedness:

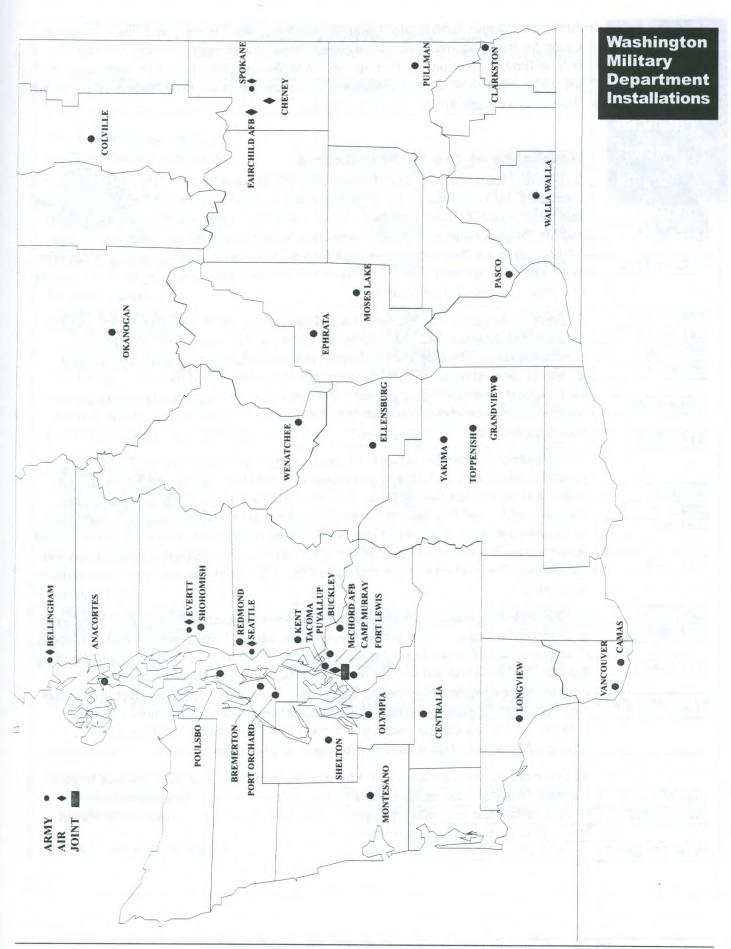
to enable people, governments, communities and the private sector to respond more effectively to emergency events through planning, training, and exercising.

3. Response:

during actual emergencies, to issue warnings, mobilize response personnel and coordinate resources.

4. Recovery:

to assist people, governments, communities and the private sector to restore public facilities, homes and business, after an emergency or disaster.



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Washington National Guard Financial Impact Report At the end of each federal fiscal year, the United States Property and Fiscal Office at Camp Murray, Tacoma, issues a required statement concerning the expenditure of federal funds by National Guard operations in Washington State. The comments and the tables that follow are included since they show the infusion of moneys into various Washington communities.

Highlights of the USPFO Report

1. During Fiscal Year 1996 (1 October 1995-30 September 1996) the Washington National Guard received a total of \$149 million in federal funds (\$6.9 million less than in FY95). The FY 96 total includes \$111.19 million for pay and allowances, \$30.38 million for goods and services, \$4.84 million for major and minor construction, and \$2.43 million for the Counterdrug Task Force. Also, the current inventory of supplies and equipment is down from FY 95 because the state continues to reduce its inventory of excess and out-of-date equipment.

2. As of 30 September 1996, the assigned strength of the Washington Army and Air National Guard totaled 8, 232 members assigned to 117 units at 48 Installations around the state. The Community Impact Statement funding by legislative district shown in the next pages reflects the average total salaries paid for each unit within each legislative district. The current "rollover value" or multiplier factor for these salary dollars varies from community to community so there is not a single, current figure for the state.

The Washington State Department of Revenue had calculated that for FY 95 the federal funds disbursed by the Washington National Guard generated \$6.6 million in additional tax income for the state. The State Military Department budget for the same period totaled \$4.2 million representing a positive revenue flow of \$2.4 million to the state treasury. The Department of Revenue has advised, using the Micro Impact Analysis for Planning model, the \$6.6 million in revenue is derived from Business and Occupation Tax, and retail sales and use taxes. (FY 96 calculations were not available at printing.)

3. During FY96, major construction or renovation projects were begun or completed in Olympia, Wenatchee, Sedro Wooley, Yakima, Moses Lake, Spokane and at Tacoma (Camp Murray). Design funds for the proposed \$35 million Maintenance and Training Equipment Site (MATES) in Yakima have not arrived yet. Smaller construction projects were completed in Seattle, Toppenish, Vancouver, and Kent. Routine repairs and maintenance were performed at all National Guard facilities around the state. However, there is a current backlog of repairs and maintenance estimated at \$3.2 million. Many facilities are old and in urgent need of repair.

4. There is continued concern about future funding levels. Early indications from the National Guard Bureau indicate another probable reduction in funding in FY98, thereby raising the potential for negative impact on mission performance, personnel levels, education, and facility maintenance.

	ARMY National Guard	AIR National Guard	Total National Guard
Pay & Allowances (P&A):			
Traditional Guardsperson	\$21,826,817	\$15,047,229	\$36,874,046
AGR Pay	\$18,332,608	\$7,165,601	\$25,498,209
Technician Pay	\$23,078,636	\$19,432,053	\$42,510,689
Allowances	\$1,465,058	\$321,827	\$1,786,885
Travel/Per Diem	\$2,565,278	\$1,957,174	\$4,522,452
TOTAL Pay & Allowances:	\$67,268,397	\$43,923,884	\$111,192,281
Goods & Services:	and the second state	Sectors .	d Legis Me Die In
Supply & Services	\$17,118,738	\$7,055,501	\$24,174,239
Equipment (Funded)	\$3,677,752	\$1,281,437	\$4,959,189
Recruiting	\$368,794	\$105,359	\$474,153
Environmental Protection	\$573,743	\$203,183	\$776,926
TOTAL Goods & Services:	E24 720 027	£0.045.400	£20.004.50
TOTAL GOODS & Services.	\$21,739,027	\$8,645,480	\$30,384,507
COUNTER DRUG TASK FORCE:	\$2,310,716	\$128,002	\$2,438,718
Special Projects:	A NET A REMARK	an and	
Special Forces Ops Spt	\$138,492		\$138,492
Active Duty Advisor Spt	\$32,600		\$32,600
Automation Initiative	\$60,783		\$60,783
TOTAL Special Projects:	\$231,875		\$231,875
Construction:			
Minor Construction	\$3,115,567	\$1,046,321	\$4,161,888
Major Construction	\$375,844	\$310,008	\$685,852
TOTAL Construction:	\$3,491,411	\$1,356,329	\$4,847,740
TOTAL FY96 FUNDS	\$95,041,426	\$54,053,695	\$149,095,121

FY 96 COMMUNITY IMPACT STATEMENT -- WASHINGTON NATIONAL GUARD

UNIT DESIGNATION	UNIT	Technician/AG	STR STR	ASGN %	1	ESTIMATED		ESTIMATED SVC & CONST	F	EDERAL FUNDS
2nd Legislative District, Ft Le	wis				\$	8,069,475	\$	2,519,433	\$	10,588,908
AASF #1	Aviation Repair	Technician	107 65	61%	\$	2,516,995	-			
JTES	Maintenance	Technician	43 37	86%	\$	1,432,751				
OMS #10	Maintenance	Technician	14 11	79%	\$	425,953				
Safety Aviation Office	Aviation Safety	Technician	6 4	67%	\$	154,892				
Det 51, Ops Spt Airlift Cmd	Aviation	M-Day/AGR	8 6	75%	\$	44,796				
HHC 66th Avn Bde	Aviation	M-Day/AGR	95 75		\$	559,950				
HHC 540th Avn Gp	Aviation	M-Day/AGR	69 10	•	\$	74,660				
HHSC 1-168th Avn Bn	Aviation	M-Day/AGR	166 40		\$	298,640				
Co A 1-168th Avn Bn	Aviation	M-Day/AGR	37 3		\$	22,398				
Co B 1-168th Avn Bn	Aviation	M-Day/AGR	37 6		\$	44,796				
Co C 1-168th Avn Bn	Aviation	M-Day/AGR	37 2		\$	14,932				
Co E (-) 168th Avn	Aviation	M-Day/AGR	119 97	82%	\$	724,202				
Co L (-) 1-168th Avn Bn	Aviation	M-Day/AGR	219 154	70%	\$	1,149,764				
Det 1 Co A 1-185th Avn Bn	Aviation	M-Day/AGR	49 46		\$	343,436				
Det 1 Co B 1-185th Avn Bn	Aviation	M-Day/AGR	33 35	106%	\$	261,310				
3rd Legislative District, Spoka	ne				\$	8,041,851	5	2,978,096	\$	11,019,947
ASF #2	Aviation Repair	Technician	24 10	42%	\$	387,230	1.		-	
DMS #9	Maintenance	Technician	12 10	-	s	387,230				
Co A (-) 341st MI Bn	Intelligence	M-Day/AGR	41 34	83%	s	253,844				
HC 1-161st Inf Bn	Infantry	M-Day/AGR	300 294	98%	s	2,195,004				
Co B (-) 1-161st Inf Bn	Infantry	M-Day/AGR	97 74	76%	s	552,484				
Co C (-) 1-161st Inf Bn	Infantry	M-Day/AGR	66 51	77%	s	380,766				
1-161st Inf Bn (Aug)	Augment	M-Day/AGR	10 0		s					
Det 1 Co D 1-161 Inf Bn	Infantry	M-Day/AGR	32 27	84%	s	201,582				
242nd CBCS	Communication	M-Day/AGR	186 193			2,043,677				
		Technician	33 33			1,640,034				
7th Legislative District, Colvill			[1.			
Det 1 Co B 1-161st Inf Bn	Infantry	M-Day/AGR	33 21	64%	\$	156,786	\$	89,523	\$	246,309
9th Legislative District, Pullma	n									
Det 1Co C 1-161st Inf Bn	Infantry	M-Day/AGR	32 27	84%	\$	201,582	5	115,101	\$	316,683
					_				_	
9th Legislative District, Chene	у				\$	2,403,145	\$	531,932	\$	2,935,077
256th CBCS	Communication	M-Day/AGR	131 119	91%	\$	1,260,091	-	and the second		
		Technician	23 23	100%	\$	1,143,054				
Ath Logislative District Fairsh					-		1		-	
9th Legislative District, Fairch			[1	\$	20,303,977	\$	4,165,552	\$	24,469,529
HQ 141st ARW	Wing HQ's	M-Day/AGR	55 49	•	\$	518,861				
	Wing HQ's	Technician	237 217	92%	\$	10,784,466				
41st SPT GP	Admin/Personnel	M-Day/AGR	5 5	•		52,945				
41st MSF	Support Admin	M-Day/AGR	34 33	97%	\$	349,437				
141st SPS	Security Police	M-Day/AGR	60 63	105%		667,107				
41st CES	Construct Engineer	M-Day/AGR	71 84	118%		889,476				
141st SVC FLT	Flight Information	M-Day/AGR	30 28		\$	296,492				
141st MAI SQ	Aircraft Maintenance	M-Day/AGR	149 152			1,609,528				
141st LSF	Logistics	M-Day/AGR	25 24	-	\$	254,136				
141st AGS	Logistics	M-Day/AGR	89 97	•		1,027,133				
141st LS	Logistics	M-Day/AGR	112 112	•		1,185,968				
141st CF	Communication Spt	M-Day/AGR	36 35		\$	370,615				
141st LOG GP	Logistics Support	M-Day/AGR	11 10	-	\$	105,890				
141st OPS GP	Operations Support	M-Day/AGR	6 6			105,890				
141st OSF	Operations Spt Flight	M-Day/AGR	27 27 74 80	100%		285,903				
116th ARS	Air Refueling, KC-135	M-Day/AGR M-Day/AGR		-	2.1	847,120				
I41st Medical SQ 560th USAF Band	Medical Band	M-Day/AGR	55 54 36 36		s	571,806 381,204				
	1000									
9th Legislative District, Clarks	ton									
Det 2 Co C 1-161 INF	Infantry	M-Day/AGR	32 33	103%	\$	246,378	\$	140,679	\$	387,057
20th Lagislative District Olym										
12th Legislative District, Okan		M-Dav/ACR	32 22	1 60%	e	164 989	e	03 700		250 020
Det 1 Co A 1-161st Inf Bn	Infantry	M-Day/AGR	32 22	69%	9	164,252	12	93,786	\$	258,038
12th Legislative District, Wena	tchee									
	Infantry	M-Day/AGR	98 61	62%	\$	455,426	\$	260,043	\$	715,469
Co A (-) 1-161st inf Bn	milanu y									
Co A (-) 1-161st Inf Bn 13th Legislative District, Ellen 116th Support Center		M-Day/AGR		107%	_	216,514		123,627	\$	340,141

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UNIT	TYPE OF UNIT	Technician/AGR M-DAY	STR ST		GN %		STIMATED		ESTIMATED SVC & CONST	FE	TOTAL DERAL FUNDS
13th Legislative District, Ephrata					-						
161st Transportation Co (-)	Transportation	M-Day/AGR	74 1	86 11	6%	\$	642,076	\$	366,618	\$	1,008,69
2th Logislative District Massa	Laka				Г	-		-		-	
3th Legislative District, Moses		M-Day/AGR	99	73 74	_	\$	777,356	\$	336,777	\$	1,114,13
OD (-) 1-161st Inf Bn MS #2	Infantry	M-Day/AGR Technician	6		0%	-	232,338				
4th Legislative District, Yakima	-11				Г	\$	6,804,434	s	1,743,567	s	8,548,00
ATES	Maintenance	Technician	100 10	04 104	_	\$	4,027,192	•	1,743,507		0,040,00
DMS #8	Maintenance	Technician		_		s	619,568				
Co B (-) 181st Spt Bn	Maintenance	M-Day/AGR		_		s	1,060,172				
IHC (-) 1-303rd Ar Bn	Armor	M-Day/AGR		_		s	1,090,036				
03rd Ar Bn (Aug)	Augment	M-Day/AGR	10	_		\$	7,466				
6th Legislative District, Grandv	lew										MAY A SECTION
to B 1-303rd Ar Bn	Armor	M-Day/AGR	80	54 68	8%	\$	403,164	\$	230,202	\$	633,36
6th Legislative District, Topper	ich										
Det 1 HHC 1-303rd Ar Bn	Armor	M-Day/AGR	38 3	26 68	3% T	\$	194,116	\$	110,838	\$	304,95
		and the second s				-				1	
16th Legislative District, Pasco	A	M-Day/AGR	81	75 93	3%		559,950	\$	319,725	5	879,67
0 A 1-303R AF BR	Armor	M-Day/AGR		15 35	570 L	*	559,950		319,725		0/3,0/
16th Legislative District, Walla V	Valla			_	-	-			-		-
Det 1 Co B (-) 181st Spt Bn	Maintenance	M-Day/AGR	61	54 89	%	\$	403,164	\$	230,202	\$	633,36
17th Legislative District, Camas											
et 1 HHB 2-146th FA Bn	Artillery	M-Day/AGR	125 1	13 90	0% [\$	843,658	\$	481,719	\$	1,325,37
8/19th Legislative Districts, Lo	naview										
Stry C 2-146th FA Bn	Artillery	M-Day/AGR	134	76 57	%	\$	567,416	\$	323,988	\$	891,40
9th Legislative District, Montes	ano										
Btry A (-) 2-146th FA Bn	Artillery	M-Day/AGR	76	57 75	5%	\$	425,562	\$	242,991	\$	668,55
20th Lagislative District Control					Г						
20th Legislative District, Central	Maintenance	Technician	8	10 12	-	\$	1,021,840 387,230	\$	404,985	\$	1,426,82
Svc Btry 2-146th FA Bn	Artillery	M-Day/AGR		_		\$	634,610				
22nd Legislative District, Olymp	ia				F	\$	1.590,258	s	908.019	s	2,498,27
HB (-) 2-146th FA Bn	Artillery	M-Day/AGR	162 14	42 88	_	\$	1,060,172	-	500,010	-	2,400,21
Det 1 Btry A 2-146th FA Bn	Artillery	M-Day/AGR		_	8%		477,824				
-146th FA Bn (Aug)	Augment	M-Day/AGR	10	7 70		\$	52,262				
23rd Legislative Districts, Pouls				_	-						0.000 (2006)
IHSC 341st MI Bn	Military Intelligence	M-Day/AGR	61 :	30 49	9% L	\$	223,980	\$	127,890	\$	351,87
23/26/35 Legislative Districts, Bi	remerton										
Co D 1-303rd Ar Bn	Armor	M-Day/AGR	80	71 89	9% [\$	530,086	\$	302,673	\$	832,75
25th Legislative District, Puyallu	ID										
roop E 303rd Cav	Cavalry	M-Day/AGR	169 10	63 96	5%	\$	1,216,958	\$	694,869	\$	1,911,82
26th Legislative District, Port Or	chard				Г	\$	1,075,104	\$	613,872	5	1,688,97
Co C 1-303rd Ar Bn	Armor	M-Day/AGR	81 9	90 11	_	\$	671,940	4	013,072	-	1,000,97
48th Support Center	Rear Area Operations	M-Day/AGR	26	26 10	0%	\$	194,116				
et 1 Co A 341st MI Bn	Intelligence	M-Day/AGR	34 3	28 82	2%	\$	209,048				
27th Legislative District, Tacom	a				Г	\$	768,998	\$	439,089	\$	1,208,08
Ath Troop Command	Troop Command	M-Day/AGR	35 3	37 10	_	\$	276,242				,
41st Personnel Services Bn	Personnel Services	M-Day/AGR				\$	149,320				
541st Personnel Svc Det	Admin Services	M-Day/AGR		_	9%	\$	283,708				
IUC 444th Trans Do	Transportation	M-Day/AGR	39	8 21	1%	\$	59,728				
HC 144th Trans Bn											
28th Legislative District, McCho	rd AFB										

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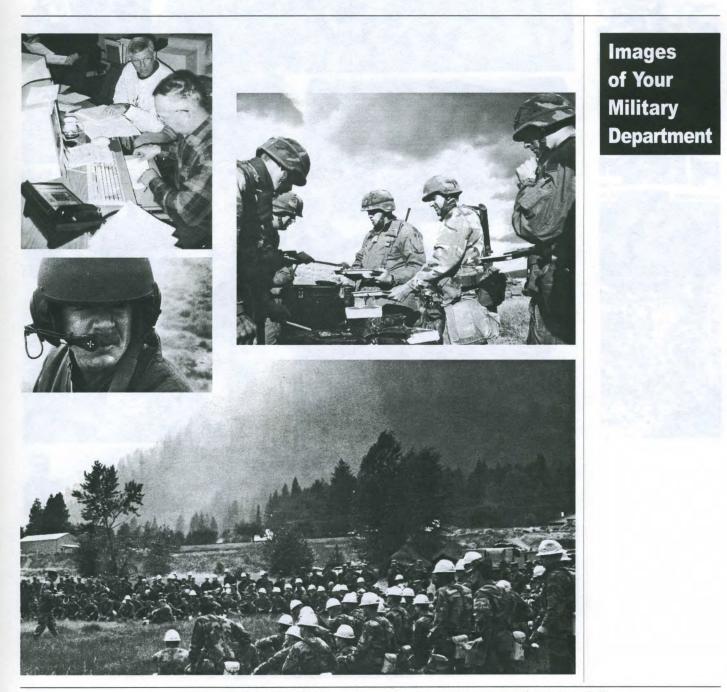
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UNIT DESIGNATION	TYPE OF UNIT	Technician/AGR	STR STR	ASGN		ESTIMATED		C & CONST	FE	TOTAL DERAL FUNDS
28th Legislative District, Ca	mp Murray				\$	25,435,352	\$	6,759,432	\$	32,194,784
WAARNG, HQ STARC (-)	Staff Sections	Technician	175 148	85%	\$	5,731,004				
JSPFO	Property & Fiscal	Technician	110 72	65%	\$	2,788,056				
SMS	Maintenance	Technician	105 56	53%	s	2,168,488				
OMS #1	Maintenance	Technician	12 11	92%	s	425,953				
		M-Day/AGR	292 382	131%	s	2,852,012				
IQ STARC-WA (-Det 1 & 3)	Admin & Support			89%	s					
22nd Public Affairs Det	Public Affairs	M-Day/AGR	18 16		-	119,456				
41st Mil Hist Det	Military History	M-Day/AGR	3 3	100%	\$	22,398				
Det 3, HQ STARC (Medical)	Medical	M-Day/AGR	68 49	72%	\$	365,834				
64th Evac (MASH)	Medical	M-Day/AGR	202 66	33%	\$	492,756				
33rd Army Band	Band	M-Day/AGR	41 33	80%	\$	246,378				
51st Maint Co	Maintenance	M-Day/AGR	259 181	70%	\$	1,351,346				
Det 2 Co B 181st Spt Bn	Maintenance	M-Day/AGR	58 61	105%	\$	455,426				
1th General Studies Bn	Military Education	M-Day/AGR	72 70	97%	s	522,620				
IQ (-) WA ANG	Air HQs Staff	M-Day/AGR	30 28	93%	s	296,492				
	Air rigs outin	Technician	4 4	100%	s	198,792				
	Company localization			118%		614,162				
IQ 252nd CC GP	Communication	M-Day/AGR			*					
		Technician	18 18	100%	\$	894,564				
Det 1 HQ WA ANG	Air Operation Admin	M-Day/AGR	78 70	90%	\$	741,230				
		Technician	14 11	79%	\$	546,678				
11th ASOC	Tactical Control	M-Day/AGR	116 96	83%	\$	1,016,544				
		Technician	18 18	100%	\$	894,564				
16th ACPF	Tactical Control	M-Day/AGR	70 54	77%	s	571,806				
		Technician	8 8	100%	s	397,584				
ART WEA ELT	Weather Forecast		14 15	107%	ŝ	158,835				
16th WEA FLT		M-Day/AGR			ŝ					
241st CES	Construction Engineer			120%		878,887				
		Technician	5 5	100%	\$	248,490				
73rd MED FLT	Medical	M-Day/AGR	27 27	100%		285,903				
IRO (Air)	Personnel	Technician	3 3	100%	\$	149,094				
31st Legislative District, Bu	cklov				\$	903,386	5	515,823	\$	1,419,20
-					-			515,625		1,413,20
Co A 1-19 Special Forces Group (Airborne		M-Day/AGR	83 86			642,076				
Det 1 1161st Trans Co	Transportation	M-Day/AGR	34 35	103%	\$	261,310				
33rd Legislative District, Ke	nt				\$	5,074,485	\$	2,736,846	5	7,811,33
-		-	7 0	1 40004			-	2,100,040	-	.,,
OMS #5	Maintenance	Technician	7 9			348,507				
HHC 3-161st Inf Bn	Infantry	M-Day/AGR	301 295	98%	\$	2,202,470				
Co B 3-161st Inf Bn	Infantry	M-Day/AGR	130 132	102%	\$	985,512				
Co D 3-161st Inf Bn	Infantry	M-Day/AGR	130 114	88%	\$	851,124				
3-161st Inf Bn (Aug)	Augment	M-Day/AGR	10 10	100%	\$	74,660				
281st MI Co	Intelligence	M-Day/AGR	42 32	76%	\$	238,912				
Co B (-) 341st MI Bn	Intelligence	M-Day/AGR	53 50	94%	\$	373,300				
PEAK Lawlalative District Ch	alter									
35th Legislative District, Sh	eiton				_				_	
Co A 3-161st Inf Bn	Infantry	M-Day/AGR	130 115	88%	\$	858,590	\$	490,245	\$	1,348,83
					-					
36th Legislative District, Sea	attle				\$	8,870,967	5	3,862,614	\$	12,733,58
			[10] 10	1				3,002,014		12,100,00
OMS #6	Maintenance	Technician		138%		697,014				
HHC 81st Inf Bde	Infantry	M-Day/AGR	354 269	76%	\$	2,008,354				
HHC 181st Support Bn	Support HQs	M-Day/AGR	161 167	104%	\$	1,246,822				
Co A 181st Support Bn	Supply & Transport	M-Day/AGR	171 164	96%	\$	1,224,424				
Co C 181st Support Bn	Medical	M-Day/AGR	117 118	1	\$	880,988				
	Augment	M-Day/AGR	2 2	100%		14,932				
HHC 81st Inf Bde (Aug)				•	-					
181st Spt Bn (Aug)	Augment	M-Day/AGR	5 2	40%	•	14,932				
143rd CBCS	Communication	M-Day/AGR	128 169			1,789,541				
		Technician	21 20	95%	\$	993,960				
					_				_	1. A.
38th Legislative District, Ev	erett				s	4,139,229	s	1,631,514	5	5,770,74
-		M.Deula CD	179 179	100%		1,895,431		.,	-	
215th EIS	Electronic	M-Day/AGR		•						
		Technician	13 13		\$	646,074				
HHC 898th Engr Bn	Engineer	M-Day/AGR	108 90		\$	671,940				
Co A 898th Engr Bn	Engineer	M-Day/AGR	101 91		\$	679,406				
Det 2 HHC 1-303rd Ar Bn	Armor	M-Day/AGR	37 33	89%	\$	246,378				
							-			
20th Logialative District C-	chomich				6	704 000		244 400		4 040 20
39th Legislative District, Sn				1	\$	701,303	3	311,199	\$	1,012,50
OMS #3	Maintenance	Technician	8 5		\$	193,615				
Det 1 Co B 898th Engr Bn	Engineer	M-Day/AGR	34 16	47%	\$	119,456				
Spt Pit 898th Engr Bn	Engineer	M-Day/AGR	58 52	90%	\$	388,232				
	acartas									
10th Legislative District, An	acontes		67 50	75%	_	373,300	-	213,150	\$	586,4

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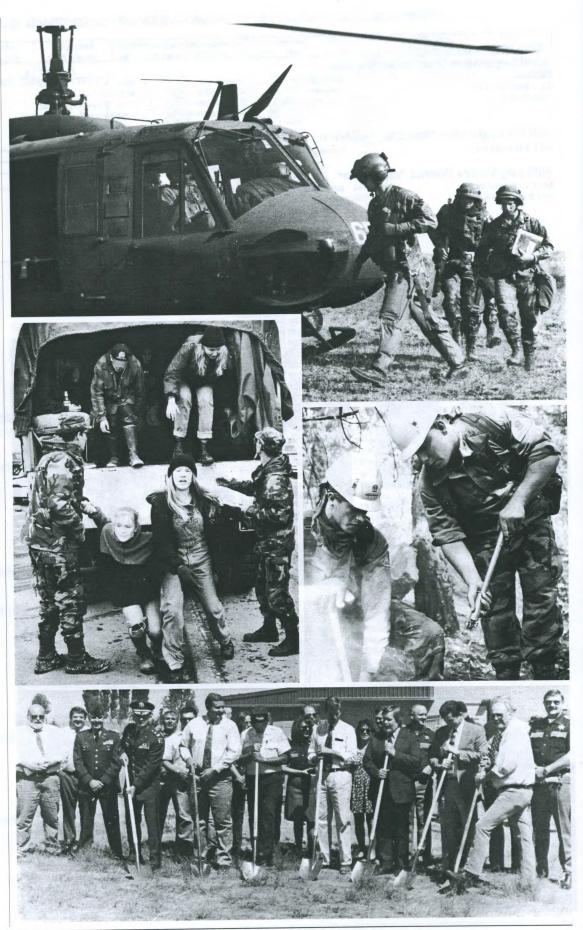
UNIT	TYPE OF UNIT	Technician/AGF M-DAY	AUTH STR		ASGN	ESTIMATED		ESTIMATED SVC & CONST		TOTAL FEDERAL FUNDS
42nd Legislative District, B	ellingham					\$ 2,942,937	\$	887,312	\$	3,830,249
OMS #3A	Maintenance	Technician	5	4	80%	\$ 154,892	-		-	
Co C 898th Engr Bn	Engineer	M-Day/AGR	101	82	81%	\$ 612,212				
262nd CBCS	Communication	M-Day/AGR	150	121	81%	\$ 1,281,269				
		Technician	20	18	90%	\$ 894,564				
45/48th Legislative District	s, Redmond									
Co C 3-161st Inf Bn	Infantry	M-Day/AGR	130	93	72%	\$ 694,338	\$	396,459	\$	1,090,797
49th Legislative District, Va	incouver					\$ 754,066	\$	430,563	\$	1,184,629
Det 1 Co B 341st MI Bn	Intelligence	M-Day/AGR	22	13	59%	\$ 97,058	-		-	
Btry B 2-146th FA Bn	Artillery	M-Day/AGR	134	88	66%	\$ 657,008				



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