In Attendance – Introduction of Attendees

- 16/17 Positions Represented
- 28 Guests signed in (more in attendance than signed in)

Scanned sign in sheets following minutes

Approval of Minutes

- Review of previous meeting minutes
  - Motion to approve by: Charles Duffy
  - Second by: Bill Gillespie
  - Discussion: Bill Gillespie suggested breaking down the minutes document so the document is smaller and easier to print
  - Approval: Unanimous

Opening Comments:

- Ron Averill: This is the first meeting since March due to Cascadia, which was an eye opening experience with lots of opportunities for applying lessons learned.
- General Daugherty: Appreciation was expressed for those in attendance, both in person and on the phone. Cascadia was a worthwhile exercise. Challenges currently faced include setting a new goal in four years for the next exercise, which will provide an opportunity to apply lessons learned. Appreciation also expressed for exercise participants.

EMD Remarks:

- Cascadia Rising has consumed EMD efforts for the better part of the last year. The exercise was a whole community effort from cities through federal agencies. The team as a whole performed well, with testing of assumptions and thought processes. Cascadia taught that a fundamental challenge faced as a nation is the need for an effective response against catastrophic infrastructure failure, running against a ticking clock. A multi-governmental approach, personal preparedness, reopening of infrastructure, and additional law enforcement planning is required now to figure out the course of action in the future.

FEMA Remarks:

- In 2018, eight states and four regions will exercise The New Madrid Fault. Pat Massey has moved to the Director of Infrastructure Protection position for the region. FEMA looks forward to the Cascadia After Action Review (AAR). There is a new 10 million dollar Department of Homeland Security grant called CVE for counties’ planning efforts countering violent extremism. The competitive grant application process will be available across the board for states, tribes, local jurisdictions, and communities to develop programs to fight violent extremism across the country. The application period is July 6 through September 6. The Tribal declaration process is anticipated to be ready later this fall. The Office of Management and Budget claims there are too many federal declarations and FEMA RX is working on a disaster deductible program for states to buy down...
risks. FEMA RX is working on a power annex for response to catastrophic failure of the western power grid, to include addressing solar storms and working with private sector entities providing the power.

### Union Pacific Mosier Derailment Incident

**David Byers**

- The presentation PowerPoint slides provided at the end of the minutes, with comments below being supplemental to the slide information.
  - [Click on the appropriate bookmark on the left for direct access.]
- Lessons Learned:
  - Preparation efforts paid off.
  - There has been a paradigm shift in rail response incident security and safety.
  - Air monitoring and public information/liaison were issues that paid off.
- Luck was also a factor, since windy conditions normally that would have made the incident worse were not present that day. Also, no responders were injured, and this incident was dubbed, “this is the disaster that didn’t happen”.
- Union Pacific (UP) response acknowledged state planning and response efforts, and UP increased US’s rail response efforts.
- A 100% identification security check at the incident command post was implemented due to “imposter” local representation.
- Protesters used this situation as a means to promote environmental agendas, requiring additional attention to public information and security
- Question Responses
  - Ecology is checking impacts on local infrastructure restoration.
  - Congress establishes rules regarding rail car design, and the oil industry owns the cars.
  - The derailment was likely caused by lag screw failure below the rail and not visible with the naked eye. A manual “by foot” inspection is required to prevent this type of failure in the future. The reason for lag screw failure is unknown.
  - Within Washington State, there is continued community concern and engagement, rail contingency plan efforts continue and advance 24 hour notice requirement implemented
  - The public does not have access to the same level of information as the responders, and the notification threshold is over 1 million gallons of crude oil. The calculation is through documenting how many rail cars per week travel through counties, and this information is reported to the State Emergency Response Commission (SERC);

### Committee – Task Force Reports

1. **EMC Executive Committee**
   - The Committee members currently are Ron Averill, Dick Walter, Robert Ezelle, JoAnn Boggs, and Ron Weaver.
   - The Executive Committee members will be on the EMC Agenda Review phone call on the first Wednesday of even months to set and review agenda items, and there will be no large additional demands made of the group. Additional participants are encouraged and directed to contact the Chair if participation on the Committee is desired.

2. **Emergency Management Advisory Group (EMAG)**
   - No meeting took place since the last EMC – The next meeting is today and there will be a report at the next EMC.

3. **State Emergency Response Commission (SERC)**
   - The Tier II data on a mobile app is being successfully downloaded on smart phones.
The City of Yakima petitioned to the SERC for form their own LEPC and be free standing from Yakima County as reported through Scott Miller, Yakima OEM.

Personnel changes on the SERC:
- The East Side Alternate is Sandi Duffey.
- The West Side Representative is Brian Felczak and the alternate is J.M. Havner.

Fires on the east side are keeping staff busy.
SERC is working on updating the strategic plan before meeting again in September.
Dan Banks and staff have stepped up to support the SERC.
JoAnn Boggs confirmed SERC meeting September 19th during the WSEMA Conference at the Northern Quest Resort, from 3:30 – 5:30pm, following the director’s meeting.

4. Seismic Safety (SS)  
Dave Norman

- The Committee has not met since the last EMC meeting.
- The Committee has been working on repopulating the Committee and recruiting new membership due to staff changes and retirements.
- The Committee is trying to get the subcabinet committee moving.
- Earthquake early warning is getting a push from USGS, California, and Washington to implement early warning. There is coordination among EMD, Pacific Northwest Seismic Network (PNSN), and others for early warning.

5. Senior Advisory Committee (SAC)  
John Ufford

- Definition of SAC Operational Needs: There is nothing significant to report.

6. Intrastate Mutual Aid (Washington Mutual Aid System-WAMAS)  
Robert Ezelle

- The Deployment Guide and Operations Manual was approved in May by the EMAG and is due to be signed by Robert Ezelle and Ron Averill at the September meeting.
- Another meeting planned for next week (mid-July), with plans to discuss action requests to determine next steps.

7. Infrastructure Resilience Subcommittee (IRSC)  
Dan Banks

- The IRSC stood up an infrastructure cell during the Cascadia Rising exercise.
- The next meeting is July 14th and invitations have gone out. Additional participation is welcomed.

8. Whole Community Subcommittee (WCS)  
Michael Loehr

- Goals will focus on emergency preparedness across the state, mitigating hazards across the state, and leveraging lessons learned.
- Participation letters will go out next week, which will include listings of multiple commissions, committees and councils.
- WCS is working to bring expertise to the group to address challenging issues.
- The first meeting set for August 2 and the Committee lead looks forward to providing an update at the next meeting.

EMC Action Requests

1. Emergency Management Advisory Group  
Robert Ezelle

(EMAG) recommendation paper for Homeland Security Regional Concept Objectives
- The Group is working toward closure of the Regional Concept Objectives, with more details pending.
1. Senior Advisory Committee (SAC) Operational Needs List
   
   John Ufford

   Activities are still in progress, with efforts temporarily tabled due to the Cascadia Rising exercise.

2. EMC Charter Feedback Review
   
   Ron Weaver

   - Reference documents:
     - [Click on Appropriate Bookmark on the left for the desired document.]
       - Charter
       - Charter Feedback
       - RCW 38.52.040

   - Membership List.
   - Efforts are ongoing to determine lines between EMC and SAC.
   - The last Charter approved in 2013.
   - Two comments were provided by the membership.
   - Terms need to be staggered for continuity.
   - Greater clarity is needed over membership and organization (reference to sign-in sheet document) regarding organizational titles and RCW requirements.
     - In the current Charter, broad titles were used from the RCW.
     - In the sign-in document, there are titles of functions and organizations based on needs 30 years ago, and over the years interpretations have changed as membership turned over.
     - There is some confusion in areas of fire, seismic safety, medical, natural resources, private industry, and member-at-large categories, descriptions, and requirements.
   - Recommendation for rewrite in membership:
     - Refer to membership category in more detail, with reference to statute.
   - The Charter will be updated to reflect comments provided and presented to the EMC for approval at the next meeting.
   - The RCW was very generic in terminology.
     - Ron Averill recommends using the actual names of the organizations and providing a cross walk between the RCW and the membership category. Additional clarification will eliminate confusion between state and local agencies and organizations regarding SAR, Association of Washington Business, and other representation.
       - The EMC is currently operating as a SAC, and the need for other participants at the table was recognized.
       - The EMC and the SAC are one and the same, and legislative changes are needed.
       - Ron Weaver and the Executive Committee will have a conference call to refine the Charter.
     - Dick Walter said the member jobs have evolved beyond the original intent. Sometimes participants get caught in the weeds and should not focus on every tactical factor but rather on the strategic outcomes of our actions.
     - Bill Gillespie would like clarification regarding who should be sitting at the table and how they align with the RCW, as well as the various multiple titles and membership categories. He would like a better link to the locals for information dissemination. There is no mass casualty representation. He would like to see how the General sees this organization, and the time may have come to re-address membership.
     - Ron Weaver said the focus today is on the current Charter itself, with other issues addressed after the current recommendations are addressed.
• There is a Draft Guideline product with 17 categories of disciplines that should be at the table to be addressed later.
  - General Daugherty believes a wider perspective is important in preparedness and response and not to be narrowly focused on emergency management.

3. EMC Report to the Governor  
   Ron Averill

   o The Report was submitted to the Governor after the last legislative session ended in March or early April.
     - [Click on the appropriate bookmark on the left for direct access.]
   o The process is starting now for the 2016 report

<table>
<thead>
<tr>
<th>New Business</th>
<th>Members</th>
</tr>
</thead>
</table>
| 1. Cascadia Rising 2016 (CR 16) Exercise Review  
   John Ufford and LTC Clay Braun for Ed Taylor |
| o The review is very preliminary and reflective of the local and state agency views for Cascadia Rising, and Washington Military Department for Vigilant Guard. Additional details are provided in the PowerPoint presentation following the minutes. |
|   - [Click on the appropriate bookmark on the left for direct access.] |
| o The National Guard is developing relationships with the local jurisdictions. |
| o More education is needed regarding the “push” versus “pull” resource providing, and Arel Solie recommended a Table Top Exercise to walk through the process with local, state, and National Guard partners. |
| o Michael Loehr agreed with the regional approach to response management. |

2. State Preparedness Report (SPR) Progress  
   Jennifer Schaal

   o Additional details are provided in the PowerPoint presentation following the minutes.
     - [Click on the appropriate bookmark on the left for direct access.]
   o Cybersecurity is a Common Core Capability in Washington State.
   o Fire Management and Suppression has been added this year as a Core Capability.
   o Regional workshops were conducted March-May, and State Agency Workshops, by Core Capability, will be conducted July-August.

3. EMC & Subcommittee Web Page Update  
   Jennifer Schaal

   o Suggestions regarding the proposed web page layout need to be provided to jennifer.schaal@mil.wa.gov. Pending potential edits, efforts to move forward with the current design are planned to begin in August.
     - [Click on the appropriate bookmark on the left for direct access.]

4. EMC Vacancies  
   Ron Averill

   o TAG (formerly role of the Governor) now makes the appointments, and the 18 signed appointment letters were distributed to the recipients. Those not in attendance will receive their appointment letters in postal mail.
   o There are six vacancies, with additional efforts being made for filling the positions.
   o Mike Harris has a letter from the Chief’s Association, and the nomination is making its way up the chain to TAG for appointment letter drafting and signature.
   o JoAnn Boggs will verify membership and WSEMA representation and encouraged attendance at WSEMA in September.
5. Proposed 2017 Meeting Schedule
   - Jan 5, 2017 – Bldg 92
   - Mar 2, 2017 – Bldg 92
   - May 4, 2017 – Bldg 92
   - Jul 6, 2017 – Bldg 92
   - Sep 7, 2017 – Bldg 92
   - Nov 2, 2017 – Bldg 92

Closing Remarks

1. General Daugherty
   - Appreciation for attendance was expressed.

2. Robert Ezelle
   - Appreciation for attendance was expressed, and he is looking forward to continued collaboration.

Adjournment

7/7/2016 11:58 AM

- Motion to adjourn by: Charles Duffy
- Second by: Bill Gillespie
- Approval: Unanimous

Due Outs from Discussion

- Ron Weaver will consolidate comments from the Charter revision discussion and pass to EMD for updating.
  - Jennifer Schaal and Dan Banks are working on the updates.
- The Executive Committee will participate in the agenda planning conference calls, held in alternating months from the EMC, to plan agenda items and develop courses of action.

2016 Meeting Schedule - Location

- 1 September – Building 91 Camp Murray
- 3 November – Building 91 Camp Murray

Sign in Sheet and Presentations Follow
<table>
<thead>
<tr>
<th>#</th>
<th>Membership Company</th>
<th>Name</th>
<th>Team</th>
<th>P/Primary Affiliation</th>
<th>Phone</th>
<th>Email</th>
<th>Sponsor</th>
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<tbody>
<tr>
<td>1</td>
<td>Emergency Management Council</td>
<td>John Doe</td>
<td>EOC</td>
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<td>2</td>
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<td>EOC</td>
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<td>Michael Brown</td>
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**MEETING DATE:** July 7, 2018

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**Emergency Management Council**

**Sign-in Sheet**

**Meeting Date:** July 7, 2018

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**Emergency Management Council**

**Sign-in Sheet**

**Meeting Date:** July 7, 2018

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**Meeting Date:** July 7, 2018

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**Emergency Management Council**

**Sign-in Sheet**

**Meeting Date:** July 7, 2018

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**Emergency Management Council**

**Sign-in Sheet**

**Meeting Date:** July 7, 2018
Mosier, Oregon
Crude Oil Train Derailment
Mosier, Oregon?
June 3, 2016

Potential (gallons):

- 96 Car Unit Train: 2,741,760
- 19 Derailed: 542,640
- 4 Leaked and burned: 111,240
Air Monitoring

• Explosive Vapors
• Benzene
• Hydrogen Sulfide
• Carbon Monoxide
• Particulates PM 2.5
• Organic Vapors
No fatalities!
Wildland fire
½ Mile Evacuation
I-84 closed
Smoke impacts
No water
No flushing
School closed
200+ Responders
Oil In the Columbia River
Environmental, Cultural, and Economic Resources at Risk
51,000 Gallons of Crude Oil “Missing”
10,000 gallons of Crude Oil in Waste Water Treatment Plant
Where did the oil go?

- Missing from Rail Cars: 51,000 gallons
- Recovered from WWTP: 10,000 gallons
- Soil Contamination: 25,000 gallons
- Estimated Burned in Fire: 16,000 gallons
## Ecology’s On-Scene Team

<table>
<thead>
<tr>
<th>Unified Command</th>
<th>Environmental Unit</th>
<th>Boat Operations</th>
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<tbody>
<tr>
<td>David Byers</td>
<td>Linda Pilkey-Jarvis</td>
<td>Doug Stolz</td>
</tr>
<tr>
<td>Sam Hunn</td>
<td>Sonja Larson</td>
<td>Ben Cornell</td>
</tr>
<tr>
<td>Anna Harris</td>
<td>Laura Hayes</td>
<td>Greg Caron</td>
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<tr>
<td>Jennifer Lind</td>
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<td>Andy Wilson</td>
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<tr>
<td>Michelle Gilbert</td>
<td>Overflights</td>
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<td>Public Information</td>
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<td>Crisis Manager</td>
</tr>
<tr>
<td>Lisa Copeland</td>
<td>Alison Meyers</td>
<td>Jim Sachet</td>
</tr>
<tr>
<td>Camille St. Onge</td>
<td>Ron Holcomb</td>
<td>Governor’s Office</td>
</tr>
<tr>
<td><strong>Liaison</strong></td>
<td>Dale Davis</td>
<td>Rob Duff</td>
</tr>
<tr>
<td>Maia Bellon</td>
<td>Kathy Armstrong</td>
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<tr>
<td>Dale Jensen</td>
<td></td>
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<tr>
<td>Nhi Irwin</td>
<td>Air Monitoring</td>
<td></td>
</tr>
<tr>
<td>Rob Dengel</td>
<td>Jay Carmony</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Office Support</td>
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<tr>
<td></td>
<td>Too Many to List!</td>
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</tbody>
</table>
Rail Incident Management

Unified Command
- authority
- jurisdiction
- resources

Operations
Planning
Logistics
Finance/Admin

- Safety
- Liaison
- Information
Lessons Learned

- Preparedness efforts payed off
  - Drills/Exercises
  - Geographic Response Planning
  - Mutual Aid Agreements
  - Equipment Caching
  - Air Monitoring
- Rail Response Paradigm Shift
- Incident Security
- Air Monitoring
- Public Information/Liaison
- Safety
- Luck - Environmental Factors & Location
CHARTER

Washington State Emergency Management Council (EMC)

I. Name

The name of the council shall be “Emergency Management Council”, hereafter referred to as the Council.

II. Authority

The Council is authorized and empowered by the laws contained in Chapter 38.52.040 of the Revised Code of Washington (RCW).

III. Purpose

The Charter outlines the Council’s responsibility with respect to emergency management readiness in Washington State. The Charter also specifies the Council’s Focus Areas, Mission, Vision, Guiding Principles and Operating Requirements and Practices, all critical in directing the Council on its path to success.

The Council:

A. Shall advise the Governor and the Adjutant General on matters pertaining to state and local emergency management.

B. May appoint such committees, ad hoc committees, subcommittees, and working groups as are required to develop specific recommendations for the improvement of emergency management practices, standards, policies, or procedures.

C. Shall ensure that the Governor receives an annual assessment of state-wide emergency preparedness including, but not limited to specific progress on hazard mitigation and reduction efforts; implementation of seismic safety improvements; and hazards as identified by the state’s Threat and Hazard Identification and Risk Assessment (THIRA).

D. Shall periodically convene in special session, or a subcommittee thereof, and serve during those sessions as the state emergency response commission (SERC) required by P.L. 99-499, The Emergency Planning and Community Right-to-Know Act. When sitting in session as the SERC, the Council shall confine its deliberation to those items specified in federal statutes and state administrative rules governing the coordination of hazardous materials policy.
E. Shall review administrative rules governing state and local emergency management practices and recommend necessary revisions to the Adjutant General.

F. Shall advise the Adjutant General on the communications and warning systems and facilities operated or controlled under the provisions of RCW 38.52.040.

G. Shall appoint members from the council membership to serve on the intrastate mutual aid committee and ensure the committee meets at least annually.

IV. Mission

The Council advises the Governor and the Adjutant General on all matters pertaining to state and local emergency management by promoting, assessing, and reporting on statewide emergency readiness.

V. Vision

The vision of the Council is that Washington’s citizens, public and private infrastructure, and the vitality of Washington’s economy are safe and secure.

VI. Priorities

A. The Council will provide a multi-disciplinary forum to address current and emerging issues.

B. Council members should actively represent their respective agencies, disciplines and/or constituent group.

C. To effectively accomplish its responsibility, Council members should maintain a working knowledge of core legal, policy, and operational documents. These include, but are not limited to, Homeland Security Presidential Directives (HSPD’s), National Response Plan (NRP), National Incident Management Systems (NIMS), National Preparedness Goals, RCW Title 38, related WAC’s, Washington Statewide All-Hazards Emergency Preparedness Strategic Plan and the Washington State Comprehensive Emergency Management Plan (CEMP).

D. The Council charters committees and work groups, as appropriate, to enhance the ability of the Council to carry out its overall mission and to specifically respond to current and emerging issues.

E. The Council shall assess the status of statewide all-hazards readiness, to include, but not limited to, mitigation, preparedness, response and recovery. For the
Council’s purposes, readiness also includes non-traditional areas of emergency management such as deterrence, preemption, prevention, and protection.

F. The Council will monitor, evaluate, assess, and identify readiness gaps and potential solutions to eliminate those gaps and will utilize strategic planning as a framework to measure state preparedness.

G. The Council will recommend the development and/or improvement of statewide emergency management standards, practices, policies, and strategies.

H. The Council will provide timely strategic policy advice to the Governor and the Adjutant General on emergency management matters.

I. Committee assessments, upon approval by the Council, will form the basis for Council recommendations and advice for the improvement of emergency management in Washington State.

J. Recommendations and advice will be included in the formal annual assessment. The Council will also provide additional recommendations and advice when the Council feels they are warranted and upon request from the Governor or the Adjutant General.

K. The Council will provide recommendations and advice to the Adjutant General regarding all WAC’s issued or being processed for issuance by the agency (EMD).

L. The Council will seek guidance from the Governor and the Adjutant General on priorities for which they need advice.

M. The Council multi-year plan of action and other operating documents will implement the provisions of this charter.

VII. Membership

A. Per RCW 38.52.040, the Council is to consist of not more than seventeen members who shall be appointed by the Adjutant General.

The members of the council shall include, but not be limited to:

1. representatives of city and county governments,
2. sheriffs and police chiefs,
3. the Washington State Patrol,
4. the Military Department,
5. the Department of Ecology,
6. state and local fire chiefs,
7. seismic safety experts,
8. state and local emergency management directors,
9. search and rescue volunteers,
10. medical professions who have expertise in emergency medical care,
11. building officials, and
12. private industry.

The representative of private industry shall include persons knowledgeable in emergency and hazardous materials management.

B. The Council members shall elect a chair from within the Council membership. The members of the Council shall serve without compensation, but may be reimbursed for their travel expenses incurred in the performance of their duties.

C. Appointment, Term of Office, and Compensation: Council members will be appointed for a two-year term by the Adjutant General. Members serve voluntarily, and without compensation, but may be reimbursed for their travel expenses incurred in the performance of their duties in accordance with RCW 43.03.050 and RCW 43.03.060.

D. Alternates: Appointed members or organizations shall designate one alternate to attend functions on the member’s behalf when necessary. Only that person shall have the voting privileges of the member.

E. Vacancies: Vacancies occurring on the Council shall be filled by appointment by the Adjutant General or designee. The Council may interview and recommend potential candidates to the Adjutant General.

F. Attendance: If a member or their alternate misses two consecutive meetings or more than half the meetings in one year without good cause, the Council may recommend to the Adjutant General that the position be declared vacant. Prior to coordinating a replacement with the Adjutant General, the Chair shall send a letter to the member indicating such action.

VIII. Officers

A. Chair and Vice Chair: The Chair and Vice Chair shall be elected or removed by members of the Council at a regular or special meeting by a simple majority vote.

B. Duties of Officers:

1. The Chair shall:

   a. Advise the Adjutant General.
b. Call Council meetings, preside at the meetings, and plan and formulate the agenda for the meetings.

c. Make recommendations to the Council regarding establishment of Committees and Chairs.

d. Perform other duties as may be necessary or prescribed by the Council for the effective operation of the Council and its responsibilities.

2. The Vice-Chair shall:

a. In the absence of the Chair, perform and exercise the duties and functions of the Chair.

b. Participate in committees.

c. Perform such other duties as may be assigned by the Chair.

IX. Elections

Elections shall be the first meeting of the calendar year.

X. Meetings

A. Schedule: The Chair shall publish an annual meeting schedule.

B. Special Meetings: Special meetings may be called by the Chair, as deemed appropriate, or upon a special request of at least three Council members.

C. Meeting Notice and Requirements: The Chair will provide notice of meetings at least twenty days prior to such meetings. All meetings shall comply with the Open Public Meetings Act.

D. Quorum: A simple majority of the appointed Council members shall constitute a quorum at a regular or special meeting of the Council.

XI. Committees and Work Groups

A. The Council will create committees and work groups as needed. Committees will be formed to address issues and projects that are on-going and spanning several years. Work groups will be formed for specific issues and projects that will be completed within a finite period of time. Formation of either group requires a vote.
B. The committees and work groups will provide a written report to the Council Chair one week prior to a scheduled Council meeting. The Chair can assume a committee or work group is non-functional if it does not demonstrate meaningful progress and provide regular updates. Disbandment of either group requires a vote.

C. All committees will adopt a Charter that shall include at a minimum: name, purpose, membership, meeting schedules, annual review, and adoption date.

XII. Voting

A. Each member or designated alternate shall have one vote and must be present to cast his/her vote. Passage of motions shall require the simple majority of those present and voting. Informal polling for consensus shall not be considered voting.

B. Proxy representation is allowed provided written authorization is provided to the Chair prior to the vote.

XIII. Parliamentary Procedure

Robert’s Rules of Order, Newly Revised, shall be the parliamentary authority for procedures not covered by this charter.

XIV. Amendments

The Charter may be amended, repealed, altered, in whole or in part, or a new Charter adopted by a simple majority vote of the entire Council at any Council meeting provided that a copy of the proposed amendment be sent to each Council member at least thirty days prior to the meeting.

XV. Adoption Date and Annual Review

A. Adoption Date: October 3, 2013

B. An annual review is due each October.
<table>
<thead>
<tr>
<th>Section/Topic/Page Number</th>
<th>RCW Reference</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>VII.A./Membership/Page 4</td>
<td>RCWs &gt; Title 38 &gt; Chapter 38.52 &gt; Section 38.52.040</td>
<td>I request the sentence relating to the representative of private industry be removed in its entirety. First, there is no other representative of any other group with such a restriction. Second, the major working priorities contained in page 2, section VI.C. seems to cover core knowledge oversight and thus makes the referenced sentence above overly restrictive.</td>
</tr>
<tr>
<td>IX/Elections/Page 5</td>
<td>NA</td>
<td>I suggest wording be added to the effect that the Chair and Vice-Chair be elected with staggered terms. This would allow the Chair to be elected in even years and the Vice-Chair in odd years. The overall continuity of organizational knowledge would be enhanced.</td>
</tr>
<tr>
<td>Section VII/Membership/Page 3</td>
<td>NA</td>
<td>The position of State Fire Marshal/Director of Fire Protection should be clearly identified as opposed to the current listing of “state and local fire chiefs”. There is no “state” fire chief and the local fire chiefs are represented by the Washington Fire Chiefs.</td>
</tr>
<tr>
<td>NA</td>
<td>RCW 43.43.962</td>
<td>The Director of Fire Protection is required by RCW 43.43.962 to maintain and implement the Fire Services All Risk Mobilization Plan. The Mobilization Plan is the most used intrastate mutual aid plan (180+ mobilizations) and it has a critical response role in state emergencies.</td>
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<td>NA</td>
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<td>A clearly designated position in the membership list will ensure the State Fire Marshal/Director of Fire Protection can continue to represent the Mobilization Plan to the EMC.</td>
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</table>

(1) There is hereby created the emergency management council (hereinafter called the council), to consist of not more than seventeen members who shall be appointed by the adjutant general. The membership of the council shall include, but not be limited to, representatives of city and county governments, sheriffs and police chiefs, the Washington state patrol, the military department, the department of ecology, state and local fire chiefs, seismic safety experts, state and local emergency management directors, search and rescue volunteers, medical professions who have expertise in emergency medical care, building officials, and private industry. The representatives of private industry shall include persons knowledgeable in emergency and hazardous materials management. The council members shall elect a chair from within the council membership. The members of the council shall serve without compensation, but may be reimbursed for their travel expenses incurred in the performance of their duties in accordance with RCW 43.03.050 and 43.03.060 as now existing or hereafter amended.

(2) The emergency management council shall advise the governor and the director on all matters pertaining to state and local emergency management. The council may appoint such ad hoc committees, subcommittees, and working groups as are required to develop specific rules and regulations for the improvement of emergency management practices, standards, policies, or procedures. The council shall ensure that the governor receives an annual assessment of statewide emergency preparedness including, but not limited to, specific progress on hazard mitigation and reduction efforts, implementation of seismic safety improvements, reduction of flood hazards, and coordination of hazardous materials planning and response activities. The council shall review administrative rules governing state and local emergency management practices and recommend necessary revisions to the director.

(3) The council or a council subcommittee shall serve and periodically convene in special session as the state emergency response commission required by the emergency planning and community right-to-know act (42 U.S.C. Sec. 11001 et seq.). The state emergency response commission shall conduct those activities specified in federal statutes and regulations and state administrative rules governing the coordination of hazardous materials policy including, but not limited to, review of local emergency planning committee emergency response plans for compliance with the planning requirements in the emergency planning and community right-to-know act (42 U.S.C. Sec. 11001 et seq.). Committees shall annually review their plans to address changed conditions, and submit their plans to the state emergency response commission for review when updated, but not less than at least once every five years. The department may employ staff to assist local emergency planning committees in the development and annual review of these emergency response plans, with an initial focus on the highest risk communities through which trains that transport oil in bulk travel. By March 1, 2018, the department shall report to the governor and legislature on progress towards compliance with planning requirements. The report must also provide budget and policy recommendations for continued support of local emergency planning.

(4)(a) The intrastate mutual aid committee is created and is a subcommittee of the emergency management council. The intrastate mutual aid committee consists of not more than five members who must be appointed by the council chair from council membership. The chair of the intrastate mutual aid committee is the military department representative appointed as a member of the council. Meetings of the intrastate mutual aid committee must be held at least annually.

(b) In support of the intrastate mutual aid system established in chapter 38.56 RCW, the intrastate mutual aid committee shall develop and update guidelines and procedures to facilitate implementation of the intrastate mutual aid system by member jurisdictions, including but not limited
to the following: Projected or anticipated costs; checklists and forms for requesting and providing assistance; recordkeeping; reimbursement procedures; and other implementation issues. These guidelines and procedures are not subject to the rule-making requirements of chapter 34.05 RCW.

[ 2015 c 274 § 17. Prior: 2011 1st sp.s. c 21 § 27; 2011 c 336 § 789; 2011 c 79 § 9; 1995 c 269 § 1202; 1988 c 81 § 18; 1984 c 38 § 5; 1979 ex.s. c 57 § 8; 1975-'76 2nd ex.s. c 34 § 82; 1974 ex.s. c 171 § 6; 1951 c 178 § 5.]

NOTES:

Effective date—2015 c 274: See note following RCW 90.56.005.

Effective date—2011 1st sp.s. c 21: See note following RCW 72.23.025.

Effective date—Part headings not law—Severability—1995 c 269: See notes following RCW 18.16.050.

Effective date—Severability—1975-'76 2nd ex.s. c 34: See notes following RCW 2.08.115.
Cascadia Subduction Zone Exercises

Cascadia Rising
And
Vigilant Guard
2016

July 7, 2016
Cascadia Subduction Zone Earthquake

- Magnitude 9.0+
- Felt region-wide
- Shaking intensities greatest along coast & where local conditions amplify seismic waves (i.e. Puget Basin).
- “Nisqually-like” shaking intensities in Puget Sound region.
- Duration is a **BIG** Difference:
  - Nisqually ~40 seconds
  - CSZ ~4-10 minutes
Cascadia Rising 16 (CR)

- Joint Federal, State & Local Exercise conducted 7 to 10 June
  - Included degraded communication exercise
- Focused on six (6) of the thirty two (32) National Core Capabilities:
  - Operational Coordination
  - Situational Awareness
  - Public Health and Medical Services
  - Operational Communication
  - Mass Care
  - Critical Transportation

- Linked to other exercises:
  - Vigilant Guard (VG) (National Guard), 07-12 June
  - Ardent Sentry (Department of Defense), 07-10, 13-16 June
  - Joint Logistics Over the Shore (JLOTS)(DOD) 07-16 June
  - Turbo Challenge (DOD) US Transportation Command
  - Special Focus Exercise (Oregon Emergency Management and National Guard)
  - State Internal Exercise (Idaho Emergency Management and National Guard)
  - Coastal Response (British Columbia)
After Action Review Timeline

- 13 Jun – WMD – Vigilant Guard Facilitated AAR – Senior Leaders
- ✔ 24 Jun - SEOC - Initial findings captured (Target date)
- ✔ 1 Jul – SEOC – Initial draft of SEOC AAR
  - ❏ 28 Jul – WA NG – Initial Draft of Vigilant Guard AAR compiled for review
  - ❏ 29 Jul – Regional AAR Initial Draft
  - ❏ 1 Aug – SEOC – Publish AAR
  - ❏ 08 Sep – SEOC - Regional AAR meeting
  - ❏ 10 Sep – WA NG – Vigilant Guard AAR Report (complete) provided to SEOC
  - ❏ 15 Sep – Publish Statewide AAR and Improvement Plan
  - ❏ 15 Oct – Regional AAR Report Published (Target Date)

Final AAR To Be Published ~15 October
The following “Initial Findings” are VERY tentative at this time.
CR - Observations

• Catastrophic Disasters are different from what we normally experience!
  • We must mount a massive, effective response over a destroyed infrastructure against a ticking clock – avoid a humanitarian catastrophe
  • Normal processes don’t work - not enough resources to respond
  • Need to develop and move to a push logistics system
  • Plans must be able to be executed by someone else—we will be victims

• Washingtonians are not prepared for catastrophic disasters

• Current emergency planning is not adequate for catastrophic disasters at the state, state agency, and local jurisdiction levels. At a minimum, new concepts are required for:
  - Sheltering
  - Public health
  - Infrastructure
  - Fuel Mgmt
  - Security
  - Evacuation
  - Fatality management
  - Energy restoration
  - Resource distribution
  - Movement control
  - Search and rescue
  - Transportation
  - Communications
  - Responder support
CR - Major Finding Areas

• Significant Issues:
  • Coordination and Control of response resources
  • Ability to gain access to impacted areas
  • Delivery of critical logistics
  • Continuity of Government (COG)
  • Government Services (state and local)
  • Public and Business emergency preparedness

• There is no coherent/integrated state-wide Long-Term Recovery strategy

• Roads and airports are key to the response
CR - Initial Recommendations

• State & Local Government/Agencies must emphasize emergency preparedness, make preparedness a critical priority

• State agencies must commit resources to improved planning
  • CSZ/Catastrophic Annex for each Emergency Support Function
  • Detailed Transportation system recovery plan needed
  • Public education program

• Develop state funding mechanism to support state, state agency and local jurisdiction preparedness activities
  • Detailed “last mile” resource distribution planning
  • Coordinated preparedness planning campaign for business, public and government

• Accelerate implementation of Resilient Washington
  • Harden transportation Infrastructure
VG - Observations

• ESF 20 CSZ Contingency Plan is a good start!
  • Lots of room for improvement identified in exercise

• State Agencies must conduct catastrophic event planning
  • Each ESF should create their own CSZ/Catastrophic annex
  • Each ESF should synchronize with ESF 20 (adopt or improve)

• Relationships flourished
  • Significantly increased coordination during exercise
  • Significantly increased integration during exercise
  • The state MUST sustain this momentum

• National Guard is an excellent avenue of access
  • Guard provides access to large resource pool nationwide available through EMAC
  • Local communities and Emergency Management welcomed the Guard
VG – Major Finding Areas

• Significant Issues
  • The ESF #20 CSZ CONPLAN must move from concept to reality
    • Complete EMAC coordination
    • Synchronize with ESF planning
  • Integration between SEOC/JOC must improve
    • More effective ESF #20 desk in the SEOC
    • Movement Control Group link to in-state movements
    • Must link directly to Guard Aviation to improve movement speed
    • FEMA must request assistance from State assets once EMAC arrives
  • State level planning will enable a much smoother response
    • Eg. Pre-plan (or template) CPODs now and disseminate
    • Eg. Preplan and codify Type II and Type III IMT placement
VG – Initial Recommendations

• The Homeland Security (HLS) Regions should be “operationalized”.
  • This will provide reduced span of coordination for SEOC and state agencies, enabling more rapid response
  • Requires co-ownership from jurisdictions within the HLS
  • Not easy to coordinate, probably a long term effort

• Emergency Operations Centers / Coordination Centers are not trained or prepared to initiate the response.
  • The NIMS/ICS “Pull” method must change to “Push” for this scenario
  • The ‘coordination center’ mindset must change to Incident Command mindset
  • Incident Command network must be established in order to enable a “fast out of the box” response.

• Each ESF Lead Agency should initiate creation of a CSZ annex to their ESF.
  • For the “Most Dangerous” threat, pre-plan a specific response by each ESF
Questions

Comments

Discussion

EMC
Mr. John Ufford
Washington Military Department,
253 512-7041
2016 State Preparedness Report

Progress Update to EMC

Jennifer Schaal
jennifer.Schaal@mil.wa.gov
(253) 512-7053
Background of Requirements

2007 – Post-Katrina Emergency Management Reform Act (PKEMRA) of 2006 requires states to begin SPR reporting

2011 – Presidential Policy Directive-8 replaces HSPD-8; SPR becomes a qualitative, quantitative, risk-based assessment of 31 Core Capabilities

2012 – FEMA adds Threat & Hazard Identification & Risk Assessment (THIRA) requirement as basis for SPR assessment

2015 – National Preparedness Goal refreshed, adding a 32nd Core Capability
<table>
<thead>
<tr>
<th>Intelligence and Information Sharing</th>
<th>Community Resilience</th>
<th>Infrastructure Systems</th>
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<td>Interdiction and Disruption</td>
<td>Long-term Vulnerability Reduction</td>
<td>Critical Transportation</td>
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THIRA is Step 1-3; SPR is Step 4

STEP 1
Identify Threats and Hazards of Concern

STEP 2
Give Threats and Hazards Context

STEP 3
Establish Capability Targets

STEP 4
Apply the Results

Capabilities Assessment
SPR 2016 Timeline

*Tasks Completed*

- Feb 5-26 – **Fire Management & Suppression** Core Capability leadership established, and THIRA steps completed (scenario, impacts, outcomes, target)

- Feb 5-26 – Web survey tool preparation

- Mar 1-May 31 – HLS Regions Capabilities Assessment Workshops (for Common and Response Mission Area Core Capabilities)
Washington’s Nine Homeland Security Regions
## SPR 2016 Timeline
### Remaining Assessments

- **Jul 1-Aug 31** – State Agency Capabilities Assessment Workshops (for all Core Capabilities)

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SPR 2016 Timeline

Remaining Assessments (cont’d)

- Jul 1-Aug 31 – State Agency Capabilities Assessment Workshops (for all Core Capabilities)

  **Mitigation Capabilities (4)** | July 27
  **Planning** | August 9
  **Critical Transportation** | August 9
  **Logistics & Supply Chain Management** | August 16
  + **Supply Chain Integrity & Security**
  **Environmental Response/Health & Safety** | August 19

**TBD:**
- Public Health, Healthcare & Emergency Medical Services
- On-Scene Security & Protection
  + Prevention/Protection Capabilities (7)
<table>
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<th>RESPOND</th>
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SPR 2016 Timeline

Finalization

- Aug (mid) – FEMA 2016 guidance, submission tool, and technical assistance received
  
  *Update: MAX Unified Reporting Tool; FEMA X Workshop Aug 2*

- Oct 5 – EMD internal workshop to finalize Capabilities Assessment

- Oct 27 – SPR Final presented to EMD managers/supervisors at DMT

- Nov 3 – SPR Final presented to EMC

- Nov 10 – SPR Final presented to TAG, ATAG, EMD director, unit managers

- Nov 18 – SPR package to Governor’s Office for approval to submit

- Dec 16 – Submission to FEMA
State Preparedness Assessment Program

THIRA
- Tells the story of our threats & hazards
- Defines the impacts of each threat & hazard on each core capability
- Defines the outcomes we want for the **most severe** impact to each core capability
- Sets performance targets based on the outcomes

Due Dec 31

SPR
- Rates our level of capability
- Looks at the essential elements of every core capability:
  - Planning
  - Organization
  - Equipment
  - Training
  - Exercise
- Assesses using a 1-5 pt. scale and gap description

...and this is just one way of assessing our preparedness

Due Dec 31

Strategic Planning
- Pulls the THIRA targets and SPR gaps together
- Describes what each core capability means in our state
- Sets at least one strategic objective for each POETE element
- Looks forward 5 years, but is reviewed and improved annually

Annual Review
Emergency Management Council

The Washington State Emergency Management Council advises the Governor and the Director of the Washington Military Department on all matters pertaining to state and local emergency management by promoting, assessing and reporting on statewide emergency readiness. Multiple Emergency Management related committees, groups, and commissions support the Washington Military Department’s mission of minimizing the impact of emergencies and disasters on the people, property, environment, and economy of Washington State.
Emergency Management Council (EMC)

Meeting Schedule
- 2016 EMD Meeting Dates

Meeting Agendas
- Jan. 7, 2016 (PDF)
- March 3, 2016 (PDF)
- (May Canceled)
- July 7, 2016
- Sept. 1, 2016
- Nov. 3, 2016

Meeting Minutes
- Jan. 7, 2016 (PDF)
- March 3, 2016 (PDF)
- Jan. 8, 2015
- March 2015 Work Session
- March 2015 Meeting Minutes
- July 2015
- (September Canceled)
- November 2015

Charter
- Charter Approved October 2013 (PDF)

Bylaws
- Bylaws (PDF)

Membership
- Member Responsibility to the EMC

Training
- Statewide Resource Request Process
- Washington Intrastate Mutual Aid System (WAMAS)
  - WAMAS Operations and Deployment Guide
  - Reimbursement Form

Background/History
- Statutory Authority and Responsibilities (RCW 38.52.040)

Points of Contact
- Chairman Ron Averill, Association of Washington Counties

Miscellaneous
- Statutory Authority and Responsibilities (RCW 38.52.040)
<table>
<thead>
<tr>
<th>Council Member</th>
<th>Member Responsibility to the EMC</th>
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<tr>
<td>Washington State Patrol (WSP)</td>
<td>• Assist in providing law enforcement activities to augment local resources</td>
</tr>
<tr>
<td>Washington Military Department</td>
<td>• Provide technical assistance on the four phases of emergency management</td>
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<tr>
<td></td>
<td>• Update EMC on local, state, and national emergency management issues</td>
</tr>
<tr>
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<td>• Coordinate all phases of emergency management in Washington; provide facilities, material, and people to carry out the mission of emergency management in the State of Washington</td>
</tr>
<tr>
<td>State and Local EM Directors</td>
<td>• Provide the Council with information that clearly and realistically describes the current capabilities and limitations of local emergency management jurisdictions throughout the State of Washington</td>
</tr>
<tr>
<td></td>
<td>• Prioritize what the local emergency management community sees as both short-term and long-term emergency preparedness priorities for State of Washington</td>
</tr>
<tr>
<td></td>
<td>• Educate elected and appointed officials and the general public about the need for emergency preparedness and what their roles and responsibilities are so that they can make a positive contribution towards our goal of achieving an enhanced level of emergency preparedness</td>
</tr>
<tr>
<td></td>
<td>• Coordinate and facilitate emergency preparedness activities at the local level to engage all necessary players (i.e. public sector, private sector, and volunteers) in the process</td>
</tr>
<tr>
<td>Seismic Safety Experts</td>
<td>• Assign individual as chair of the Seismic Safety Committee</td>
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<tr>
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<td>• Closely coordinate with Emergency Management Division in matters concerning wild land fire suppression</td>
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</table>
- Coordinate role on the State Telecommunications Committee
- Provide resources as defined in the CEMP in response to state emergencies

Sheriffs and Local Police Chiefs
- Provide information on how local and state law enforcement resources are utilized in regional and statewide disasters
- Develop law enforcement mobilization plan and provide guidance to local law enforcement on mutual aid, regional disaster planning and training on ICS
- Identify statewide equipment inventories and capability of responding to all hazardous incidents including weapons of mass destruction
- Strategic and tactical intelligence

Local Fire Chiefs
- Washington State Association of Fire Chiefs (WSAFC) believes that success in all aspects of emergency management depends upon effective coordination between state, local, and federal agencies; private industries; profit and nonprofit organization; and citizens
- Work with other agencies/entities to promote coordination
- Promote strategies to provide adequate funding of emergency management activities at the state and local levels
- Assist in developing recommendations for the improvement of emergency management practices, standards, policies, and procedures

Medical Officers
- Coordinate/address emergency support Function 8 (EFS8) for the state:
  - Assessment of health medical supplies
  - Health medical equipment and supply
  - Patient evacuation
  - In-hospital care
- Food/drug/medical device safety
- Chemical/biological/radiation hazards
- Mental health
- Veterinary services
- Public health information
- Vector control
- Potable water/waste disposal
- Mortuary services

Department of Ecology

- Advise Council on emergency spill response and environment restoration
- Advise Council on responder equipment and training needs at state and local levels
- Serve as advisor for on-scene spill response and environmental needs at state and local levels
- Serve as advisor to the Council on Community-Right-to-Know issues
- Coordinate development, implementation, and maintenance of the EPCRA Program which may include, but is not limited to:
  - Data management of reports submitted by business
  - Technical assistance to businesses
  - Accessing and communicating to the public
  - Outreach to business and public about EPCRA

State Fire Marshal

- Mobilize firefighting resources and provide an incident command structure during an emergency declaration

Search and Rescue (SAR) Volunteers

- Identify those areas where training and tasking will enhance the ability of the 8,000+ SAR members to best respond to the emergency
- Initiate training and information programs to insure they are ready to respond
The EMAG works collaboratively to ensure all Washingtonians are served by an interoperable emergency management process and serves as an advisory body to the Washington State EMD Director and Emergency Management Council (EMC) on local/statewide emergency management matters.

**Meeting Schedule**
- [2016 EMD Meeting Dates](#)

**Meeting Agendas**
- Details Pending

**Meeting Minutes**
- [Details Pending](#)

**Charter**
- Details Pending

**Bylaws**
- Details Pending

**Membership**
- Details Pending

**Training**
- Details Pending

**Background/History**
- Details Pending

**Points of Contact**
- Details Pending

**Miscellaneous**
- Details Pending
EMC Executive Committee (EEC)

Meeting Schedule
• Details Pending

Meeting Agendas
• Details Pending

Meeting Minutes
• Details Pending

Charter
• Details Pending

Bylaws
• Details Pending

Membership
• Details Pending

Training
• Details Pending

Background/History
• Details Pending

Points of Contact
• Details Pending

Miscellaneous
• Details Pending
Seismic Safety Committee (SSC)

Introduction paragraph pending

Meeting Schedule
   • Details Pending

Meeting Agendas
   • Details Pending

Meeting Minutes
   • Details Pending

Charter
   • Details Pending

Bylaws
   • Details Pending

Membership
   • Details Pending

Training
   • Details Pending

Background/History
   • Details Pending

Points of Contact
   • Details Pending

Miscellaneous
   • Details Pending
Infrastructure Resilience Subcommittee (IRSC)

Introduction paragraph pending

Meeting Schedule
- Details Pending

Meeting Agendas
- Details Pending

Meeting Minutes
- Details Pending

Charter
- Details Pending

Bylaws
- Details Pending

Membership
- Details Pending

Training
- Details Pending

Background/History
- Details Pending

Points of Contact
- Details Pending

Miscellaneous
- Details Pending
**Whole Community Subcommittee (WCS)**

Introduction paragraph pending

**Meeting Schedule**
- Details Pending

**Meeting Agendas**
- Details Pending

**Meeting Minutes**
- Details Pending

**Charter**
- Details Pending

**Bylaws**
- Details Pending

**Membership**
- Details Pending

**Training**
- Details Pending

**Background/History**
- Details Pending

**Points of Contact**
- Details Pending

**Miscellaneous**
- Details Pending
WASHINGTON INTRASTATE MUTUAL AID SYSTEM (WAMAS)

Introduction paragraph pending

Meeting Schedule
• Details Pending

Meeting Agendas
• Details Pending

Meeting Minutes
• Details Pending

Charter
• Details Pending

Bylaws
• Details Pending

Membership
• Details Pending

Training
• Details Pending

Background/History
• Details Pending

Points of Contact
• Details Pending

Miscellaneous
• Details Pending
STATE EMERGENCY RESPONSE COMMISSION (SERC)

Meeting Schedule
- Details Pending

Meeting Agendas
- Details Pending

Meeting Minutes
- March 4, 2015 (PDF)
- May 12, 2015 (PDF)
- Sept. 21, 2015 (PDF)

Charter
- Details Pending

Bylaws
- Details Pending

Membership
- Details Pending

Training
- Details Pending

Background/History
- Details Pending

Points of Contact
- Details Pending

Railroad Notifications Released Pursuant to Public Records Request
- Details Pending

Training Opportunities, Workshops, & Conferences
- Details Pending
Planning Committee (LEPC) State Toolkit

Introduction paragraph pending

Training Opportunities, Workshops, & Conferences
- Details Pending

Background/History
- Details Pending

Miscellaneous
- Details Pending

Points of Contact:
LEPC Planning Assistance
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<th>Contact Organization</th>
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<td>1</td>
<td>City Governments</td>
<td>Association of Washington Cities</td>
<td>Marts, Tola</td>
<td>City of Issaquah</td>
<td>A</td>
<td>425-503-5110</td>
<td><a href="mailto:tlam@issaquahwa.gov">tlam@issaquahwa.gov</a></td>
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<tr>
<td>1</td>
<td>City Governments</td>
<td>Association of Washington Cities</td>
<td>Ockerlander, Amy</td>
<td>City of Duval</td>
<td>P</td>
<td>206-300-4486</td>
<td><a href="mailto:amy.ockerlander@duvalwa.gov">amy.ockerlander@duvalwa.gov</a></td>
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<td>2</td>
<td>County Governments</td>
<td>Association of County Commissioners</td>
<td>Duncan, Jim</td>
<td>Walla-Walla County-Region 8</td>
<td>A</td>
<td>509-524-2505</td>
<td><a href="mailto:jduncan@co.walla-walla.wa.us">jduncan@co.walla-walla.wa.us</a></td>
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<tr>
<td>2</td>
<td>County Governments</td>
<td>Association of County Commissioners</td>
<td>Averill, Ron</td>
<td>Lewis County</td>
<td>P</td>
<td>360-269-2193</td>
<td><a href="mailto:colronjanaverill@comcast.net">colronjanaverill@comcast.net</a></td>
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<tr>
<td>3</td>
<td>SHERIFFS</td>
<td>County Sheriffs</td>
<td>Vacant</td>
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<td>3</td>
<td>SHERIFFS</td>
<td>County Sheriffs</td>
<td>Pastor, Paul</td>
<td>Pierce County Sheriff</td>
<td>P</td>
<td>253-798-7530</td>
<td><a href="mailto:ppastor@co.pierce.wa.us">ppastor@co.pierce.wa.us</a></td>
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<tr>
<td>4</td>
<td>POLICE CHIEFS</td>
<td>Association of Sheriffs and Police Chiefs</td>
<td>Pierce, Don</td>
<td>WASPC</td>
<td>A</td>
<td>360-486-2380</td>
<td><a href="mailto:dpierce@waspc.org">dpierce@waspc.org</a></td>
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<tr>
<td>4</td>
<td>POLICE CHIEFS</td>
<td>Association of Sheriffs and Police Chiefs</td>
<td>Wilson, Colleen</td>
<td>Port of Seattle Police</td>
<td>P</td>
<td>206-787-4010</td>
<td><a href="mailto:wilson.ci@portseattle.org">wilson.ci@portseattle.org</a></td>
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<td>5</td>
<td>State Patrol</td>
<td>Washington State Patrol</td>
<td>Drake, Randy</td>
<td>WSP</td>
<td>A</td>
<td>360-704-2393</td>
<td><a href="mailto:randy.drake@wsp.wa.gov">randy.drake@wsp.wa.gov</a></td>
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<td>State Patrol</td>
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<td>Balshte, John</td>
<td>WSP</td>
<td>P</td>
<td>360-596-4101</td>
<td><a href="mailto:john.balshte@wsp.wa.gov">john.balshte@wsp.wa.gov</a></td>
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<td>Military Department</td>
<td>Washington Military Department</td>
<td>Hardin, Kurt</td>
<td>EMD</td>
<td>A</td>
<td>253-512-7002</td>
<td><a href="mailto:kurt.hardin@mil.wa.gov">kurt.hardin@mil.wa.gov</a></td>
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<td>Ezelle, Robert</td>
<td>EMD</td>
<td>P</td>
<td>253-512-7001</td>
<td><a href="mailto:robert.ezelle@mil.wa.gov">robert.ezelle@mil.wa.gov</a></td>
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<tr>
<td>7</td>
<td>Dept of Ecology</td>
<td>Department of Ecology</td>
<td>Jensen, Dale</td>
<td>ECY</td>
<td>A</td>
<td>360-407-7450</td>
<td><a href="mailto:djen461@ecy.wa.gov">djen461@ecy.wa.gov</a></td>
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<tr>
<td>7</td>
<td>Dept of Ecology</td>
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<td>Bergquist, Bob</td>
<td>ECY</td>
<td>P</td>
<td>360-407-7012</td>
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<td>State Fire Chiefs</td>
<td>Fire Protection Bureau</td>
<td>LeBlanc, Chuck</td>
<td>WSP</td>
<td>A</td>
<td>360-596-3903</td>
<td><a href="mailto:charles.leblanc@wsp.wa.gov">charles.leblanc@wsp.wa.gov</a></td>
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<td>Duffy, Charles</td>
<td>WSP</td>
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<td><a href="mailto:chuck.duffy@wsp.wa.gov">chuck.duffy@wsp.wa.gov</a></td>
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<td>9</td>
<td>Local Fire Chiefs</td>
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<td>Vickery, A.D.</td>
<td>Seattle Fire Department</td>
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<td>206-386-1474</td>
<td><a href="mailto:alan.vickery@seattle.gov">alan.vickery@seattle.gov</a></td>
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<td>Seismic Safety Experts</td>
<td>Department of Natural Resources</td>
<td>Norman, Dave</td>
<td>DNR</td>
<td>A</td>
<td>360-902-1439</td>
<td><a href="mailto:dave.norman@wadrn.gov">dave.norman@wadrn.gov</a></td>
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<td>Department of Natural Resources</td>
<td>Goldmark, Peter</td>
<td>DNR</td>
<td>P</td>
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<td>11</td>
<td>State EM Directors</td>
<td>State EM Directors</td>
<td>Wallace, Charles</td>
<td>Grays Harbor County-Region 3</td>
<td>A</td>
<td>(360) 249-3911</td>
<td><a href="mailto:CWallace@co.grays-harbor.wa.us">CWallace@co.grays-harbor.wa.us</a></td>
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<td>11</td>
<td>State EM Directors</td>
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<td>Miller, Jody</td>
<td>King County-Region 6</td>
<td>P</td>
<td>206-205-4062</td>
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<tr>
<td>12</td>
<td>Local EM Directors</td>
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<td>Davis, Sean</td>
<td>Franklin County-Region 8</td>
<td>A</td>
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<td><a href="mailto:sjdavis@co.franklin.wa.us">sjdavis@co.franklin.wa.us</a></td>
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<tr>
<td>12</td>
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<td>Boggis, J oAnn</td>
<td>Pend Oreille County - Region 9</td>
<td>P</td>
<td>509-447-3731</td>
<td><a href="mailto:jboogis@pendoreille.org">jboogis@pendoreille.org</a></td>
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<td>SAR Volunteers</td>
<td>Search and Rescue</td>
<td>Reddington, Steve</td>
<td>Cowlitz County SAR</td>
<td>A</td>
<td>503-556-4694</td>
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<td>LNI</td>
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<td>Emergency Medical</td>
<td>Department of Health</td>
<td>Weaver, Ron</td>
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<td>Leofr, Michael</td>
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<tr>
<td>15</td>
<td>Building Officials</td>
<td>Association of Building Officials</td>
<td>Cockerham, Ray</td>
<td>City of Puyallup</td>
<td>A</td>
<td>253-841-5585</td>
<td><a href="mailto:rayc@ci.puyallup.wa.us">rayc@ci.puyallup.wa.us</a></td>
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<td>15</td>
<td>Building Officials</td>
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<td>Powell, Doug</td>
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<td>Private Industry</td>
<td>Walter, Dick - Vice-Chair</td>
<td>Association of Washington Business</td>
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<td><a href="mailto:susan.bush@dshs.wa.gov">susan.bush@dshs.wa.gov</a></td>
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