

# EMERGENCY MANAGEMENT COUNCIL

# MINUTES

## Minutes of Meeting ~ November 2, 2017 ~ Camp Murray

*Meeting called to order by Ron Averill, Chair, 9:03 AM*

### In Attendance – Introduction of Attendees

[Scanned sign-in roster following minutes]

- Phone participants
  - Members
    - Greg Cobb, Association of Sheriffs and Police Chiefs, Union Gap Police Department
    - Bill Gillespie, Search and Rescue Volunteers, Retired

### Approval of Minutes

- Review of previous meeting minutes
  - Motion to approve by: JoAnn Boggs
  - Second by: Chief John Batiste
    - Discussion: None
  - Approval: Unanimously

### Opening Remarks

**General Daugherty**

General Daugherty was unable to attend until later in the meeting.

### EMD Remarks

**Robert Ezelle**

It has been a busy year the Military Department and EMD. Recent events in Texas, Florida, Puerto Rico and US Virgin Islands have caused most of FEMA Region X staff to deploy, as a result, all recovery work at EMD has been put on hold. We had a relatively normal Fire season as compared with 2014 and 2015, with 1,271 fires and approximately 280,000 acres burned. Three FMAG (Fire Management Assistance Grant) declarations resulted in \$12.7M. EMD Logistics Section sent National Guard, Public Health, and Public Assistance (PA) support to hurricane impacted areas. In California, 10 Strike Teams deployed for firefighting efforts. EMD sent Individual Assistance (IA) staff to support also.

### FEMA Remarks

**Vincent J. Maykovich, FEMA Region X**

Vince Maykovich attended the meeting in place of Sharon Roper. Vince is the Director of the Recovery Division at Region X. It has been a very busy year for FEMA as they continue to build partnerships. Region X participated in Catastrophic exercises across the region.

### Governor's Office Update

**Jim Baumgart, Governor's Office**

Due to the short session of the legislature this year, there will be limited opportunities to address issues. The Governor's office will be looking at priorities when addressing agency funding requests. The Governor's focus will be filling gaps

and fixing errors. (The revenue forecast will not be enough to meet existing gaps and shortfalls. The main focus will be life safety issues. The Governor's goal is to increase preparedness and communications through the COG (Continuity of Government) plan.

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## Legislative Update

Nancy Bickford

To view the presentation, use the provided link: [2018 Legislative Presentation here](#)

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## Presentations

### Resilient WA Subcabinet Recommendations

Stacey McClain

Met with the Governor on September 27, 2017 to discuss the draft report. There are two versions available, the full report with appendices and the compressed version with highlights only.

The report does not highlight issues but strategies to move forward. Created grading systems to rank the strategies.

- Ranking: How simple to accomplish
- Effort: How long to complete and amount of staff time is needed
- Cost: Low, medium, or high

The focus was on the highest ranking using the above criteria. The recommendations are listed in the appendices. The Governor was briefed on commonalities. Governor Inslee requested to: add the recommendations to Results WA, establish Legislative Taskforce, and develop Resilience Body. Each participating agency is moving forward to request the amount of funding they would need to meet the request.

### 2017 Grant Awards

TJ Rajcevich

- Federal Fiscal Year (FFY) 2018  
[Please see slides at end of Minutes]
  - The House of Representatives combined all 12 House regular appropriations acts into bill H.R. 3354. The bill projects DHS/FEMA grants to be funded at similar levels through FFY17.
  - The Senate has yet to pass its version of the FFY18 appropriations.
  - The Preparedness Grants Section has not received any information clarifying the proposed homeland security grant match requirement referenced in the President's budget.
  - FFY18 Appropriations:  
<https://www.congress.gov/resources/display/content/Appropriations+for+Fiscal+Year+2018>

### [2017 State Preparedness Report available here](#)

Jennifer Schaal

[Please see additional slides of Heatmap at end of Minutes]

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## Committee / Task Force Reports

Subcommittee Chairs

### 1. Subcommittee Workplans

Dan Banks

The SERC's workplan is the only plan submitted as of the date of the meeting.

### 2. Executive Committee

Ron Averill

#### 2017 Charter Review

No input to any changes.

#### 2017 Report to the Governor

Report on track for the annual submission.

### 2018 Member Elections

Dick Walter is stepping down as vice-chair and would need vote on his replacement at the next meeting. Nominations should be sent to Dan Banks.

### **3. Emergency Management Advisory Group (EMAG)**

**Robert Ezelle**

The EMAG will be meeting following the EMC today. There is nothing else significant to report.

### **4. State Emergency Response Commission (SERC)**

**Bill Whealan**

[See SERC Extended Presentation here](#)

- Current Status of Subcommittee Work plan:
  - SERC By-Laws were updated and approved at our last meeting.
  - Held a special meeting, made changes to the SERC strategic plan, and the goal is to update the plan as needed annually. The information was provided to our members for further input and is slated for approval at our next meeting.
- Report out of issues discussed at last Subcommittee Meeting:
  - Training
    - LEPC/Tribal Conference, dates and location to be determined.
    - HazMat Workshop dates and location to be determined.
  - EPCRA
    - John Ridgeway, Washington Department of Ecology, notified the SERC that Sadie Whitener will be leaving Washington Department of Ecology due to family reasons. Mr. Ridgeway advised all members of the SERC that he and Kasia Pierzga will be the new points of contact for the EPCRA program.
      - John Ridgeway 360.407.6713
      - Kasia Pierzga 360.407.6474
    - Mr. Ridgeway advised us that EPCRA Section #304 has a new change regarding certain animal farm waste (approximately 20 in Washington State). Farms meeting a certain threshold will now be required to report to EPA related to methane continuous release.
  - Working with EMD to streamline the Hazardous Materials Emergency Preparedness (HMEP) Grant process, and the communication of the grant status.
  - Working with EMD to provide a consistent format for the SERC budget report.
  - John Butler, Washington Department of Ecology, gave a presentation on the general workings of the Spills Prevention, Preparedness, and Response program.
  - Mr. Butler also advised all SERC members that this year the Department of Ecology Grant will be approximately 2 to 3 million dollars (compared to \$770,000 last year) and encouraged all LEPC's and State agencies to apply. The deadline to apply is 11/20/2017.
- Statutory Issues Report out (WAMAS {Washington Mutual Aid System} and SERC {State Emergency Response Commission} Only):
  - Currently the SERC is working on a draft update of Washington Administrative Code (WAC) 118.40, and plan to have a final draft at our February meeting.
- Other Issues:
  - The Local Emergency Manager representative, Richard Schroedel, will be retiring this Friday, 11/03/2107. We thank Mr. Schroedel for his long-standing service to the SERC.

- John Butler advised SERC members the Chlorine Institute withdrew their recommendations on evacuation distances and the Emergency Response Guidebook distances are to be used.
- Date of next meeting:
  - 02/2/2018, 1000-1200, at Camp Murray (notable this date may change due to the EMC meeting schedule).

**5. Seismic Safety (SS)**

**Dave Norman**

Continues to be engaged in the Resilient WA Seismic Safety report. Working on updating the Earthquake Early Warning systems. Discussions continue going forward. Researching Unreinforced Masonry (URM) building policy incentives for retrofitting. Will be getting direction for Seattle Mayor and city council sometime after the beginning of the year.

**6. Senior Advisory Committee (SAC)**

**John Ufford**

The EMC came to a final decision that from now on the EMC will act as the SAC for the State. This will require the EMC to hold at least one additional meeting per year to meet this requirement and that meeting shall have additional attendees to meet the SAC requirements. John Ufford will draw up new language for the EMC Charter to ensure that the EMC meets all the SAC requirements. EMD support staff will begin working EMC leadership to set up that meeting and get the right attendees invited.

**7. Washington Mutual Aid System (WAMAS)**

**Mark Douglas**

No report – They have not met since last EMC

**8. Infrastructure Resilience Subcommittee (IRSC)**

**Robert Ezelle for Tristan Allen**

Attendance at the last meeting included 33 individuals from both the public and private sector (21 public, 12 private). See the [IRSC Website](#) for meeting minutes and other information relating to the IRSC.

**9. Inclusion & Equity Subcommittee (IES)**

**Michael Loehr/Kim Conner**

Follow-up items to the August 1, 2017 IES meeting

- IES members opted to alternate meetings between the IES work group and full IES membership for the 2017-2018 calendar year to increase efficiency.
- On August 1, the Subcommittee met to refine Goal 2 for the 2017-2018 work plan.
  - IES Goal 2: “Identify all similar planning efforts (statewide and local), conduct outreach to identified groups, and initiate collaboration that allows all parties to benefit from work done while leveraging existing networks.”
  - Priority tasks/activities for Goal 2 work group were identified by attendees. Members not in attendance are able to over the next month vet proposed activities.
- Before the next IES Work Group meeting, staff will work with IES members to confirm the following actions:
  - Finalize Goal 2 leads and other IES work group members.
  - Identified and confirmed the 2017-2018 quarterly meeting schedule for IES.

Objectives for next IES Workgroup meeting, hosted by Department of Health (Date to be determined.)

- In alignment with the Goal 2 Work Group, IES members with invited guests from the statewide Coalition on Inclusive Emergency Planning (CIEP) will receive a briefing on Senate Bill 5046.
- Attendees will identify opportunities and possible recommendations to the EMD Emergency Management Council related to Senate Bill 5046 and IES goals.

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**New Business**

**Ron Averill**

Dan Banks proposed new meeting dates for the EMC to meet four times per year, rather than six. At the membership request to meet the SAC requirement, EMC will hold an additional meeting annually. The meeting schedule was approved by membership. EMD support staff will work with EMC to schedule the additional meeting

**Emergency Management Council**

**2018 Meeting Dates**

**Existing**

**Proposed**

January 4

February 1

March 1

June 7

May 3

September 6

July 5

November 1

September 6

November 1

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**Good of the Order**

**Ron Averill**

Ron would like a short brief from the lead agency who supported the smoke and health issues from the British Columbia fires.

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**Closing Remarks**

**General Daugherty**

Smoky conditions remain an issue in California from their wildfires. Recently he spent two weeks in Washington, D.C., meeting with congressional delegation to discuss funding of Emergency Management and Homeland Security. There are 30-35 states in the nation interested in Cyber Response Force to protect critical infrastructure. A bill supporting this was introduced to the House of Representatives, by Rep. Derek Kilmer, called The Major General Tim Lowenberg Guard Cyber Defenders Act.

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**Adjourn**

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Motion to adjourn: JoAnn Boggs  
 Seconded by: Chuck Wallace  
 Discussion: None  
 Meeting adjourned at 12:01 pm.

**Emergency Management Council MEMBERS Sign-In Sheet**  
**MEETING DATE: November 2, 2017**

Membership Category	Primary Alternate	Name	Contact Organization	Phone	E-Mail	Signature
1 Association of Washington Cities	P	Ockerlander, Amy	City of Duval	206-305-8258	<a href="mailto:amy.ockerlander@duvall.wa.gov">amy.ockerlander@duvall.wa.gov</a>	Phone
1 Association of Washington Cities	A	Lamley, Philip	City of Richland	509-713-3851	<a href="mailto:Phil0745@charter.net">Phil0745@charter.net</a> , <a href="mailto:plemley@ci.richland.wa.us">plemley@ci.richland.wa.us</a>	
2 Washington Association of Counties	P	Averill, Ron (Chair)	Lewis County	360-269-2193	<a href="mailto:coltronjanaventi@comcast.net">coltronjanaventi@comcast.net</a>	X
2 Washington Association of Counties	A	Duncan, Jim	Walla-Walla County-Region 8	509-524-2505	<a href="mailto:jduncan@co.walla-walla.wa.us">jduncan@co.walla-walla.wa.us</a>	
3 County Sheriffs	P	Pastor, Paul (Sheriff)	Pierce County Sheriff	253-798-7530	<a href="mailto:ppastor@co.pierce.wa.us">ppastor@co.pierce.wa.us</a>	Jim Heishman - Chief of Operations see card for contacts
3 County Sheriffs	A	Vacant				
4 Association of Sheriffs and Police Chiefs	P	Cobb, Gregory (Chief)	Union Gap Police Department (WASPC)	509-248-0430	<a href="mailto:gcobb@ci.yakima.wa.us">gcobb@ci.yakima.wa.us</a>	Phone
4 Association of Sheriffs and Police Chiefs	A	Burnett, Brian (Sheriff)	Chelan County Sheriff's Office (WASPC)	509-887-6851	<a href="mailto:brian.burnett@co.chelan.wa.us">brian.burnett@co.chelan.wa.us</a>	
5 Washington State Patrol	P	Baiste, John (Chief)	WSP	360-596-4101	<a href="mailto:john.baiste@wsp.wa.gov">john.baiste@wsp.wa.gov</a>	
5 Washington State Patrol	A	Drake, Randy (Asst Chief)	WSP	360-704-2393	<a href="mailto:randy.drake@wsp.wa.gov">randy.drake@wsp.wa.gov</a>	X
6 Emergency Management Director	P	Ezelle, Robert	EMD	253-512-7001	<a href="mailto:robert.ezelle@mil.wa.gov">robert.ezelle@mil.wa.gov</a>	
6 Emergency Management Deputy Director	A	Jason Marquiss	EMD	253-512-7002	<a href="mailto:jason.marquiss@mil.wa.gov">jason.marquiss@mil.wa.gov</a>	
7 Department of Ecology	P	Bergequist, Bob <i>Kelly Soseman</i>	ECY	360-407-7012	<a href="mailto:kbb461@ecy.wa.gov">kbb461@ecy.wa.gov</a>	
7 Department of Ecology	A	Jensen, Dale	ECY	360-407-7450	<a href="mailto:djen461@ecy.wa.gov">djen461@ecy.wa.gov</a>	
8 State Fire Marshal's Office	P	LeBlanc, Chuck	WSP	360-596-3901	<a href="mailto:charles.leblanc@wso.wa.gov">charles.leblanc@wso.wa.gov</a>	
8 State Fire Marshal's Office	A	Gannie, Melissa	WSP	360-596-3903	<a href="mailto:melissa.gannie@wso.wa.gov">melissa.gannie@wso.wa.gov</a>	
9 Local Fire Chiefs	P	Harris, Michael (Chief)	Franklin County Fire District #3	509-547-8908	<a href="mailto:mharris@fcd3.org">mharris@fcd3.org</a>	
9 Local Fire Chiefs	A	Wheatlan, William (Chief)	Benton County Fire District #4	509-987-2945	<a href="http://www.wheatlan@bcfd4.org">www.wheatlan@bcfd4.org</a>	
9 Local Fire Chiefs	A	Vickery, A.D. (Asst Chief)	Seattle Fire Department	206-386-1474	<a href="mailto:alan.vickery@seattle.gov">alan.vickery@seattle.gov</a>	
10 Department of Natural Resources	P	Franz, Hilary	DNR	360-902-1001	<a href="mailto:hilary.franz@dnr.wa.gov">hilary.franz@dnr.wa.gov</a>	
10 Department of Natural Resources	A	Norman, Dave	DNR	360-902-1439	<a href="mailto:dave.norman@wadnr.gov">dave.norman@wadnr.gov</a>	
11 State EM Directors (WSEMA)	P	Hopper, Patty Jean	City of Redmond	425-566-2219	<a href="mailto:phopper@redmond.gov">phopper@redmond.gov</a>	X
11 State EM Directors (WSEMA)	A	Duffley, Sandi	Grant County - Region 7	509-2-37-2987	<a href="mailto:sduffley@grantcountywa.gov">sduffley@grantcountywa.gov</a>	
12 Local EM Directors	P	Boggs, JoAnn	Pend Oreille County - Region 9	509-447-3731	<a href="mailto:jboggs@pendoreille.org">jboggs@pendoreille.org</a>	
12 Local EM Directors	A	Biermann, Jason	Snohomish County-Region 1	425-388-5088	<a href="mailto:jason.biermann@co.snohmish.wa.us">jason.biermann@co.snohmish.wa.us</a>	
13 Search and Rescue Volunteers	P	Gillespie, Bill	LNI (Retired)	360-902-5872	<a href="mailto:william.gillespie@ni.wa.gov">william.gillespie@ni.wa.gov</a>	Phone
13 Search and Rescue Volunteers	A	Reddington, Steve	Cowlitz County SAR	503-558-4694	<a href="mailto:cowlitzsearcher@aol.com">cowlitzsearcher@aol.com</a>	
14 Department of Health	P	Loehr, Michael	DOH	360-236-4068	<a href="mailto:michael.loehr@doh.wa.gov">michael.loehr@doh.wa.gov</a>	
14 Department of Health	A	Weaver, Ron	DOH	360-236-4071	<a href="mailto:ron.weaver@doh.wa.gov">ron.weaver@doh.wa.gov</a>	
15 Association of Building Officials	P	Cockerham, Ray	City of Spokane Valley	253-841-5585	<a href="mailto:rvc@ci.spokanevalley.wa.us">rvc@ci.spokanevalley.wa.us</a>	
15 Association of Building Officials	A	Vacant				
16 Private Industry	P	Walter, Dick (Vice-Chair)	Association of Washington Business	360-866-8700	<a href="mailto:dickwalter8@gmail.com">dickwalter8@gmail.com</a>	
16 Private Industry	A	Vacant				
17 Member-at-Large (DSHS)	P	Bush, Sue	DSHS	360-802-8159	<a href="mailto:susan.bush@dshs.wa.gov">susan.bush@dshs.wa.gov</a>	



Emergency Management Council  
**GUEST Sign-In Sheet**  
 November 2, 2017  
 Please Print

Guest/Other Attendee	Name	Organization	Phone	E-Mail	Signature
Guest/Other Attendee	Jennifer Schaal	EMD	253-512-7053	@mil.wa.gov	<i>J Schaal</i>
Guest/Other Attendee	John Ufford	EMD	512-7044		<i>John Ufford</i>
Guest/Other Attendee	Lee Shippman	Shedwater Bay Tribe	360-267-812		<i>Lee Shippman</i>
Guest/Other Attendee	Willie Barrington	SED	206-483-3173	willie.barrington@seattle.gov	<i>Willie Barrington</i>
Guest/Other Attendee	Corey Brown	EMD			<i>Corey Brown</i>
Guest/Other Attendee	Kimi Connor				<i>Kimi Connor</i>
Guest/Other Attendee	Nancy Bickford	MIL	253-512-7772	nancy.bickford@mil.wa.gov	<i>Nancy Bickford</i>
Guest/Other Attendee	Kirstin Hofmann	CITY OF PUYALLUP	253-831-0101	khofmann@cityofpuyllup.wa.us	<i>K Hofmann</i>
Guest/Other Attendee	Sandy Eckers	Thurston Co EM	360-861-2824	ecckers@co.thurston.wa.us	<i>Sandy Eckers</i>
Guest/Other Attendee	TJ Carrivick	EMS	512-7405		<i>TJ Carrivick</i>
Guest/Other Attendee	Jason Hagen	AWB	360-259-5208	jason.h@awb.org	<i>Jason Hagen</i>
Guest/Other Attendee	Mike Weber	Tacoma EM	253-594-798	mweber@cityoftacoma.org	<i>Mike Weber</i>
Guest/Other Attendee	Matt Madarelli	MIL			<i>Matt Madarelli</i>
Guest/Other Attendee	Chuck Wallace	WSMBA / GNYS Hemlock, WA	360-580-2281	chuck@e-co.org	<i>Chuck Wallace</i>
Guest/Other Attendee	Sierra Wardell	EMD	253-512-7121	sierra.wardell@mil.wa.gov	<i>Sierra Wardell</i>
Guest/Other Attendee	TJ RASOVICH	EMS		trinity_rasovich@emsa	<i>TJ Rasovich</i>
Guest/Other Attendee	John Ufford	EMD			<i>John Ufford</i>
Guest/Other Attendee	PATTI JEAN HOOPER	WSEMA			<i>Patti Hooper</i>
Guest/Other Attendee	PROVAVY DON	KCOEM			<i>Provavy Don</i>
Guest/Other Attendee					

## Department of Homeland Security / FEMA Preparedness Grants

Washington State			
Grant	FFY16	FFY17	Change
Emergency Management Performance Grant (EMPG)	\$ 7,254,374	\$ 7,306,624	\$ 52,250
State Homeland Security Program (SHSP)	\$ 6,493,000	\$ 6,476,000	\$ (17,000)
Urban Area Security Initiative (UASI)	\$ 5,430,000	\$ 5,180,000	\$ (250,000)
Operation <u>Stonegarden</u> (OPSG)	\$ 1,349,953	\$ 1,548,851	\$ 198,898
Non-profit Security Grant Program (NSGP)	\$ 44,580	\$ 123,000	\$ 78,420
<b>Total</b>	<b>\$20,571,907</b>	<b>\$20,634,475</b>	<b>\$62,568</b>

2017 Heat Map - WA SPR Core Capabilities										
Core Capability <i>Sorted within Mission Area</i>	2017 Ratings					2016 Ratings				
	Planning	Organization	Equipment	Training	Exercise	Planning	Organization	Equipment	Training	Exercise
Planning	3	3	N/A	3	3					
Public Information and Warning	3	3	3	3	3					
Operational Coordination	3	3	3	3	3					
Cybersecurity	2	3	3	3	2					
Intelligence and Information Sharing	2	2	3	2	2					
Interdiction and Disruption	2	3	3	3	3					
Screening, Search, and Detection	2	3	3	3	3					
Forensics and Attribution	4	3	4	3	3					
Access Control and Identity Verification	2	3	2	2	2					
Physical Protective Measures	2	3	2	2	2					
Risk Management for Protection Programs & Activities	2	2	2	2	2					
Supply Chain Integrity and Security	2	2	2	2	2					
Infrastructure Systems	2	2	3	3	3	3	3	2		
Critical Transportation	3	4	3	3	3				2	
Environmental Response/Health and Safety	3	2	2	2	2					
Fatality Management Services	2	2	2	3	2				2	
Fire Management and Suppression	3	4	3	4	4	3	2	3	3	
Logistics and Supply Chain Management	2	2	3	2	2					
Mass Care Services	2	2	2	2	2					
Mass Search and Rescue Operations	2	3	3	3	3					
On-Scene Security, Protection, and Law Enforcement	2	2	3	3	3					
Operational Communications	3	3	3	2	3				3	4
Public Health, Healthcare, and Emergency Medical Services	3	3	3	3	4	2				3
Situational Assessment	2	3	3	3	3					
Economic Recovery	2	2	2	1	2					
Health and Social Services	2	3	1	2	1		2	2	3	2
Housing	2	1	1	1	1			2		
Natural and Cultural Resources	2	3	3	2	2					
Community Resilience	2	2	N/A	1	2					
Long-term Vulnerability Reduction	3	2	2	2	N/A					
Risk and Disaster Resilience Assessment	3	2	2	2	N/A					
Threats and Hazard Identification	3	3	N/A	3	N/A	2				

2.4 2.6 2.6 2.4 2.5 2.4 2.6 2.6 2.4 2.5

Note: Dark gray squares indicate no rating change from 2016.



### Capabilities Assessment Rating Definitions 2013-2017

***Planning: Strategic/operational plans, assessments, whole community collaboration, planning cycles***

1	No plans/annexes exist
2	Some plans exist, but lack some annexes or other required elements
3	Plans/annexes are complete and up to date
4	Plans/annexes are complete, up to date, and have been validated by exercises or real-world operations within the last two years
5	Plans/annexes are complete, up to date and have been validated by exercises or real-world operations within the last two years; plans include coordination with higher levels of government and resource needs for catastrophic incidents

***Organization: Identifying whole community partners, developing relationships, MOUs/ agreements***

1	Very little (0-20%) of the required organizational structure exists
2	Little (21-40%) of the required organizational structure exists
3	Much (41-60%) of the required organizational structure exists
4	Most (61-80%) of the required organizational structure exists
5	All or nearly all (81-100%) of the required organizational structure exists

***Equipment: Hardware, software, systems, supplies, facilities, NIMS-typed resources such as IMTs***

1	Very little (0-20%) of the required equipment exists
2	Little (21-40%) of the required equipment exists
3	Much (41-60%) of the required equipment exists
4	Most (61-80%) of the required equipment exists
5	All or nearly all (81-100%) of the required equipment structure exists; sustainment needs only

***Training: Skills inventories, courses, conferences, workshops, drills, exercises, incident response***

1	Very few (0-20%) relevant persons have completed all relevant courses
2	Few (21-40%) relevant persons have completed all relevant courses
3	Many (41-60%) relevant persons have completed all relevant courses
4	Most (61-80%) relevant persons have completed all relevant courses
5	All or nearly all (81-100%) relevant persons have completed all relevant courses

***Exercise: EOC exercises, tabletops, drills, incident response, after-action documentation***

1	No exercises or real-world operations have been conducted within the last two years
2	Limited exercises or real-world operations have been conducted within the last two years; little documentation exists
3	Exercises or real-world operations have been conducted within the last two years; AAR/IP documented
4	Exercises or real-world operations have been conducted within the last two years; AAR/IP documented; most corrective actions have been implemented
5	Exercises or real-world operations have been conducted within the last two years; including coordination with higher levels of government; AAR/IP documented; all corrective actions have been implemented