



# Washington State Military Department

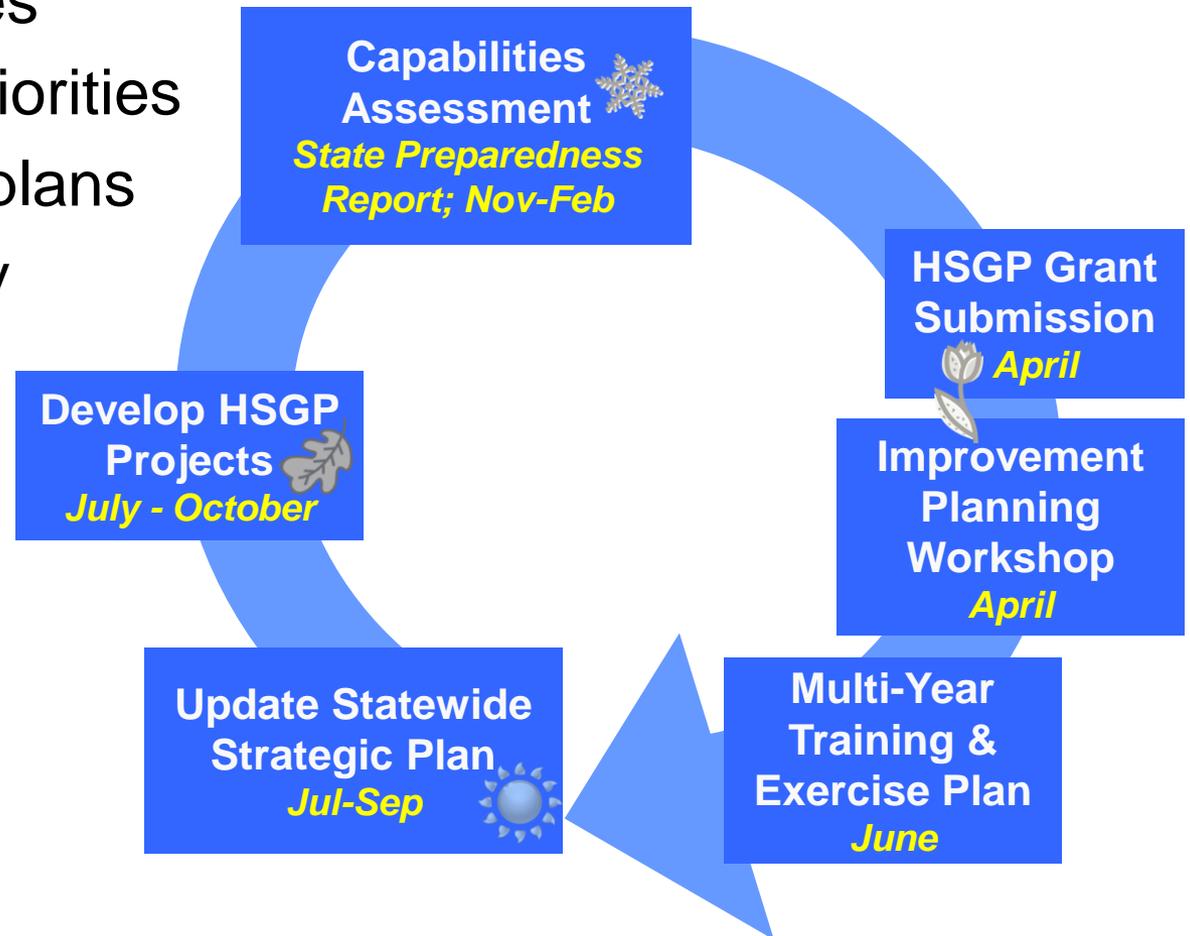
*Citizens Serving Citizens with Pride and Tradition*

## Washington State's Annual Preparedness Cycle

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Washington State Military Department

# Washington's Annual Preparedness Cycle

- Assess capabilities
- Identify gaps & priorities
- Update strategic plans
- Invest accordingly



# Capabilities Assessment

- New process in 2009
- Washington State Preparedness Report
- Two rounds: by SME groups & by Regions
- Improved the SPR survey tool in Excel
- Online training, web meetings, workshops
  - Facilitated meetings, which normalized results
  - Emphasized benefits of process and usefulness of results

|  |   |   | +     | +                      | +                     | +                       | +                      | +                       | +                       | +                      | +                        | +                        | +                             | + |
|--|---|---|-------|------------------------|-----------------------|-------------------------|------------------------|-------------------------|-------------------------|------------------------|--------------------------|--------------------------|-------------------------------|---|
| A  | B | C | D     | E                      | AH                    | AW                      | BT                     | CD                      | CK                      | CS                     | DB                       | DJ                       | EN                            |   |
| <b>Jurisdiction</b>  |   |   |       |                        |                       |                         |                        |                         |                         |                        |                          |                          |                               |   |
| <b>Capability / Activity</b>   |   |   | State | Region 1<br>(11/16/09) | Region 2<br>(2/26/10) | Region 3<br>(12/9/2009) | Region 4<br>(10/28/09) | Region 5<br>(1/22/2009) | Region 6<br>(3/24/2010) | Region 7<br>(11/17/09) | Region 8<br>(11/18/2009) | Region 9<br>(11/19/2009) | State Agencies<br>(3/24/2010) |   |
| <b>#1 Planning</b>   |   |   | 5     | 5                      | 5                     | 6                       | 6                      | 6                       | 5                       | 5                      | 6                        | 4                        | 6                             |   |
| Weight   |   |   | 1     | 1                      | 1                     | 1                       | 1                      | 1                       | 1                       | 1                      | 1                        | 1                        | 1                             |   |
| Conduct strategic planning   |   |   | 6     | 6                      | 5                     | 6                       | 6                      | 6                       | 6                       | 5                      | 6                        | 5                        | 6                             |   |
| Develop/Revise Operational Plans   |   |   | 5     | 4                      | 5                     | 5                       | 6                      | 6                       | 5                       | 5                      | 6                        | 4                        | 6                             |   |
| Validate Plans   |   |   | 5     | 4                      | 6                     | 7                       | 7                      | 6                       | 4                       | 4                      | 6                        | 4                        | 5                             |   |
| Building this capability is a priority   |   |   | Yes   | Yes                    | Yes                   | Yes                     | Yes                    | Yes                     | Yes                     | Yes                    | Yes                      | Yes                      | Yes                           |   |
| Limitations  |   |   | 2     | 2                      | 2                     | 2                       | 2                      | 2                       | 2                       | 2                      | 2                        | 2                        | 2                             |   |
| Improvement due to FFY2009 funding   |   |   | 3     | 4                      | 3                     | 3                       | 3                      | 4                       | 2                       | 4                      | 3                        | 4                        | 2                             |   |
| Special needs populations  |   |   | 3     | 3                      | 3                     | 2                       | 2                      | 3                       | 3                       | 3                      | 3                        | 2                        | 2                             |   |
| <b>#2 Communication</b>  |   |   | 6     | 5                      | 7                     | 4                       | 4                      | 8                       | 6                       | 6                      | 6                        | 6                        | 5                             |   |
| Weight   |   |   | 1     | 1                      | 1                     | 1                       | 1                      | 1                       | 1                       | 1                      | 1                        | 1                        | 1                             |   |
| Alert and Dispatch   |   |   | 5     | 4                      | 7                     | 3                       | 4                      | 8                       | 6                       | 6                      | 7                        | 5                        | 4                             |   |
| Develop and Maintain Plans, Procedures, Programs, and Systems  |   |   | 6     | 4                      | 6                     | 5                       | 4                      | 7                       | 5                       | 7                      | 6                        | 6                        | 5                             |   |
| COOP and/or Incident Action Plan process to assure continued service amidst incident is in place. <b>Yes/No</b>  |   |   |       |                        |                       |                         |                        |                         |                         | 4                      | 5                        | 6                        | 5                             |   |
| Frequency with which communications back-up is provided during emergencies when the conventional mode of communications fail or become overloaded. <b>Continuous</b> |   |   |       |                        |                       |                         |                        |                         |                         | 7                      | 6                        | 6                        | 5                             |   |
| Key officials are notified in the event of an incident using relevant tools and technologies (e.g., call down lists, SMS messages, etc.). <b>Yes/No</b>              |   |   |       |                        |                       |                         |                        |                         |                         | 6                      | 6                        | 7                        | 4                             |   |
| Percent of communications sent and received that are completely understood without ambiguity by the sender or the intended receiver. <b>90%</b>                      |   |   |       |                        |                       |                         |                        |                         |                         | 7                      | 6                        | 7                        | 6                             |   |
| Building this capability is a priority   |   |   | Yes   | Yes                    | Yes                   | Yes                     | Yes                    | Yes                     | Yes                     | Yes                    | Yes                      | Yes                      | Yes                           |   |

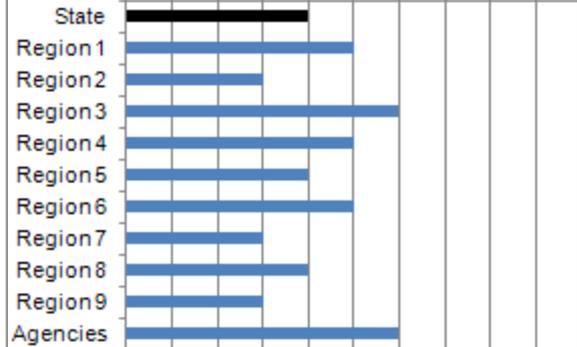
### #1 Planning

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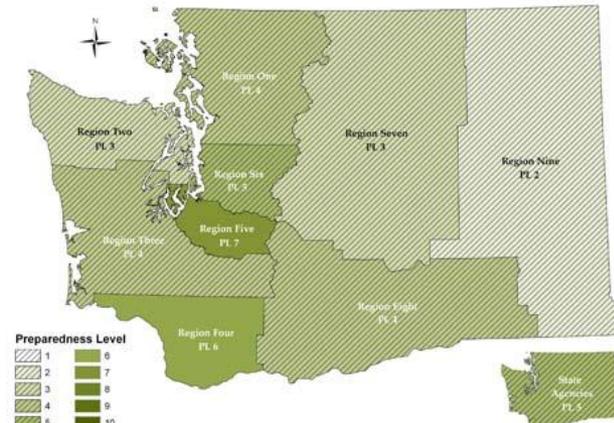


### #3 Risk Management

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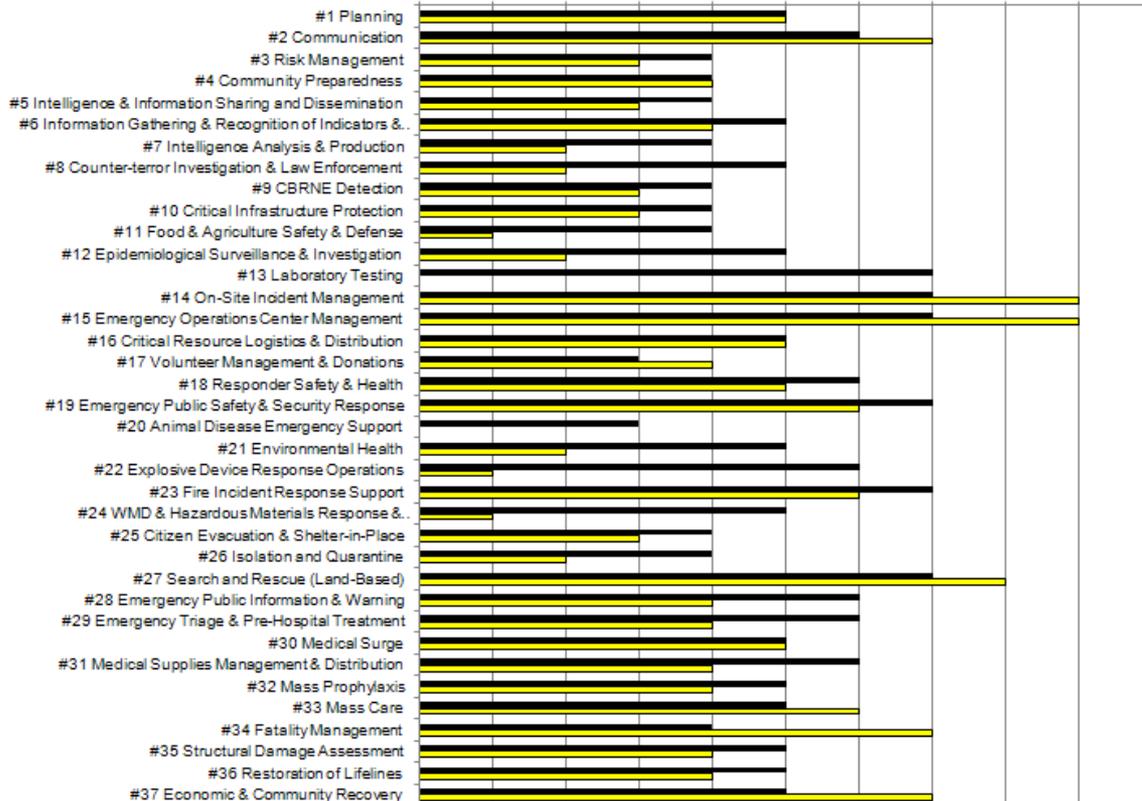
### #10 Critical Infrastructure Protection



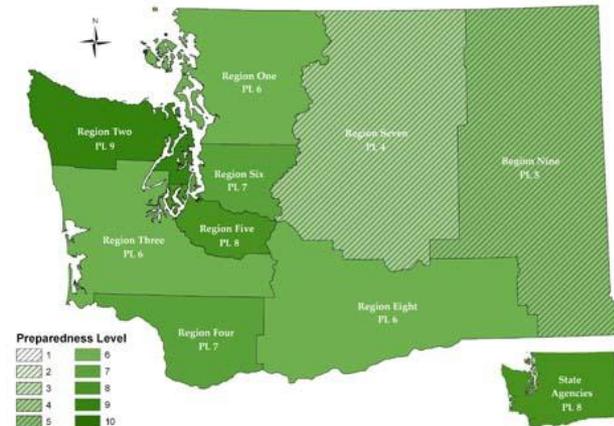
### Region 2 - State Comparison

Scores

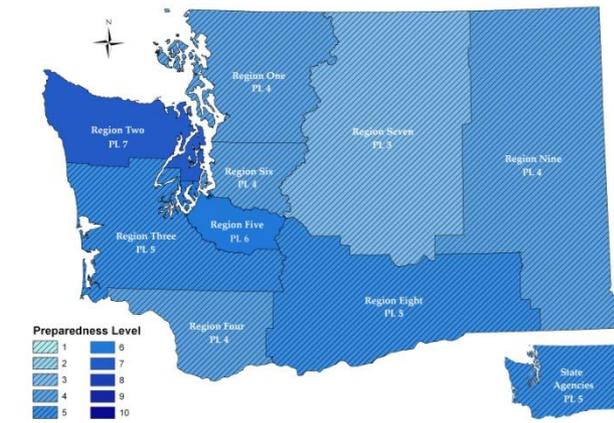
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### #15 Emergency Operations Center Management



### #37 Economic & Community Recovery



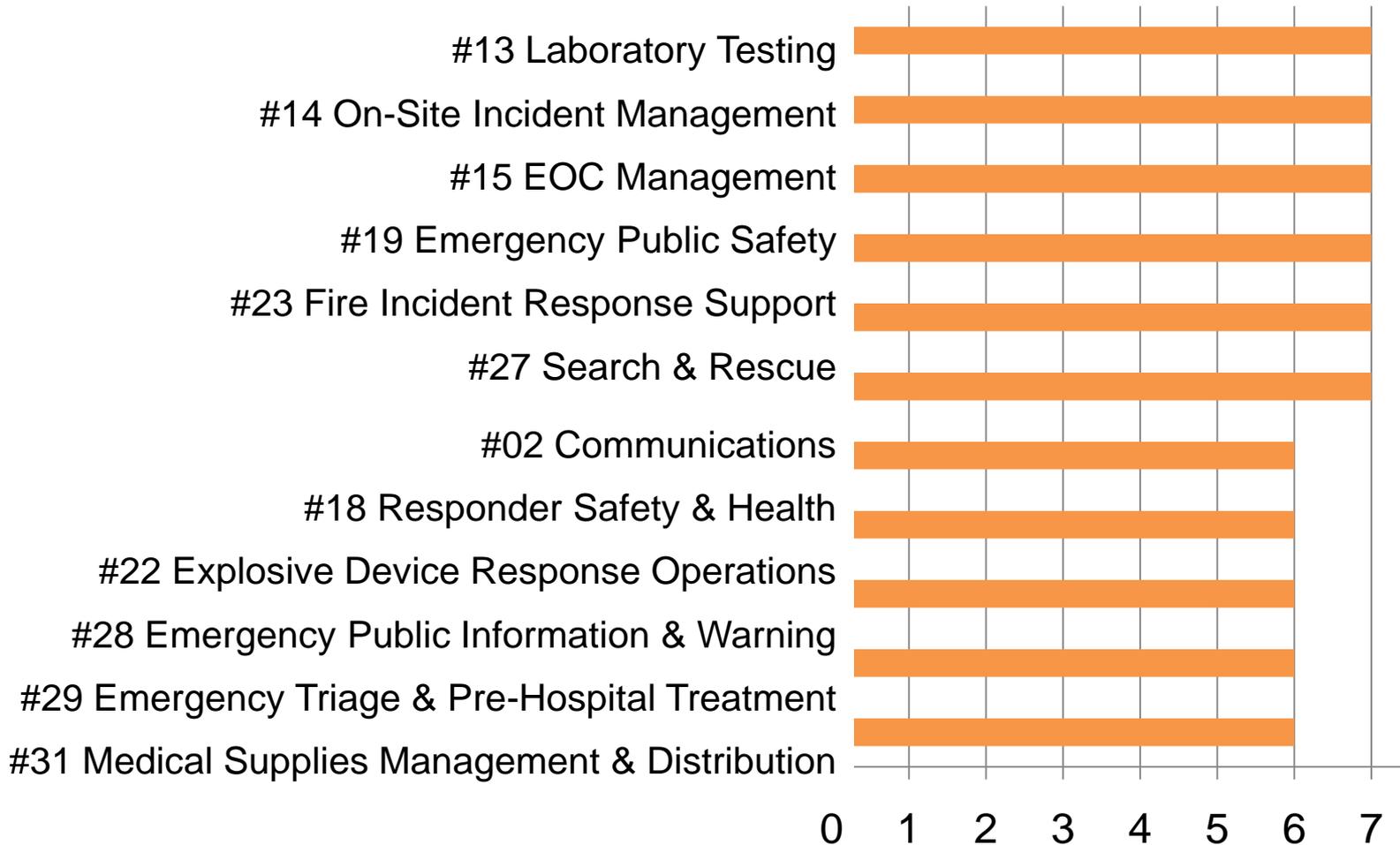
# Challenges

- 1. Fall-Winter 2009 timeframe**
- 2. Home Rule; number of agencies to buy in**
- 3. No time to pilot/test tools and processes**
- 4. One-size-fits-all measures and metrics**
- 5. Subjectivity of scoring**
- 6. Prioritization**

# Lessons Learned

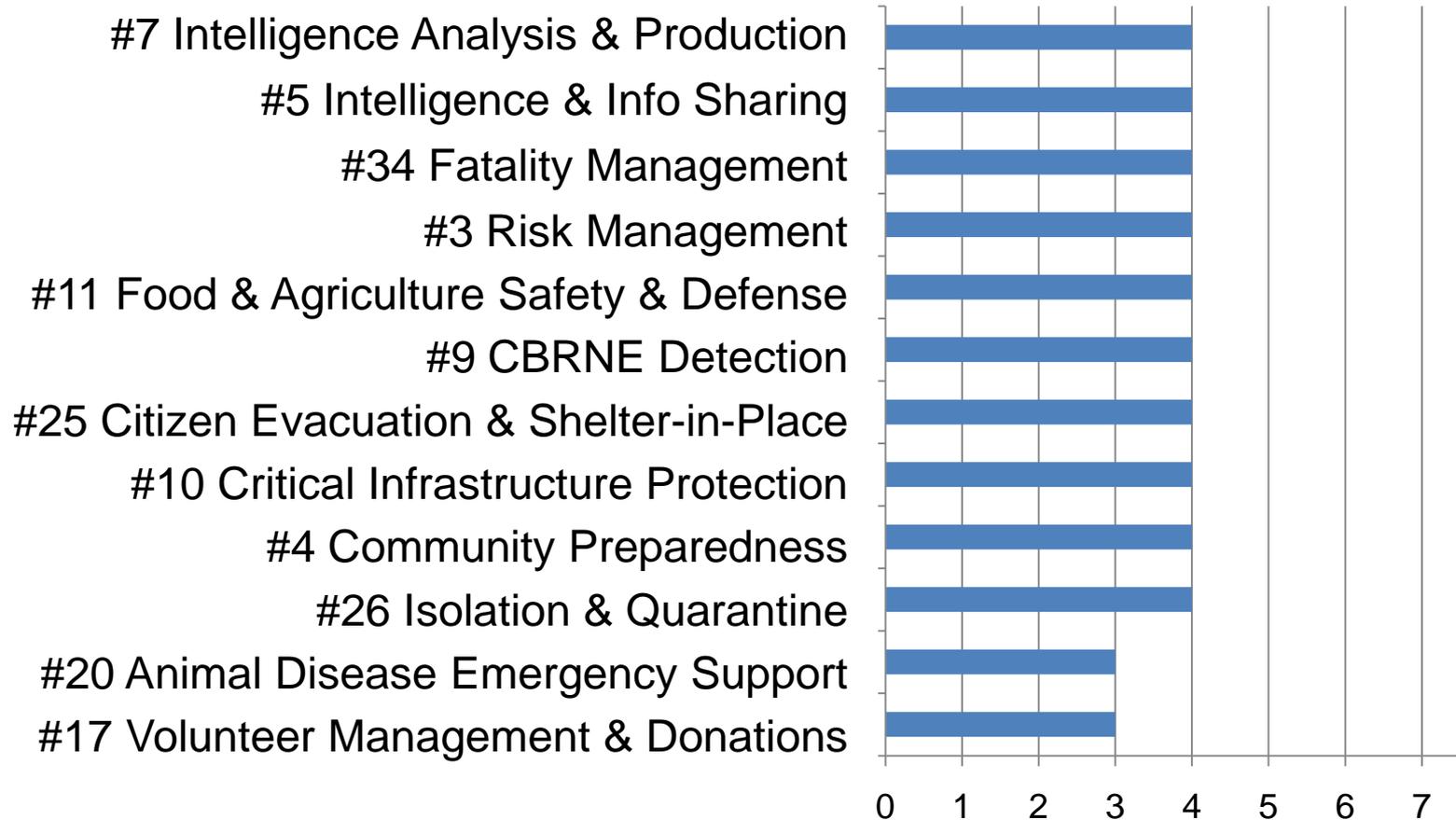
- **Support update to Target Capabilities List**
  - Classes and better metrics would improve ease and usefulness of assessment
- **Standardize scoring method, approach**
  - Provide guidance at the state level where it is lacking at the federal level before next round
- **Stay the course**
  - It takes at least 3 years to implement and integrate new processes

# Results: Strengths



Highest scoring capabilities

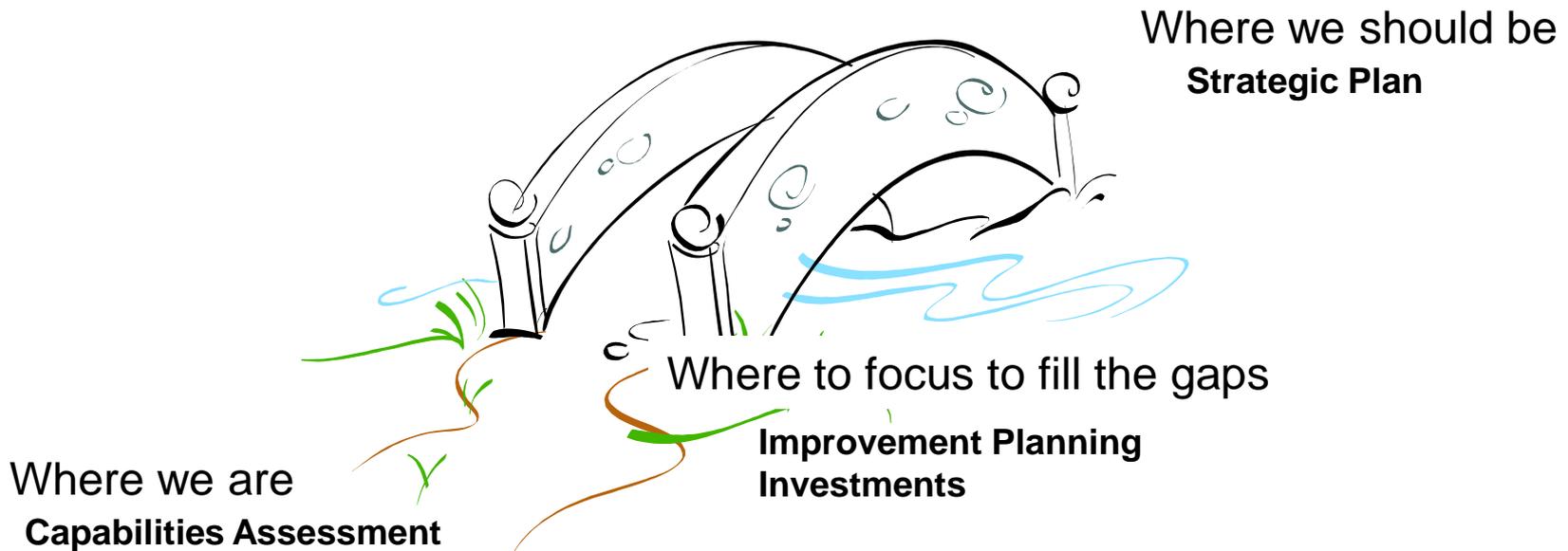
# Results: Opportunities



Lowest scoring capabilities

# Benefits of Process/Use of Results

- Participants now better equipped for capabilities-based planning
- In future, we may assess trends



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# Purpose of Homeland Security Strategies

- Provide a blueprint for comprehensive, enterprise-wide planning for homeland security efforts
- Provide a strategic plan for the use of related Federal, State, local, and private resources within the State before, during, and after threatened or actual domestic terrorist attacks, major disasters, and other emergencies

*Source: DHS Guidance on Aligning Strategies, 2005*

# 2010-11 Statewide Strategy Update

- Plan covers 37 capabilities in 36 objectives
- Three-year update cycle, 12 obj. per year
- Updating capability areas identified as priorities across multiple homeland security regions at Improvement Planning Workshop
- Virtual meetings of 12 workgroups began in July, will continue through Spring
- SharePoint site for workgroups & observers

# Focus of Strategy Update

- #01 Planning** – templates, processes, forum
- #04 Community Prep.** – (roundtables, survey)
- #10 Critical Infrastructure** – sector-specific
- #14 Incident Management** – IMT integration
- #15 EOC Management** – (surveying needs)
- #16 Logistics** – (surveying priorities)
- #17 Volunteers/Donations** – (surveying)
- #19 Public Safety** – responder networking
- #23 Fire Response** – (postponed)

# Focus of Strategy Update

**#25 Evacuation/Shelter – (surveying)**

**#27 Search & Rescue –mass rescue**

**#28 Public Information/Warning – (surveying)**

# Next Steps

- Jul-Nov: Strategic planning workgroups develop statewide strategies for regional priority capabilities
- Oct 31: FFY2011 HSGP projects due to State EMD
- Nov-Feb: Statewide capability assessment data update
- Mar 2011: Improvement Planning Workshop

# Questions?

