



# State of Washington

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Training and Exercise Plan (TEP) 2020-2022



STATE OF WASHINGTON  
MILITARY DEPARTMENT  
EMERGENCY MANAGEMENT  
DIVISION

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October 22, 2019

Emergency Managers, Responders, and Preparedness Specialists:

It is my pleasure to introduce the Washington State Emergency Management Division's 2020- 2022 Multi-Year Training and Exercise Plan (MYTEP). This plan represents forecasted preparedness activities for all stakeholders with a vested interest in disaster preparedness.

Each activity is focused on building, sustaining, or reinforcing FEMA Core Capabilities through training that bridges a knowledge gap and exercises that test or validate existing plans.

This plan was developed by training and exercise practitioners in the Washington State Emergency Management Division with the most significant input being provided by local jurisdictions, tribes, and agencies. The MYTEP is the product of the following four phases in our planning process: Capability Assessments, Prioritization of Training and Exercises, Conduct of the annual Training and Exercise Planning Workshop, and implementation of this plan.

I encourage you to review the state-led forecasts starting on page 11. Explore those in which your jurisdiction or organization can take advantage. Our Training, Exercise, Preparedness Outreach and Radiological Emergency Preparedness staff are here to support you.

Sincerely,

A handwritten signature in blue ink, appearing to read "Robert Ezelle".

Robert Ezelle  
Director

Washington State Military Department  
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Camp Murray, Washington 98430-5122  
[October 23<sup>rd</sup>, 2019]

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## TRAINING AND EXERCISE PLAN PURPOSE & METHODOLOGY

### Purpose

Washington State Emergency Management Division (EMD) trains and exercises to improve disaster preparedness and validate plans to prevent, protect, mitigate, respond to, and recover from the threats and hazards that pose a risk to the people, property, and communities of the state.

The *Washington State Training and Exercise Plan (TEP) 2020-2022* provides a roadmap for Washington to follow in accomplishing the priorities developed in the 2019 Training and Exercise Plan Workshop, based on the hazards outlined in the Washington State Enhanced Mitigation Plan, and informed by the Washington State Core Capability Strategic Planning Framework, part of the State Preparedness System, and in alignment with [Presidential Preparedness Directive 8](#)<sup>[1]</sup>(PPD-8). Considered a living document, the TEP may be updated and refined as necessary.

Included in the *TEP 2020-2022* are the Training and Exercise (T&E) forecasts, which provide a graphic illustration of the proposed activities, forecasted for the calendar years 2020-2022. It is representative of the natural progression of training and exercises that take place to fulfill training and exercise requirements in accordance with Revised Code of Washington 38.52 and meets the guidance of implementing a progressive exercise approach with the Homeland Security Exercise and Evaluation Program (HSEEP).

### Capabilities Based Planning – An All-Hazards Approach

The [National Preparedness Goal](#), released in September 2015, defines preparedness of the whole community for all types of disasters and emergencies. The National Preparedness Goal is: *“A secure and resilient nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.”*

In addition to the overarching goal listed above, the National Preparedness Goal describes 32 preparedness activities called Core Capabilities (listed on Appendix A). Each of these Core Capabilities is tied to a capability target. These targets recognize that everyone needs the flexibility to determine how they apply their resources, based on the threats that are most relevant to them and their communities. The National Preparedness Goal organizes the Core Capabilities into the five mission areas: Prevention, Protection, Mitigation, Response, and Recovery.

### Washington State Training and Exercise Plan Methodology

Through the implementation of the HSEEP, organizations can use training and exercises to improve current and required Core Capability levels and identify gaps and overcome shortfalls.

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<sup>[1]</sup> Blue underlined text is a hyperlink to a document or web site.



Those forecasted training and exercise activities are outlined annually in Washington State's TEP.

The planning process and methodology for the annual development of the TEP is conducted in three phases: Capabilities Assessment, Prioritization and Conduct of the annual Training and Exercise Planning Workshop (TEPW). All three components are part of the State Preparedness System. A brief explanation of the three phases is provided below.

### *Phase I - Capabilities Assessment*

The Capabilities Assessment provides a gap analysis, by Core Capability, for each desired outcome and capability target identified in the Washington State Threat Hazard Identification and Risk Assessment (THIRA).

The Capabilities Assessment is conducted through a FEMA-defined 1-5 assessment rating for each POETE (**P**lanning, **O**rganization, **E**quipment, **T**raining, and **E**xercise) element of each Core Capability; a set of standardized questions to guide the rating process; and a brief statement of gaps that must be filled to raise an element to a higher level of capability. Each of the nine Homeland Security Regions (HSRs) (listed on Appendix B), the Urban Area Security Initiative region, and each state agency involved in Washington State emergency preparedness is required to complete an assessment.

The rolled-up and analyzed data from the Capabilities Assessment is then used as one statewide assessment for Washington State. This assessment becomes the Washington State Preparedness Report.

### *Phase II – Prioritization*

After the Capabilities Assessment is completed, the next node in the Preparedness Cycle is determining the priority capabilities for Washington State for the next three calendar year's planned activities, to be reviewed and validated the following year. Those priorities are based on the Federal Emergency Management Agency (FEMA) 32 Core Capabilities definitions. Core Capabilities are prioritized each year simply because Washington State cannot make every capability a priority; therefore, input from state and local stakeholders is used to determine where to prioritize efforts statewide.

As part of the capability prioritization, regional coordinators are expected to convene with their stakeholders in their Homeland Security Regions (including counties, cities, private sector and tribes) to prioritize which capabilities their Region assesses as either gaps that must be improved or strengths that must be sustained.

**NOTE:** To do an effective statewide prioritization of the Core Capabilities, a thorough Capabilities Assessment must be completed to formulate a baseline. Regional Coordinators and State Agencies must have the baseline status of capabilities in their jurisdiction and how those capabilities affect how prepared we are as a state, in order to determine the priority focus areas for the following year.

The prioritization data is synthesized for commonalities, by local jurisdictions, regions, and tribes. Additionally, all stakeholders must ensure that their primary missions are adequately addressed in the prioritization process.

### *Phase III – Training and Exercise Planning*

The purpose of the annual Washington State Training and Exercise Planning Workshop (TEPW) is to develop a TEP for Washington State. The TEP identifies an entity's priorities as articulated in the entity's strategy and identifies the capabilities that are most relevant to achieving those priorities identified in Phase II. It then outlines a forecast of training and exercises that an entity will undertake, to build, improve, validate, or sustain its capabilities.

Prior to the annual TEPW, the Regional Coordinators and State Agency Representatives will assess the capability gaps and chosen priorities for their region. The EMD Preparedness Section offers to assist each region with a list of potential training and exercise opportunities to address the prioritized capability gaps. Regional and State Agency Representatives are then expected to review, modify, or approve the list of training and exercise opportunities that will serve as the basis for the three-year training and exercise forecast: year one by month; year two by quarter; and year three semi-annually. Using the three-year forecasts, the Preparedness Section of Washington State Emergency Management Division gathers Regional Coordinators and State Agencies and conducts the annual TEPW to strategically look at the forecasted training and exercise activities for the next three years to determine:

1. Do the forecasted T&E activities fulfill the priority gap needs identified through the prioritization of those capabilities?
2. Are there T&E activities that can be consolidated or collaborated on to eliminate redundancies and effectively and efficiently utilize limited funding and resources?

### **Preparedness Section Program Management**

Preparedness Section Program Management involves a collaborative approach that integrates resources, organizations, and individuals to identify and achieve program priorities. Through the management of training and exercise programs, stakeholders provide oversight to specific training and exercise activities sustained over time. An effective training and exercise program maximize efficiency, resources, time, and funding by ensuring that training and exercises are part of a coordinated and integrated approach to building, sustaining, and delivering Core Capabilities. Below is an overview of the components of the State Training Program and State Exercise Program.

#### *State Training Program Goal and Objectives*

##### **Goal and Objectives**

The program goal is to facilitate quality whole community prevention, protection, mitigation, response, and recovery training.

To meet this goal, the Training Program follows four (4) objectives.

##### **Objective 1: Support Stakeholder Emergency Management Training Needs Assessments**

Throughout the year, WA Emergency Management Division (EMD) employees participate in meetings and workshops with the nine Washington State Homeland Security Regions and

participating State Agencies to determine gaps in training against the Federal Emergency Management Agency (FEMA) 32 Core Capabilities. The assessment procedure uses a rating of 1-low to 5-high against each of the POETE elements. The following table identifies how organizations rate their level in the 32 Core Capabilities.

<i>Training</i>	
<b>1</b>	<b>Very few (0-20%) relevant persons have completed all relevant courses</b>
<b>2</b>	<b>Few (21-40%) relevant persons have completed all relevant courses</b>
<b>3</b>	<b>Many (41-60%) relevant persons have completed all relevant courses</b>
<b>4</b>	<b>Most (61-80%) relevant persons have completed all relevant courses</b>
<b>5</b>	<b>All or nearly all (81-100%) relevant persons have completed all relevant courses</b>

Prior to the annual TEPW, the Preparedness Section distributes a training and exercise forecast worksheet (template) to all its stakeholders. This forecast is for the stakeholders to summarize their training and exercise needs over a multi-year period. The forecasts help to identify assistance needed from Washington EMD in coordination and conduct of courses, give predictability in scheduling events over a multi-year period, and summarize training and exercise events that support workplans associated with grants.

**Objective 1 Activities:**

- Participate in stakeholder training needs assessments;
- Provide technical assistance with stakeholder training needs assessment when requested; and
- Support stakeholder development of training and exercise forecasts derived from needs assessments.

**Objective 2: Conduct Annual Training and Exercise Planning Workshop (TEPW)**

The purpose of the annual TEPW is to develop a multi-year Training and Exercise Plan (TEP) for Washington State as required by federal grant guidance. The multi-year TEP identifies a stakeholder’s training and exercise priorities as articulated in that stakeholder’s strategy. The stakeholder should identify the capabilities that are most relevant to achieving those priorities and then outline a multi-year schedule of training courses that will raise their POETE rating level identified in their training needs assessment, above.

Analysis of all stakeholder training needs assessments, forecasts, and requests for assistance will be conducted during and immediately following the TEPW. Requests are weighed against many factors including budget, instructor availability, and resources available. WA EMD staff will make every effort to fill training requests; however, WA EMD every request can be accommodated. Stakeholders must prioritize their training requests and clearly label their most critical needs.

**Objective 2 Activities:**

- Analyze stake holder training and exercise forecasts;
- Develop multi-year training and exercise calendar; and
- Publish multi-year Training and Exercise Plan (TEP).

**Objective 3: Implement the Multi-Year Training and Exercise Plan (TEP).**

Washington EMD Preparedness Section employees are committed to helping stakeholders by linking them to the training they desire. This involves a collaborative effort between the office and the stakeholder in finding the right course at the right time in the right location to ensure stakeholders are provided the best opportunity to reach their own training program goals and objectives. In addition to linking stakeholders to training resources, WA EMD provides support in training development, training event coordination, instruction, and course materials.

The Preparedness Section staff strives to provide and coordinate training to meet all-hazard performance gaps that are determined to have unmet training needs. These unmet training needs must be based on a performance needs analysis, an After-Action Report/Improvement Plan, or a pre-identified capability shortfall.

**Objective 3 Activities:**

- Coordinate local delivery of consortium courses;
- Coordinate and conduct state-delivered (G and L series) courses;
- Process Department of Homeland Security-sponsored resident course applications;
- Coordinate and conduct State Emergency Operations Center (EOC) Staff Training and Exercise Program activities;
- Enforce state-certified Incident Command System (ICS) instructor requirements and support National Incident Management System (NIMS) Training Program policies; and
- Support emergent training needs on a case-by-case basis.

**Objective 4: Evaluate Training Program Effectiveness to Improve Program Quality**

To measure program effectiveness, the Preparedness Section conducts three types of evaluations: goals-based, process-based, and outcomes-based.

**Goals-Based (Internal):** This evaluation determines if training activities and projects meet the defined goal of the program. This evaluation focuses on prioritization of activities and establishment of timelines to assist in meeting the desired goal.

**Process-Based (Internal and External):** This evaluation focuses on the processes in place that guides Training Program day-to-day activities. This evaluation type analyzes our staff and stakeholder requirements, procedures in conducting program activities, and system effectiveness.

**Outcomes-Based (External):** This evaluation focuses on the stakeholder. Outcomes focus on stakeholder satisfaction and the enhancement of their knowledge, skills, and abilities. It also captures overall satisfaction from the stakeholder regarding course conduct and instructor competencies.

**Objective 4 Activities:**

- Collect and analyze stakeholder feedback through evaluation forms and surveys;

- Prioritize department and division training needs for state-published After Action Reports; and
- Incorporate analysis into future program activities.

### *State Exercise Program Components*

The State Exercise Program integrates all exercises, exercise-related courses, and exercise technical assistance to local jurisdictions into one comprehensive program. It supports the state's overarching priority preparedness activities, or Core Capabilities.

The Washington State Exercise Program is guided by the following priorities:

- Build an integrated statewide exercise program that incorporates activities of existing exercise programs; including a State Corrective Action Program (CAP).
- Conduct exercises that: enhance State EOC response; align with statewide priority capabilities; and enhance overall WA preparedness.
- Provide exercise technical assistance and direct support to locals, state agencies and tribal partners.

**State Exercises:** The Preparedness Section designs, develops, and conducts state-local workshops, drills, and functional exercises that test emergency operations, emergency communications, response, recovery, and multiagency coordination. Exercises support the goals of emergency management within the State of Washington, and its stakeholders, including local jurisdictions, tribes, cross-border states/provinces, military, and federal government.

**Local Exercises:** The Preparedness Section will design and develop one Threat-Based Tabletop exercise per year to be provided and facilitated by the local jurisdictions. All exercise documentation will be provided to the local jurisdictions (Situation Manual, Presentation, Player Handouts and Feedback Forms). The state will also facilitate the Tabletop exercise in two of the local jurisdictions; the jurisdiction will be chosen based on the application for assistance.

**Building Block Approach:** The Preparedness Section will utilize the Building Block Approach to all exercises. The Building Block Approach ensures successful progression in exercise design, complexity, and execution, and allows for the appropriate training and preparation to occur in the community conducting the exercise. By using this methodology, the state can ensure that the levels of exercise sophistication are tailored to each specific region or jurisdiction, while maintaining the same delivery strategy.

The baseline exercise progression for each jurisdiction is to move from a seminar or workshop to a tabletop exercise (TTX) to a functional exercise (FE), and finally, to a full-scale exercise (FSE). These exercise types allow for a logical progression of regional and jurisdictional preparedness by increasing in size, complexity, and stress factor, while allowing for significant learning opportunities that effectively complement, build upon, and directly lead into one another. This model will remain flexible enough to allow for the addition of, or inclusion of, other desired exercise types that the State of Washington may require. Finally, this exercise

model allows for a cyclical approach to statewide exercises, which provides the state with a sustainable program for achieving higher degrees of overall preparedness.

**Homeland Security Exercise and Evaluation Program (HSEEP):** The HSEEP doctrine consists of fundamental principles that frame a common approach to exercises. A common methodology ensures a consistent and interoperable approach to exercise design and development, conduct, evaluation, and improvement planning, as depicted in the figure at right. Washington State has adopted the Homeland Security Exercise and Evaluation Program (HSEEP) as the State standard.



Washington State Emergency Management Division offers the HSEEP Training Course three times a year. The HSEEP Training Course is an interactive course that allows participants to share personal lessons learned and best practices while gaining practical experience.

[More info on HSEEP](#)

**Master Exercise Practitioner Program (MEPP):** The MEPP goal is to increase the capabilities of participants in mastery of exercise program management and the overall exercise process in accordance with the policy, doctrine, practices, and tools in the HSEEP Program. [More info on MEPP](#)

**Community-Specific Integrated Emergency Management Courses (IEMC):** IEMCs are exercise-based training courses that place jurisdictions' emergency operations center personnel in realistic crisis situations within a structured learning environment. The jurisdiction selects the scenario(s) it wants to exercise; for example, a special event, earthquake, winter storm, or terrorist incident. Exercises are then developed to reflect the hazards or events facing the jurisdiction, the type of EOC used by the jurisdiction, and the organizations included in the jurisdictional emergency plans. Visit the site for information on how to prepare and apply for a community-specific IEMC. [More info on IEMC](#)

**Technical Assistance:** Emergency Management Division staff are available to assist cities, counties, tribal entities and state agencies in the design, conduct, and evaluation of their exercises for all-hazards. This assistance can be provided in the form of: planning conferences, workshops, site visits, and technical review of exercise documents, exercise design, control, evaluation and State EOC exercise play. Please contact the State Exercise Program if you would like to request any form of technical assistance.

### *2020-2022 State Exercise Program Priorities*

Due to the lessons learned in response and recovery of the 2014 SR530 Landslide Activation, 2015 and 2016 Wildland Fires that burned historically large acreage of land, and 2016 Cascadia Rising Series of Exercises, the state has identified seven key Core Capabilities to ensure an effective emergency response. State-led exercises will entail many different aspects of all mission areas within the National Preparedness System. However, an emphasis for our state-

led exercises will test or validate emergency operation for one or several of these seven common or response core capabilities for the years 2020-2022:

- Critical Transportation
- Mass Care
- Operational Communication
- Operational Coordination
- Planning
- Public Health and Medical Services
- Critical Infrastructure
- Situational Assessment

As the state progresses through the exercise calendar and real-world activations, WA EMD reviews exercise and activation lessons learned to implement efficient and effective planning, prevention, mitigation, response and recovery. Through the corrective action process, State-led exercises will incorporate the lessons learned to build state and local emergency management capability.

## TRAINING AND EXERCISE FORECASTS

The Washington State TEP uses a progressive approach to forecast training courses and exercises based on Washington State's priority Core Capabilities. A progressive training and exercise program is a series of trainings and exercises tied to a set of common priorities.

These forecasts are designed to identify training and exercise activities for Washington State based off the priorities identified at the annual Training and Exercise Planning Workshop. Additionally, local-specific training and exercise activities are captured based on local priorities and emergent needs.

The State Training forecasts are organized to focus on a monthly forecast for calendar year 2020, a quarterly forecast for calendar year 2021, and a semi-annual forecast for calendar year 2022. Calendar forecasts begin on next page.

Homeland Security Region forecasts are presented in Appendix D.



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State Training Forecasts

2020 TRAINING		
Date	Location	Course
January 7th	HLS 1 (Whatcom)	G0191 Emergency Operations Center/Incident Command System Interface
January 9th	HLS 5	G0191 Emergency Operations Center/Incident Command System Interface
January 14 <sup>th</sup>	HLS 3	AWR-136 Essentials of Community Cyber Security
January 14-15th	HLS 4	G0358 Evacuation and Re-Entry Planning Course
January 14-15th	HLS 5	G0235 Emergency Planning
January 21 <sup>st</sup>	HLS 1 (Skagit Co)	MGT-403 Response Planning for People with Access and Functional Needs in Rural America
January 21-22nd	HLS 3	G0290 Basic Public Information Officers Course
January 22 <sup>nd</sup>	HLS 1 (Snohomish)	G0191 Emergency Operations Center/Incident Command System Interface
January 23rd	HLS 3	G0291 Joint Information System/Center Planning for Tribal, State, and Local Public Information Officers
January 28-29th	HLS 6	G0288 Local Volunteer and Donations Management
January	Camp Murray	L0101 Foundations of Emergency Management
February 4 <sup>th</sup>	HLS 1 (Skagit)	G0191 Emergency Operations Center/Incident Command System Interface
February 4-5	HLS 1 (Whatcom Co)	PER-326 Surface Transportation Emergency Preparedness and Security for Freight by Rail or Highway (STEPS Freight)
February 5-6	HLS 5	G0386 Mass Fatalities Incident Response
February 12-13th	HLS 1 (Island)	G0205 Recovery from Disaster - The Local Community Role
February 12-13th	HLS 1 (Snohomish)	G0364 Multihazard Emergency Planning for Schools
February 19th	HLS 2	AWR-136 Essentials of Community Cyber Security
February 19th	HLS 5	AWR-310 Natural Disaster Awareness for Community Leaders
February 19th	HLS 9	MGT-312 Senior Officials Workshop for All Hazards Preparedness
February 20 <sup>th</sup>	HLS 4	G0557 Rapid Needs Assessment (need assistance)
February 20 <sup>th</sup>	HLS 2	MGT-384 Community Preparedness for Cyber Incidents

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February 20 <sup>th</sup>	HLS 1 (Whatcom Co)	AWR-310 Natural Disaster Awareness for Community Leaders
February 26 <sup>th</sup>	HLS 1 (Skagit)	MGT-347 Incident Command System (ICS) Forms Review
February 27 <sup>th</sup>	HLS 1 (Snohomish)	MGT-347 Incident Command System (ICS) Forms Review
March 3 <sup>rd</sup>	HLS 6	MGT-462 Community Planning for Economic Recovery
March 4+5	HLS 1 (Skagit Co)	MGT-340 Crisis Leadership and Decision Making
March 5-6 <sup>th</sup>	HLS 2	G0108 Community Mass Care and Emergency Assistance
March 10 <sup>th</sup>	HLS 3	AWR-118 Biological Incidents Awareness
March 11 <sup>th</sup>	HLS 8 (Franklin)	G0557 Rapid Needs Assessment
March 18 <sup>th</sup>	HLS 6	AWR-314 Mass Prophylaxis Awareness for Public Health Emergencies
March 18-19 <sup>th</sup>	HLS 1 (Island Co)	G2300 EOC Management and operations (former G0775)
March	HLS 5	L102 Science for Disaster (Basic Academy)
March 19 <sup>th</sup>	HLS 6	MGT-460 Planning for Disaster Debris Management
March 19 <sup>th</sup>	HLS 1 (Snohomish)	G0402 ICS-402 - Incident Command System (ICS) Overview for Executives and Senior Officials
March 20-21 <sup>st</sup>	HLS 1 (Skagit)	G0288 Local Volunteer and Donations Management (no assistance)
March 24-26 <sup>th</sup>	HLS 1 (Snohomish)	MGT-324 Campus Emergencies Prevention, Response, and Recovery
March 25 <sup>th</sup>	HLS 5	AWR-136 Essentials of Community Cyber Security
March 26-27 <sup>th</sup>	HLS 5	MGT-384 Community Preparedness for Cyber Incidents
April 2 <sup>nd</sup>	HLS 2	G0489 Management of Spontaneous Volunteers in Disasters
April 7-8 <sup>th</sup>	HLS 2	G2300 EOC Management and operations (no assistance) (former G0775)
April 8 <sup>th</sup>	HLS 1 (Snohomish)	AWR-160 Standardized Awareness Training
April 8-9 <sup>th</sup>	HLS 1 (Island)	G0108 Community Mass Care and Emergency Assistance
<b>April 13<sup>th</sup></b>	<b>all</b>	<b>TEPW (date is not confirmed yet!)</b>
April 15-16 <sup>th</sup>	HLS 4	G0288 Local Volunteer and Donations Management
April 21-22 <sup>nd</sup>	HLS 8 (Walla Walla)	G0290 Basic Public Information Officer Training (no assistance)
April 22-23 <sup>rd</sup>	HLS 1 (Snohomish)	G0290 Basic Public Information Officer Training
April 23 <sup>rd</sup>	HLS 8 (Walla Walla)	G0291 JIS JIC Workshop (no assistance)
April 28-29 <sup>th</sup>	HLS 2	G0358 Evacuation and Re-Entry Planning Course
April 29 <sup>th</sup>	HLS 6	G0191 Incident Command System (ICS) Emergency Operations Center (EOC) Interface
April 30 <sup>th</sup>	HLS 5	AWR-376 Understanding Targeted Cyber Attacks
April 30-May 3 <sup>rd</sup>	Ellisburg, WA	HAZMAT Conference
May 5 <sup>th</sup>	HLS 5	MGT-416 Introduction to Continuity of Government Planning for Rural Jurisdictions
May 5-6	HLS 4	G0290 Basic Public Information Officer Training
May 7 <sup>th</sup>	HLS 4	G0291 JIS JIC Workshop
May 11+12	HLS 5	PER-304 Introduction to Continuity of Government Planning for Rural Jurisdictions ( <b>waitlist</b> )
May 12 <sup>th</sup>	HLS 1 (Skagit Co)	PER-294 Introduction to Continuity of Government Planning for Rural Jurisdictions

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May 13-14	HLS 1 (Everett)	PER-304 Introduction to Continuity of Government Planning for Rural Jurisdictions ( <b>waitlist</b> )
May 14th	HLS 9	MGT-414 Introduction to Continuity of Government Planning for Rural Jurisdictions
May 19-20 <sup>th</sup>	HLS 9	G0205 Recovery from Disaster - The Local Community Role
May 21 <sup>st</sup>	HLS 1 (Island)	G0191 Incident Command System (ICS) Emergency Operations Center (EOC) Interface
May 26 <sup>th</sup>	HLS 1 (Snohomish)	AWR-232 Introduction to Continuity of Government Planning for Rural Jurisdictions ( <b>waitlist</b> )
May 28-29 <sup>th</sup>	Washington State Department of L&I	L0146 HSEEP
June 2-3 <sup>rd</sup>	HLS 1 ((Whatcom)	G0290 Basic Public Information Officer Training
June 3 <sup>rd</sup>	HLS 1 (Skagit)	MGT-405 Mobilizing Faith-Based Community Organizations in Preparing for Disaster
June 4th	HLS 1 (Snohomish)	MGT-405 Mobilizing Faith-Based Community Organizations in Preparing for Disaster
June 4th	HLS 1 (Whatcom)	G0291 JIS JIC Workshop
June 9-10 <sup>th</sup>	HLS 9	G2300 EOC Management and operations (former G0775)
June 16-17 <sup>th</sup>	HLS 2 (Kitsap Co)	L0146 HSEEP
June 16-18 <sup>th</sup>	HLS 1 (Skagit)	MGT-346 EOC Operations for All-Hazards Events
June 24 <sup>th</sup>	HLS 1 (Snohomish)	AWR-209 Dealing with the Media: A Short Course for Rural First Responders
June 24-25 <sup>th</sup>	HLS 5	G0361 Flood Fight Operations
June	HLS 7 (Grant Co)	L103 Planning Emergency Operations (Basic Academy)
July 7-8 <sup>th</sup>	HLS 6	G0205 Recovery from Disaster - The Local Community Role
August 4-5 <sup>th</sup>	HLS 1 (Everett)	G0288 Local Volunteer and Donations Management
August 5-6 <sup>th</sup>	HLS 1 (Island)	L0146 HSEEP
August 11-13 <sup>th</sup>	HLS 6	MGT-324 Campus Emergencies Prevention, Response, and Recovery
August 19+20	HLS 1 (Skagit)	MGT-381 Business Continuity & Emergency Management
August 19+20	HLS 5	G0358 Evacuation and reentry
September 8 <sup>th</sup>	HLS 9	MGT-452 Campus Emergencies Prevention, Response, and Recovery
September 9-10 <sup>th</sup>	HLS 1 (Bellingham)	G0235 Emergency Planning Course
September 10-11 <sup>th</sup>	HLS 5	G0108 Community Mass Care and Emergency Assistance
September 15 <sup>th</sup>	HLS 9	PER-344 Social Media Tools and Techniques ( <b>waitlist</b> )
September 15-16 <sup>th</sup>	HLS1 (Skagit)	G2300 EOC Management and operations (former G0775)
September 16-17 <sup>th</sup>	Camp Murray	L0146 HSEEP
September 22 <sup>nd</sup>	HLS 1 (Whatcom Co)	MGT-458 Social Media Tools and Techniques ( <b>retired course</b> )

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September 23-24 <sup>th</sup>	HLS1 (Snohomish)	G0361 Flood Fight Operations
September 28 <sup>th</sup>	HLS 2	PER-335 Critical Decision Making for Complex Coordinated Attacks
September 30 <sup>th</sup>	HLS 1 (Whatcom Co)	AWR-345 Unmanned Aircraft Systems in Disaster Management ( <b>waitlist</b> )
October 1 <sup>st</sup>	HLS 4 (Cowlitz)	G0191 Incident Command System (ICS) Emergency Operations Center (EOC) Interface
October 7-8th	HLS 2	G0386 Mass Fatalities Incident Course
October 8-9th	HLS 1 (Bellingham)	G2300 EOC Management and operations (former G0775)
October 8 <sup>th</sup>	HLS 1 (Everett)	G0191 Incident Command System (ICS) Emergency Operations Center (EOC) Interface
October 13-14 <sup>th</sup>	HLS 9	G0108 Community Mass Care and Emergency Assistance
October 14-15 <sup>th</sup>	HLS 1(Island)	G0272 Warning Coordination
October 20th	HLS 1 (Everett)	PER-343 Social Media Engagement Strategies ( <b>waitlist</b> )
October 21-22th	HLS 9 + Kalispel tribe)	L0146 HSEEP
October 27-28 <sup>th</sup>	HLS 8	G0205 Recovery from Disaster - The Local Community Role
October 27-28th	HLS 6	G0290 Basic Public Information Officers Course
October 29	HLS 6	G0291 Joint Information System/Center Planning for Tribal, State, and Local Public Information Officers
November	HLS 8 (Benton Co)	L0105 Public Information and Warning
December 3 <sup>rd</sup>	HLS 1 (Whatcom Co)	MGT-415 EOC Operations for All-Hazards Events
December 8 <sup>th</sup>	HLS 1 (Everett)	PER-344 Social Media Tools and Techniques ( <b>waitlist</b> )
December 8-9 <sup>th</sup>	HLS 5	G0288 Local Volunteer and Donations Management
December 8-10	HLS 2	MGT-346 EOC Operations for All-Hazards Events
Any month	HLS 6	AWR-319 ( <b>waitlist</b> )
Any month	HLS 5	PER-343 Critical Decision Making for Complex Coordinated Attacks ( <b>waitlist</b> )
Any month	HLS 5	PER-344 Social Media Tools and Techniques ( <b>waitlist</b> )

2021 TRAINING			
Month/Region	Location	Course	
		JANUARY – FEBRUARY - MARCH	
HLS 1	Everett City	PER - 343 Social Media Engagement Strategies	
	Island County	G0205 Recovery from Disaster: Local Gov. Role	
	Skagit County	MGT-403 Response Planning for People with Access and Functional	
	Skagit County	G0288 Volunteer and Donations Management	
	Skagit County	L/G0205 Recovery from the Disaster: The Local Government Role	
	Skagit County	MGT-405 Mobilization Faith-Based Community Organizations in Preparing for Disasters - Skagit County	
	Snohomish County	MGT-312 Senior Officials Workshop	
	Snohomish County	G0402 ICS for Senior Officials	
	Snohomish County	MGT-347 ICS Forms Review	
	Snohomish County	G0358 Evac & Re-entry Planning	
	Snohomish County	MGT-403 Response Planning for Access/Special Needs	
	Priority 1 (requested for 2020)	Whatcom County	G0272: Warning Coordination
	Priority 1 (requested for 2020)	Whatcom County	G0318 Mitigation Planning for Local Governments
	Whatcom County	G0191: EOC/ICS Interface	
	Whatcom County	AWR-132: Understanding and Planning for School Bomb Incidents	
	City of Bellingham	G0191 EOC/ICS Interface	
	City of Bellingham	G0205 Recovery from Disaster (Local Gov. Role)	
HLS 2		MGT-314-Enhanced All-Hazards	
		MGT-312-Senior Officials Workshop for All Hazards Preparedness	
		MGT-314-Enhanced All-Hazards Incident Management/Unified Command	
		MGT-346-EOC Operations for All- Hazards Events	
		PER-335-Critical Decision Making for Complex Coordinated Attacks	
HLS 4	Clark County	G0318 Mitigation Planning for local Governments	
	Clark County	HSEEP TTT	
HLS 5		G0108 Community Mass Care and Emergency Assistance	
		G0235 Emergency Planning	

		G0288 Local Volunteer and Donations Management (includes LPT)
		G0318 Local Mitigation Planning (Qtr1 or 2)
		G0386 Mass Fatalities
		JIC Readiness Training
		O-305 T3 All Hazards IMT
		G0361 Flood Fight Operations (any month)
		G0366 Planning for the Needs of Children in Disaster (any month)
		G0393 Mitigation for Emergency Managers (includes LPT) (any month)
	Puyallup City	L0146 Homeland Security Exercise and Evaluation Program (HSEEP) (any month)
	Puyallup City	L0956 All Hazards Liaison Officer (any month)
	Puyallup City	L0958 Operations Section Chief (any month)
	Puyallup City	L0962 All Hazards Planning Section Chief
	Puyallup City	L0964 All Hazards Situation Unit Leader (any month)
	Puyallup City	L0965 All Hazards Recourse Unit Leader (any month)
	Puyallup City	L0967 All Hazards Logistics Section Chief (any month)
	Puyallup City	L0969 All Hazards Communications Unit Leader (any month)
	Puyallup City	L0970 All Hazards Supply Unit Leader (any month)
<b>HLS 6</b>		G0290: Basic Public Information Officers Course
		G0291: Joint Information System/Center Planning for Tribal, State, and Local Public Information Officers
		L0930: IEMC/Community-Specific
<b>HLS 8</b>		G0775 EOC Management and Operations
<b>HLS 9</b>		MGT-318: Pub Info in All Hazards Incidents
		<b>APRIL- MAY-JUNE</b>
<b>HLS 1</b>	City of Everett	PER-344 Social Media Tools & Techniques
	City of Everett	G0108 Community Mass Care and Emergency Assistance
	Skagit County	AWR-225 CBRNE Response for Rural First Responders
	Skagit County	PER-296 CBRNE Rural Response Threat
	Skagit County	G0191 EOC/ECC Interface
	Skagit County	AWR-147 Rail Car Incident Response
	Skagit County	MGT-347 Incident Command System (ICS) Forms Review
	Skagit County	PER-294 Testing an Emergency Operations Plan in a Rural EOC
	Skagit County	MGT-339 Resource Inventory Management for Rural Communities
	Skagit County	PER-280 Strengthening Cooperative Efforts Among Public Safety & Private Sector

	Skagit County	MGT-381 Business Continuity & Emergency Management
	Skagit County	G0775 Emergency Operations Center Management and Operations
	Skagit County	<i>Mass Care &amp; Feeding</i>
	Skagit County	<i>Crime Scene Preservation for Volunteers</i>
	Skagit County	<i>Introduction into Pandemics</i>
	Snohomish County	PER-343 Social Media Engagement Strategies
	Snohomish County	G0290 Basic PIO
	Snohomish County	AWR-319 Damage Assessment Tools
	Snohomish County	PER-334 SAR in Community Disasters
	Whatcom County	MGT-346: EOC Operations for All-Hazards Events
	Whatcom County	MGT-462: Community Planning for Economic Recovery
	Whatcom County	AWR -136: Essentials of Community Cyber Security
	Whatcom County	G0427: CERT Program Manager
	Whatcom County	G0428: CERT Training the Trainer
	Whatcom County	G0358 Evac & Re-entry Planning
<b>HLS 2</b>		G0775-Emergency Operations Center Management and Operations
		G0205-Recovery from Disaster
		PER-352-Active Shooter Incident Management
<b>HLS 3</b>		PER-212 Hazard Materials Operations
		PER-219 Integrated Response to a CBRNE Incident
<b>HLS 4</b>	Cowlitz County	G0108 Community Mass Care
	Cowlitz County	G0202 Debris Management
	Cowlitz County	G0288 Local Volunteer & Donations Mgt
	Cowlitz County	G0361 Flood Fight Operations
<b>HLS 5</b>		AWR-367 Understanding a Targeted Cyberattack (TEEX)
		G0191 Emergency Operations Center/ICS Interface
		G0202 Debris Management (includes LPT)
		MGT 452 Physical & Cybersecurity for Critical Infrastructure
		MGT-314 Enhanced AH Incident Mgmt./UC
<b>HLS 6</b>		MGT-324: Campus Emergencies Prevention, Response, and Recovery
		G2300: Intermediate Emergency Operations Center Functions
<b>HLS 8</b>		G0191 EOC/ICS interface
<b>HLS 9</b>		G0290/291 Basic PIO
		G0291 JIC/JIS
		<b>JULY – AUGUST - SEPTEMBER</b>



<b>HLS 1</b>	City of Everett	G0288 Local Volunteer & Donations Management
	San Juan County	G0290 Basic Public Information Course
	Skagit County	MGT-346 EOC Operations & Planning for All-Hazards TEEXS 3-day
	Skagit County	G0290 Basic Public Information Course
	Snohomish County	MGT-415 Disaster Recovery in Rural Communities

<b>2021 TRAINING (continued)</b>		
<b>Month</b>	<b>Location</b>	<b>Course</b>
	Snohomish County	G0235 Emergency Planning
	Snohomish County	AWR-328 All Hazard Prep for Animals in Disaster
	Whatcom County	G0358: Evacuation and Re-Entry Planning Course
	Whatcom County	ATC-20: Post-Earthquake Safety Evaluation of Building and Rapid
	Whatcom County	AWR-217: Tsunami Awareness
	Whatcom County	MGT-457: On-Scene Crisis Leadership & Decision-Making for HazMat Incidents
	Whatcom County	MGT-405: Mobilizing Faith-Based Communities in Preparing for Disaster
<b>HLS 2</b>		MGT384- Community Preparedness for Cyber Incidents
		G0726-Finance Management Concepts for Disaster Operations
		G0557-Rapid Needs Assessment
<b>HLS 5</b>		PER-344 Social Media Tools & Techniques
		PER-343 Social Media Engagement Strategies
		G0557 Rapid Assessment Workshop
		G0363 Multi-Hazard Emergency Planning for Higher Education
		G0290 Basic Public Information Course
		G0272 Warning Coordination
<b>HLS 6</b>		G0288: Local Volunteer and Donations Management
		G0557 Rapid Assessment Workshop
		L0146 HSEEP
<b>HLS 8</b>		G0358 Evacuations and Re-Entry Planning for Local Governments
		<b>OCTOBER – NOVEMBER - DECEMBER</b>
<b>HLS 1</b>	City of Everett	G0290 Basic Public Information Course
	City of Everett	G0291 JIS/JIC
	City of Everett	PER-304 Social Media for Natural Disasters Response & Recovery
	City of Everett	G0191 EOC / Incident Command System Interface
	Skagit County	AWR-232 Mass Fatalities Planning & Response for Rural

		Communities
	Snohomish County	G0108 Community Mass Care
	Snohomish County	G0205 Recovery
	Snohomish County	G0202 Debris Mgt Planning
	Whatcom County	AWR-308: Natural Disaster Awareness for Caregiver of Senior Citizens: Building Senior Resilience
	Whatcom County	G0358: Evacuation and Re-Entry Planning Course
	Whatcom County	AWR-329: Leveraging Tools for Coordinated Disaster Communications
	Whatcom County	G0288: Local Volunteer & Donations Management
<b>HLS 2</b>		G0272-Warning Coordination
		G0358-Evacuation and Re-entry Planning Course
		G0489-Management of Spontaneous Volunteers in Disasters
		G0288-Local Volunteer and Donations Management
<b>HLS 3</b>	Mason County	G0202 Debris Management for State, Tribal and Local Officials
	Mason County	G0290 Basic Public Information Officer Course
	Mason County	G0428 Community Emergency Response Team Train the Trainer
<b>HLS 4</b>	Clark County	G0205 Recovery from Disaster: The local Government Role
	Cowlitz County	G0191 EOC / Incident Command System Interface
<b>HLS 5</b>		G0291 JIC/JIS Course
		MGT 465 Recovering from Cybersecurity Incident
		PER-304 Social Media for Natural Disaster Response & Recovery

2022 TRAINING		
Month	Location	Course
JANUARY-JUNE 2022		Priority 1
1 <sup>st</sup> (Jan-June)	HLS 1	MGT-405 Mobilizing Faith-Based Community Organizations in Preparing for Disasters (Skagit Co)
1 <sup>st</sup> (Jan-June)	HLS 1	G0290 Basic PIO (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0318: Mitigation Planning for Local Governments (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0191: EOC/ICS Interface (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0358: Evacuation and Re-Entry Planning Course (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 1	MGT-460: Planning for Disaster Debris Management (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0402 ICS for executives and elected officials (Bellingham)
1 <sup>st</sup> (Jan-June)	HLS 2	GO191-ICS/EOC Interface Workshop
1 <sup>st</sup> (Jan-June)	HLS 3	AWR-147 Rail Car Incident Response
1 <sup>st</sup> (Jan-June)	HLS 3	PER-365 Emergency Response to Hazmat Incidents
1 <sup>st</sup> (Jan-June)	HLS 3	MGT-346 EOC Operations for All-Hazards Events
1 <sup>st</sup> (Jan-June)	HLS 4	G0358 Evacuation and Re-Entry Planning Course
1 <sup>st</sup> (Jan-June)	HLS 5	AWR 136/MGT 384 Essentials of Community Cybersecurity (TEEX)
1 <sup>st</sup> (Jan-June)	HLS 5	E0947 EOC/IMT Interface
1 <sup>st</sup> (Jan-June)	HLS 5	GO191-ICS/EOC Interface Workshop
1 <sup>st</sup> (Jan-June)	HLS 5	G0108 Community Mass Care and Emergency Assistance

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1 <sup>st</sup> (Jan-June)	HLS 5	G0191 Emergency Operations Center/ICS Interface
1 <sup>st</sup> (Jan-June)	HLS 5	G0202 Debris Management (includes LPT)
1 <sup>st</sup> (Jan-June)	HLS 5	G0235 Emergency Planning
1 <sup>st</sup> (Jan-June)	HLS 5	G0288 Local Volunteer and Donations Management (includes LPT)
1 <sup>st</sup> (Jan-June)	HLS 5	G0318 Local Mitigation Planning
1 <sup>st</sup> (Jan-June)	HLS 5	G0358 Evacuation and Re-Entry Planning Course (includes LPT)
1 <sup>st</sup> (Jan-June)	HLS 5	G0361 Flood Fight Operations
1 <sup>st</sup> (Jan-June)	HLS 5	G0366 Planning for the Needs of Children in Disaster
1 <sup>st</sup> (Jan-June)	HLS 5	G0386 Mass Fatalities
1 <sup>st</sup> (Jan-June)	HLS 5	G0393 Mitigation for Emergency Managers (includes LPT)
1 <sup>st</sup> (Jan-June)	HLS 5	L0146 Homeland Security Exercise and Evaluation Program (HSEEP) (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	L0956 All Hazards Liaison Officer (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	L0964 All Hazards Situation Unit Leader (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	L0965 All Hazards Recourse Unit Leader (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	L0969 All Hazards Communications Unit Leader (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	L0970 All Hazards Supply Unit Leader (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	MGT-314 Enhanced AH Incident Mgmt./UC
1 <sup>st</sup> (Jan-June)	HLS 5	MGT-439 Pediatric Disaster Response and Emergency Preparedness
1 <sup>st</sup> (Jan-June)	HLS 6	G0290: Basic Public Information Officers Course
1 <sup>st</sup> (Jan-June)	HLS 6	G0291: Joint Information System/Center Planning for Tribal, State, and Local Public Information Officers
1 <sup>st</sup> (Jan-June)	HLS 6	E0427: Community Emergency Response Team Program Manager
1 <sup>st</sup> (Jan-June)	HLS 6	G0402: ICS Overview for Executives and Senior Officials, ICS 402 (Quarter 1)
1 <sup>st</sup> (Jan-June)	HLS 6	G0191: Emergency Operations Center/Incident Command System Interface
1 <sup>st</sup> (Jan-June)	HLS 6	G0402: ICS Overview for Executives and Senior Officials, ICS 402 (Quarter 2)
1 <sup>st</sup> (Jan-June)	HLS 6	FEMA P-154, ATC-20, and ROVER
		<b>Priority 2</b>
1 <sup>st</sup> (Jan-June)	HLS 1	PER-304 Social Media for Natural Disasters Response & Recovery (Everett)
1 <sup>st</sup> (Jan-June)	HLS 1	G0108 Community Mass Care and Emergency Assistance (Everett)
1 <sup>st</sup> (Jan-June)	HLS 1	G0108 Community Mass Care and Emergency Assistance (Island Co)
1 <sup>st</sup> (Jan-June)	HLS 1	G0191 EOC/ECC Interface * Skagit County is updating almost all of our plans and will need to exercise and train for them (Skagit Co)
1 <sup>st</sup> (Jan-June)	HLS 1	G0288 Volunteer and Donations Management (Skagit Co)
1 <sup>st</sup> (Jan-June)	HLS 1	PER-280 Strengthening Cooperative Efforts Among Public Safety & Private Sector (Skagit Co)
1 <sup>st</sup> (Jan-June)	HLS 1	G0318 Mitigation Planning for Local Govt (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0557 Rapid Needs Assessment (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0364 Multi-Hazard Planning for Schools (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0272: Warning Coordination (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 1	G0191 EOC/ICS Interface (Bellingham)
1 <sup>st</sup> (Jan-June)	HLS 2	GO272-Warning Coordination
1 <sup>st</sup> (Jan-June)	HLS 2	MGT0312-Senior Officials Workshop for All Hazards Preparedness

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1 <sup>st</sup> (Jan-June)	HLS 5	L0958 Operations Section Chief (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	L0962 All Hazards Planning Section Chief (Region 5 & Puyallup)
1 <sup>st</sup> (Jan-June)	HLS 5	L0967 All Hazards Logistics Section Chief (Region 5 & Puyallup)
		<b>Priority 3</b>
1 <sup>st</sup> (Jan-June)	HLS 1	AWT-232 Mass Fatalities Planning & Response for Rural Communities (Skagit Co)
1 <sup>st</sup> (Jan-June)	HLS 1	PER-280 Strengthening Cooperative Efforts Among Public Safety & Private Sector (Skagit Co)
1 <sup>st</sup> (Jan-June)	HLS 1	G00775 Emergency Operations Center Management and Operations (Skagit Co)
1 <sup>st</sup> (Jan-June)	HLS 1	MGT-448 All Hazard Planning for Animals, Ag, & Food in Disasters (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	MGT-460 Disaster Debris (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	PER-344 Social Media Tools & Techniques (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	AWR-228 Community Resilience (Snohomish County)
1 <sup>st</sup> (Jan-June)	HLS 1	MGT-346: EOC Operations for All-Hazards Events (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 1	MGT-403: Response Planning for People with Access and Functional Needs in Rural America (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 1	MGT-403: Response Planning for People with Access and Functional Needs in Rural America (Whatcom County)
1 <sup>st</sup> (Jan-June)	HLS 6	G0191: Emergency Operations Center/Incident Command System Interface
1 <sup>st</sup> (Jan-June)	HLS 6	L0967: NIMS ICS All-Hazards Logistics Section Chief Course
1 <sup>st</sup> (Jan-June)	HLS 6	G2300: Intermediate Emergency Operations Center Functions (Month not specified)
<b>JULY-DECEMBER 2022</b>		<b>Priority 1</b>
(Jul-Dec)	HLS 1	G0290 Basic Public Information Course *Will use State Approved local instructor team. (Everett)
(Jul-Dec)	HLS 1	G0291 Basic Public Information Course *Will use State Approved local instructor team. (Everett)
(Jul-Dec)	HLS 1	G0191 EOC / Incident Command System Interface (Everett)
(Jul-Dec)	HLS 1	L0449 Incident Command System Curricula Train-the-Trainer (Everett)
(Jul-Dec)	HLS 1	G0290 Basic PIO (Everett)
(Jul-Dec)	HLS 1	G0272 Warning Coordination (Island Co)
(Jul-Dec)	HLS 1	G0428 CERT Train the trainer (Skagit Co)
(Jul-Dec)	HLS 1	MGT-347 Incident Command System (ICS) Forms Review (Skagit Co)
(Jul-Dec)	HLS 1	PER-294 Testing an Emergency Operations Plan in a Rural EOC * please see note above (Skagit Co)
(Jul-Dec)	HLS 1	MGT-346 EOC Operations & Planning for All-Hazards TEEXS 3-day (Skagit Co)
(Jul-Dec)	HLS 1	G0290 Basic Public Information Course. (Skagit Co)
(Jul-Dec)	HLS 1	AWR-228: Community Resilience. (Whatcom Co)
(Jul-Dec)	HLS 1	AWR-328: All Hazards Preparedness for Animals in Disaster. (Whatcom Co)
(Jul-Dec)	HLS 1	G0775 Emergency Operations Center Management and Operations. (Bellingham)
(Jul-Dec)	HLS 4	G0191: Emergency Operations Center/Incident Command System Interface

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(Jul-Dec)	HLS 5	AWR-367 Understanding a Targeted Cyberattack (TEEX)
(Jul-Dec)	HLS 5	G0272 Warning Coordination
(Jul-Dec)	HLS 5	G0290 Basic Public Information Course
(Jul-Dec)	HLS 5	G0291 JIC/JIS Course
(Jul-Dec)	HLS 5	G0363 Multi-Hazard Emergency Planning for Higher Education
(Jul-Dec)	HLS 5	G0557 Rapid Assessment Workshop
(Jul-Dec)	HLS 5	O-305 T3 All Hazards IMT
(Jul-Dec)	HLS 5	PER-304 Social Media for Natural Disaster Response & Recovery
(Jul-Dec)	HLS 5	PER-343 Social Media Engagement Strategies
(Jul-Dec)	HLS 5	PER-344 Social Media Tools & Techniques PER-304 Social Media for Natural
<b>Priority 2</b>		
(Jul-Dec)	HLS 1	G0775 Emergency Operations Center Management and Operations. (Everett)
(Jul-Dec)	HLS 1	AWR-345 Emergency Operations Center Management and Operations. (Everett)
(Jul-Dec)	HLS 1	ATC 20 - Post Earthquake Safety Evaluation of Buildings (Everett)
(Jul-Dec)	HLS 1	PER-344 Social Media Tools & Techniques (Everett)
(Jul-Dec)	HLS 1	G0427 CERT Program Manager (Skagit Co)
(Jul-Dec)	HLS 1	MGT-340 Crisis Leadership & Decision Making for Elected Officials (Skagit Co)
(Jul-Dec)	HLS 1	L/G0205 Recovery from the Disaster: The Local Government Role (Skagit Co)
(Jul-Dec)	HLS 1	AWR-147 Rail Car Incident Response (Skagit Co)
(Jul-Dec)	HLS 1	G0288 Local Volunteer & Donations Mgt (Snohomish Co)
<b>Priority 3</b>		
(Jul-Dec)	HLS 1	AWR-225 CBRNE Response for Rural First Responders (Skagit Co)
(Jul-Dec)	HLS 1	MGT-339 Resource Inventory Management for Rural Communities (Skagit Co)
(Jul-Dec)	HLS 1	MGT-381 Business Continuity & Emergency Management (Skagit Co)
(Jul-Dec)	HLS 6	L0967: NIMS ICS All-Hazards Logistics Section Chief Course
(Jul-Dec)	HLS 6	L0146 HSEEP
(Jul-Dec)	HLS 6	G0364 Multi-hazard training and planning for schools
(Jul-Dec)	HLS 6	E0428: Community Emergency Response Team Train-the-Trainer
(Jul-Dec)	HLS 6	G0402: ICS Overview for Executives and Senior Officials, ICS 402
(Jul-Dec)	HLS 6	E0427: Community Emergency Response Team Program Manager
(Jul-Dec)	HLS 6	L0958: NIMS ICS All-Hazards Operations Section Chief Course
(Jul-Dec)	HLS 6	L0962: NIMS ICS All-Hazards Planning Section Chief Course
(Jul-Dec)	HLS 6	L0967: NIMS ICS All-Hazards Logistics Section Chief Course
(Jul-Dec)	HLS 6	G0402: Incident Command System Overview for Executives and Senior Officials, ICS 402

\*Dependent on the availability of local instructors.

Exercise forecasts begin on next page and are cross walked to the Core Capabilities List.

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## State Exercise Forecasts

2020	Type	Month/ Quarter	EMD Lead	Providing Support
Cascadia Rising 2022 Internal/External Events	Meetings, Seminars, Workshops, TTXs	All Year	X	
Columbia Generating Station (CGS) Dress Rehearsal	FSE	February 25	X	
Annual Department of Health Special Pathogen	FSE	March		X
Columbia Generating Station (CGS) Evaluated Exercise	FSE	March 24	X	
CGS Food Control Area	Drills	Quarterly	X	
Department of Energy (DOE)	FE	May	X	
*Tsunami	TTX	March	X	
Wildland Fire	Seminar	April	X	
Cyber (Cyber Guard Prelude)	Functional	May	X	
Training and Exercise Planning Workshop	Workshop	June	X	
Navy (Kitsap/Bremerton)	FSE	June		X
Executive/Cabinet	TTX	Quarterly	X	
*Continuity of Operations (COOP)	TTX	July	X	

\*Cascadia Rising 2022 Ramp-Up Events

2021	Type	Month/ Quarter	EMD Lead	Providing Support
Cascadia Rising 2022 Internal/External	Seminars, Workshops, TTXs, Drill, FE, FSE	All Year	X	X
Columbia Generating Station (CGS)	FSE	March	X	
CGS Food Control Area	Drills	Quarterly	X	
Department of Energy (DOE)	FE	May	X	
*Tsunami	TTX	March	X	
Volcano	TTX	June	X	
Executive/Cabinet	TTX	Quarterly	X	
Cyber Guard Prelude or GridEx	Functional	May	X	
Training and Exercise Planning Workshop	Workshop	June	X	
*Continuity of Operations (COOP)		July	X	
Wildland Fire	Seminar	April	X	

\*Cascadia Rising 2022 Ramp-Up Events

2022	Type	Month/ Quarter	EMD Lead	Providing Support
Cascadia Rising 2022 Internal/External Events	Meetings, Seminars, Workshops, TTXs	All Year	X	
Columbia Generating Station (CGS) Dress Rehearsal	FSE	February	X	

Annual Department of Health Special Pathogen	FSE	March		X
Columbia Generating Station (CGS) Evaluated Exercise	FSE	March	X	
CGS Food Control Area	Drills	Quarterly	X	
Department of Energy (DOE)	FE	May	X	
*Tsunami	TTX	March	X	
Wildland Fire	Seminar	April	X	
Cyber Guard Prelude or GridEx	Functional	May	X	
Training and Exercise Planning Workshop	Workshop	June	X	
Navy (Kitsap/Bremerton)	FSE	June		X
Cascadia Rising 2022	FSE	June		
Executive/Cabinet	TTX	Quarterly	X	
Continuity of Operations (COOP)	TTX	July	X	

\*Cascadia Rising 2022 Ramp-Up Events

## HLS Regions Exercise Forecasts

### HLS Region 1

Exercise Title	2020	2021	2022
<b>City of Everett</b>			
4th of July Unified Command Full-Scale Exercise	July	Qtr-3	Jun-Dec
EOC Exercise	Nov	Qtr-4	Jun-Dec
Emergency Mobile Shelter Deployment Exercise	August		Jun-Dec
Great Shake Out Drill	October	Qtr-4	Jun-Dec
<b>San Juan County</b>			
Alert Sense EAS - Exercised 4-times each year -- Drill	Quarterly	Qtr-2	Jan-May
EOC Communications Ex -- Drill	Feb.	Qtr-2	Jan-May
Regional Health District Coordination -- Drill	March	Qtr-2	Jan-May
Windstorm Shake #3 -- Drill	Sept.	Qtr-3	Jun-Dec
Shakeout - Drop, Cover & Hold -- Drill	Nov.	Qtr-4	Jun-Dec
<b>Island County</b>			
C-POD exercise -- Drill		Qtr-2	Jan-May
Fuel Spill exercise -- TTX		Qtr-3	
HazMat exercise -- TTX			Jan-May
Winter Storm exercise -- Drill	Nov.	Qtr-4	Jun-Dec
Active Shooter exercise -- Full Scale	Nov.	Qtr-4	Jun-Dec
<b>Snohomish &amp; Region-1 Amateur Radio Communications</b>			
5th Saturday exercise -- Functional (Scheduled on months with a 5th Saturday)	On 5th Saturdays		
Field Day -- Full Scale	June	Qtr-2	Jan-May
Simulated Emergency Test (SET) -- Drill	October	Qtr-4	Jun-Dec
Northwest Regional Aviation Communications Exercise (COMMEX) -- Full Scale	March	Qtr-1	Jan-May



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<b>Swinomish Tribe</b>			
Active Shooter			Jan-May
EOC Communications Drill	Qtr-4	Qtr-2	
Law Enforcement TTX	Qtr-3		
<b>Skagit County</b>			
Health TTX	May	Qtr-4	Jun-Dec
ARRL Field Day Communications Drill	June	Qtr-2	Jun-Dec
CPOD Exercise	June	Qtr-3	Jun-Dec
PIO/JIC TTX	Sept.	Qtr-3	Jun-Dec
Web EOC Exercise	Sept.	Qtr-3	Jun-Dec
ECC Activation	Sept.	Qtr-3	Jun-Dec
PIO/JIC TTX	Sept.	Qtr-4	Jun-Dec
EOC/ECC Interface Exercise	Sept.	Qtr-4	Jun-Dec
Small Animal TTX (WSDA supporting this Exercise )	Sept.		
Flood Awareness Week/Response Preparations ECC Exercise	Sept.	Qtr-3	Jun-Dec
Foreign Animal Disease TTX State Agriculture Is supporting this Exercise	Oct		
Community Awareness and Emergency Response (CAER) Drill	Nov	Qtr-4	Jun-Dec
LEPC TTX	Nov	Qtr-2	Jan-May
County Shelter Exercise		Qtr-2	
Exercise/Marathon Functional	QTR 2		
Weather 101/Fire Weather	Sept	Qtr-3	Jun-Dec
PIO/JIC TTX	Sept	Qtr-3	Jun-Dec
FEMA Public Assistance Training	Oct	Qtr-2	Jan-May
Countywide Earthquake Functional Exercise		Qtr-2	
Code Red/EAS/Community Alert Drill	Feb	Qtr-3	Jan-May
<b>Snohomish County</b>			
Bi-Annual Comms Drill	Apr 9	Qtr-4	Jun-Dec
Annual County TEPW	May 6		Jan-May
Severe Weather - Heat/Drought/Wildfire TTX	May 20		
Rail HAZMAT TTX (Jurisdiction)	May TBD		
Pre-Fair TTX	Jul TBD	Qtr-3	Jun-Dec
ECC Flood FX	Sep TBD		
Fall/Winter Weather Seminar	Oct TBD	Qtr-3	
The Great Shake Out Drill	Oct TBD		
Bi-Annual Comms Drill	Oct TBD		
Mid-Year County TEPW Review	Oct 14	Qtr-4	
ECC Volcano/Lahar FX		Qtr-2	
ECC Severe Weather Cold/Snow FX			Jun-Dec
ECC Quarterly Training			Jun-Dec
<b>Whatcom County</b>			
County Shelter Exercise		Qtr-2	

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Ferndale School District (Custer/Central) Social Media Attack TTX	4-Apr		
Lake Whatcom Water and Sewer District	4-Apr		
Ferndale School District (Skyline/Vista) Social Media Attack TTX	5-May		
Whatcom Unified Emergency Coordination Center Incident Management Team Drill-Functional	6-Jun	Qtr-2	Jun-Dec
Abbotsford Airshow Cross-Border - Functional	8-Aug	Qtr-3	Jun-Dec
Sumas Air Crash (Canadian Plane on US side of Border) TTX	8-Aug		
Continuity of Operations – Structural Collapse Whatcom County Courthouse TTX	9-Sep		
Great Washington ShakeOut - Full-Scale	10-Oct	Qtr-3	Jun-Dec
Phillips 66 Oil Spill Exercise - Functional	10-Oct	Qtr-4	Jun-Dec
International Wildfire Exercise - Full-Scale	10-Oct		
BP Oil Spill Functional Exercise	11-Nov	Qtr-4	Jun-Dec
Ferndale School District TTX		Qtr-1	
Hazardous Materials Rail Car Leak TTX		Qtr-1	
Hazardous Materials Shelter In Place TTX		Qtr-2	
Nooksack and Sumas River Flood TTX		Qtr-2	
Trans Mountain Pipeline Rupture TTX		Qtr-2	
Bellingham International Airport Air Crash TTX		Qtr-3	Jun-Dec
Flooding Evacuation TTX		Qtr-3	
Lake Whatcom Water and Sewer District Functional Exercise		Qtr-3	
Amtrak Derailment Full Scale Exercise		Qtr-4	
Continuity of Operations (Earthquake) TTX			Jan-May
Volunteer Mobilization Center Drill/Functional Exercise			Jan-May
City of Everson Urban Fire (Earthquake) TTX			Jun-Dec
Hazardous Materials Community Relocation TTX			Jun-Dec
Tsunami Evacuation Full-Scale (Cascadia Rising 2022)			Jun-Dec

**HLS Region 2**

Exercise Title	2020	2021	2022
<b>Region</b>			
Mass Fatality Exercise TTX	June		
Mass Fatality FE/FSE TBD	Oct		
The Great Shakeout	Oct	Qtr-4	Jun-Dec
<b>Kitsap County</b>			
Debris Management Tabletop	Sept		
Annual Winter Weather TTX	Nov	Qtr-4	Jun-Dec
Bi-Annual County Response Team	Apr/Oct	Qtr-1	Jan-May
County CERT Annual Exercises	Feb/Aug	Qtr-1	Jan-May
Poulsbo Annual EOC Exercise	Feb	Qtr-1	Jan-May

Port Orchard Annual EOC Exercise	Mar	Qtr-1	Jan-May
Bremerton Annual EOC Exercise	Apr	Qtr-1	Jan-May
Bainbridge Annual EOC Exercise	May	Qtr-1	Jan-May
Field Day	Jun	Qtr-2	Jan-May
NUWIAX Radiological Exercise	Jun	Qtr-2	Jun-Dec
CERT Operation Scarecrow	Oct	Qtr-4	Jun-Dec
Kitsap DART Food Airlift FE	Oct	Qtr-4	Jun-Dec
Kitsap DART Region 2 Relief Distribution FE	Oct	Qtr-4	Jun-Dec
Jefferson County			
CERT Exercises – June, October	Jun/Oct	Qtr-2	Jan-May
Annual Winter Storm Prep TTX – November	Nov	Qtr-4	Jun-Dec

### HLS Region 3

Exercise Title	2020	2021	2022
<b>Thurston County</b>			
Volunteer Reception Center TTX	Mar		
Volunteer Reception Center Drill	June		
TC ECC TTX for C&GS	Qtr. 2		
TCPW Evacuation and Structural Damage TTX	Apr		
Road Clearance Task Force TTX	Qtr. 2		
Road Clearance Task Force Drill	Qtr2		
TC ECC Section Drills	Qtr. 4		
TCPW Facility Evacuation TTX	Nov		
TC ECC Section Drills		Qtr-1	
TC ECC Function Specific Drills		Qtr-2	
TC ECC Activation Drill		Qtr-3	
DPAG Drill		Qtr-3	
Alternate ECC Activation Drill		Qtr-3	
TC ECC Operational Period FE		Qtr-4	
TC ECC/DPAG Integrated FE		Qtr-1	

### HLS Region 4

Exercise Title	2020	2021	2022
<b>Clark County</b>			
EOC Exercise (functional)	Qtr-4	Qtr-4	Qtr-4
<b>Cowlitz County</b>			
SAR Academy	Q1	Q1	Q1
Capstone Facility Response FSE	Q4	Q4	Q4
HazMat Workshop - IMT/EOC Interface	Q3	Q3	Q3
Spirit Lake Dam Tunnel Failure TTX	Q3	Q3	Q3
Lewis River Dam Failure TTX	Q3	Q3	Q3
Joint Ops FSE - Volunteer Emergency Services	Q2	Q2	Q2
Communications Drills (Weekly throughout the year)	weekly	weekly	weekly

Tacoma Power TTX	Q3	Q3	Q3
<b>Skamania County</b>			
Community Preparedness Meetings/Workshops	Quarterly		

**HLS Region 5**

Exercise Title	2020	2021	2022
<b>Pierce County</b>			
CCTA: Functional Exercise (includes LPT)	January		
CCTA: Tri-County Table-Top (includes LPT)	May		
Communications Outreach Group Drill (LEP)	February	Qtr-1	Jan-Jun
Communications Outreach Group Drill (LEP)	May	Qtr-2	Jan-Jun
Communications Outreach Group Drill (LEP)	August	Qtr-3	Jul-Dec
Communications Outreach Group Drill (LEP)	November	Qtr-4	Jul-Dec
Duty Officer Activation Exercise	February	Qtr-1	Jan-Jun
Duty Officer Activation Exercise	May	Qtr-2	Jan-Jun
Duty Officer Activation Exercise	August	Qtr-3	Jul-Dec
Duty Officer Activation Exercise	November	Qtr-4	Jul-Dec
EOC Activation Drill (if no real-world activation)	January	Qtr-1	Jan-Jun
EOC Activation Drill (if no real-world activation)	July	Qtr-3	Jul-Dec
EOC Team Drill	March	Qtr-1	Jan-Jun
EOC Team Drill	June	Qtr-2	Jan-Jun
EOC Team Drill	September	Qtr-3	Jul-Dec
EOC Team Drill	December	Qtr-4	Jul-Dec
EOC Team Exercise	January	Qtr-1	Jan-Jun
EOC Team Exercise	April	Qtr-2	Jan-Jun
EOC Team Exercise	July	Qtr-3	Jul-Dec
EOC Team Exercise	October	Qtr-4	Jul-Dec
Everbridge Drill	March	Qtr-1	Jan-Jun
Mass Fatality TTX (Region 5 & Puyallup)	April		
Orting School District Lahar Evacuation Exercise	May	Qtr-2	Jan-Jun
Pierce County Type III AHIMT Exercise	February	Qtr-1	Jan-Jun
Pierce County Type III AHIMT Exercise	April	Qtr-2	Jan-Jun
Pierce County Type III AHIMT Exercise	July	Qtr-3	Jul-Dec
Pierce County Type III AHIMT Exercise	December	Qtr-4	Jul-Dec
Pre-Fire Season Seminar	May	Qtr-2	Jan-Jun
Pre-Winter Storm Season Seminar	October	Qtr-4	Jul-Dec
<b>Joint Base Lewis-McChord</b>			
11-20 May, FY 21 Exercise Series FSE (Pandemic)		Qtr-2	
Cascade Rising, FE			Jan-Jun
Cascade Rising, National Level Exercise - Date TBD			Jan-Jun
FY 20 Exercise Series FE (Earthquake)	March		
FY 20 Exercise Series FSE (Earthquake)	May		
FY 20 Exercise Series TTX	February		

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FY 21 Exercise Series FE (Pandemic)		Qtr-1	
FY 21 Exercise Series Seminar (Pandemic)	November		
FY 21 Exercise Series TTX (Pandemic)		Qtr-1	
FY 21 Exercise Series Workshop (Pandemic)		Qtr-1	
Great Shakeout Drill	October	Qtr-4	Jul-Dec
I-5/JBLM Joint Operations Group (ReadyOps) EX	February		Jan-Jun
I-5/JBLM Joint Operations Group (ReadyOps) Ex		Qtr-1	
<b>Lakewood, Puyallup &amp; Tacoma</b>			
Lahar Evacuation Exercise		Qtr-4	
Lahar Evacuation Regional TTX		Qtr-4	
Mass Care and Shelter Exercise	Fall		
<b>Tacoma-Pierce County Health Department</b>			
MC Secures Quarterly Staff Drill	February	Qtr-1	Jan-Jun
MC Secures Quarterly Staff Drill	May	Qtr-2	Jan-Jun
MC Secures Quarterly Staff Drill	August	Qtr-3	Jul-Dec
MC Secures Quarterly Staff Drill	November	Qtr-4	Jul-Dec
Anthrax TTX	February	Qtr-1	Jan-Jun
Facility Setup Drill	August	Qtr-3	Jul-Dec
Annual Call Down MRC/MC Drill	October	Qtr-4	Jul-Dec
PC Sat Phone Drill - Qtr-1	February	Qtr-1	Jan-Jun
PC Sat Phone Drill - Qtr-2	May	Qtr-2	Jan-Jun
PC Sat Phone Drill - Qtr-3	August	Qtr-3	Jul-Dec
PC Sat Phone Drill - Qtr-4	November	Qtr-4	Jul-Dec
ERO Annual Secures Drill - Qtr-1	March	Qtr-1	Jan-Jun
ERO Annual Secures Drill - Qtr-2	June	Qtr-2	Jan-Jun
ERO Annual Secures Drill - Qtr-3	September	Qtr-3	Jul-Dec
ERO Annual Secures Drill - Qtr-4	December	Qtr-4	Jul-Dec
PC 800 MHz Radio Drill - Qtr-1	February	Qtr-1	Jan-Jun
PC 800 MHz Radio Drill - Qtr-2	May	Qtr-2	Jan-Jun
PC 800 MHz Radio Drill - Qtr-3	August	Qtr-3	Jul-Dec
PC 800 MHz Radio Drill - Qtr-4	November	Qtr-4	Jul-Dec
EH Response TTX	September	Qtr-3	Jul-Dec

**HLS Region 6**

Exercise Title	2020	2021	2022
<b>Region</b>			
CCTA: Functional Exercise	May		

**HLS Region 7**

Exercise Title	2020	2021	2022
<b>Region</b>			
County Shelter Exercise		Qtr-2	
DOE Exercise		Qtr-2	

*HLS Region 8 – No Report*

*HLS Region 9*

Exercise Title	2020	2021	2022
<b>Spokane DEM</b>			
Mead HS Active Threat FSE	Qtr-4		
Grid EX TTX	Qtr-4		
Cascadia SZE - Eastern WA Impacts	Qtr-2		
Cascadia SZE - Eastern WA Impacts		Qtr-2	

## APPENDIX A: CORE CAPABILITIES LIST

The National Preparedness Goal identified 32 core capabilities as distinct critical elements needed to achieve the Goal. These capabilities are referenced in many national preparedness efforts, including the National Planning Frameworks. The Goal grouped the capabilities into five mission areas, based on where they most logically fit. Some fall into only one mission area, while some others apply to several mission areas. [More info on Core Capabilities](#)

### Washington State Core Capabilities by Mission Area

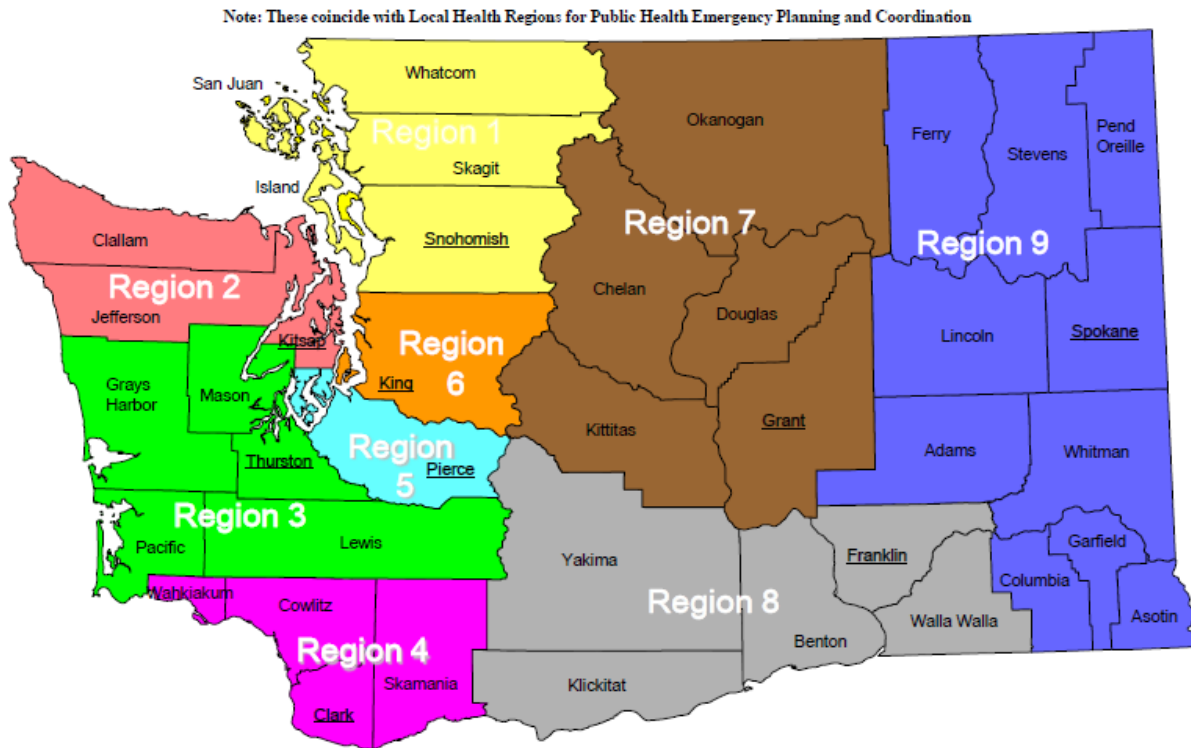
Washington State considers Cybersecurity as an overarching capability for all mission areas – indicated in the table below.

Prevention	Protection	Mitigation	Response	Recovery
		Planning		
		Public Information and Warning		
		Operational Coordination		
		Cybersecurity		
Intelligence and Information Sharing		Community Resilience  Long-term Vulnerability Reduction  Risk and Disaster Resilience Assessment  Threats and Hazards Identification	Infrastructure Systems	
Interdiction and Disruption			Critical Transportation  Environmental Response/Health and Safety  Fatality Management Services  Fire Management and Suppression  Logistics and Supply Chain Management  Mass Care Services  Mass Search and Rescue Operations  On-scene Security, Protection, and Law Enforcement  Operational Communications  Public Health, Healthcare, and Emergency Medical Services  Situational Assessment	Economic Recovery  Health and Social Services  Housing  Natural and Cultural Resources
Screening, Search, and Detection				
Forensics and Attribution	Access Control and Identity Verification  Physical Protective Measures  Risk Management for Protection Programs and Activities  Supply Chain Integrity and Security			

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## APPENDIX B: WASHINGTON STATE HOMELAND SECURITY REGIONS (HSR)



### Points of Contact

(As of May 16, 2019)

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Region 8 HSR Coordinator: <b>Antone Miller</b>	509-574-2155	<a href="mailto:antone.miller@co.yakima.wa.us">antone.miller@co.yakima.wa.us</a>
Region 9 HSR Coordinator: <b>Chris Barnes</b>	509-477-3007	<a href="mailto:cbarnes@spokanecounty.org">cbarnes@spokanecounty.org</a>

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## APPENDIX C: NATIONAL TRAINING AND EDUCATION DIVISION (NTED)

Courses available through the Consortium partners, as well as courses offered by training partners can be accessed through FEMA's National Training and Education Division (NTED). Legacy training organizations from the DHS Preparedness Directorate and FEMA were consolidated under the umbrella of the newly created National Integration Center (NIC).

NTED provides tailored training to enhance the capacity of state and local jurisdictions to prepare for, prevent, deter, respond to, and recover safely and effectively from potential manmade and natural catastrophic events, including terrorism. To date, NTED has delivered training and broadcast information to over 2 million first responders.

NTED draws upon a diverse group of training providers, also referred to as training partners, to develop and deliver NTED approved training courses. Besides the **National Domestic Preparedness Consortium (NDPC)** and the **Rural Domestic Preparedness Consortium (RDPC)**, other providers include:

- Frederick Community College (FCC)
- Illinois Emergency Management Agency (ILEMA)
- International Association of Fire Fighters (IAFF)
- National Center for Disaster Preparedness, Columbia University (NCDP)
- Norwich University Applied Research Institute (NUARI)
- The University of Arkansas, Criminal Justice Institute (CJI)
- University of Texas San Antonio (UTSA)

Visit the [NTED Online Course Catalog](#) for a complete listing course offered by consortiums.

### *NDPC Training Partners*

**Center for Domestic Preparedness (CDP):** Located in Anniston, Alabama, CDP a federally chartered Chemical, Biological, Radiological, Nuclear, and Explosives (CBRNE) civilian training center. The CDP began operations in June 1998 and remains the only training center in the nation where civilian responders can train in a controlled environment for chemical agents and hazardous materials. On March 31, 2007, the Noble Training Facility (NTF) was transferred from the U.S. Fire Administration to the CDP. NTF is the only hospital facility in the US dedicated to training hospital and healthcare professionals in disaster preparedness and response. [More info on CDP](#)

**Counter Terrorism Operations Support Program (CTOS):** Located at the U.S. Dept. of Energy's Nevada Test Site, CTOS delivers specialized training related to the detection, response, and mitigation of radiological/nuclear incidents, providing responders with hands-on experience in a controlled radiologically contaminated environment. CTOS is a one-of-a-kind outdoor laboratory and experimental center originally established as the Atomic Energy Commission's on-continent proving ground and has conducted more than four decades of nuclear weapons testing. [More info on CTOS](#)

**Energetic Materials Research and Testing Center (EMRTC):** The New Mexico Institute of Mining and Technology provides specialized training that focuses on explosives and incendiary devices. This training includes controlled detonations of improvised explosives providing responders first-hand understanding of and experience with a range of improvised explosive devices from letter bombs to vehicle bombs. [More info on EMRTC](#)

**National Center for Biomedical Research and Training (NCBRT):** Louisiana State University's NCBRT program specializes in curriculum on biological terrorism agents and topics in the law enforcement discipline, including prevention and deterrence. The biological curriculum is based on completed and ongoing studies on agents, such as anthrax, through a bio-safety level-3 laboratory. [More info on NCBRT](#)

**National Emergency Response and Rescue Training Center (NERRTC-TEEX)** at Texas Engineering Extension Service: NERRTC prepares state and local officials for the management challenge posed by Weapons of Mass Destruction (WMD) through hands-on, scenario-driven training and computer-based simulations. The Emergency Operations Training Center uses state-of-the-art simulation and computer-based technologies to train first responders and city officials to manage a crisis through a unified command approach with realistic, real-time simulation and training analysis at a command-post level not provided by any other organization. [More info on TEEX](#)

**National Disaster Preparedness Training Center (NDPTC)** at the University of Hawaii: NDPTC works collaboratively to develop and deliver training and education in the areas of disaster preparedness, response, and recovery to governmental, private, tribal, and non-profit entities, and under-presented/under-served communities. It incorporates urban planning and environmental management, emphasizing community preparedness and addressing the needs of vulnerable at-risk populations. [More info on NDPTC](#)

**Transportation Technology Center, Inc. (TTCI-SERTC)** National Center for Emergency Response in Surface Transportation: TTCI provides unique training programs focusing on ground transportation. First responders experience hands-on exposure in responding to terrorist events, disasters, accidents and other critical incidents involving ground transportation including train tracks, locomotives, rail tanker cars, tank trucks, and hazardous chemical containers. TTCI also conducts training in mitigation, inspection, prevention, and emergency planning related to ground transportation. [More info on SERTC](#)

#### *Rural Domestic Preparedness Consortium (RDPC)*

The nation's rural emergency responders face unique challenges when compared to their urban counterparts. In recognizing the need for consistent, quality training which addresses those challenges, Congress and the Department of Homeland Security (DHS) established the Rural Domestic Preparedness Consortium to develop and deliver relevant all-hazards training in support of rural homeland security requirements. The RDPC is comprised of academic partners that possess extensive experience and niche capabilities in developing and delivering homeland security curriculum to the rural emergency response community. [More info on RDPC](#)