



# State of Washington

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Training and Exercise Plan (TEP) 2016-2018

March 18, 2016

Washington State Military Department  
Emergency Management Division  
Camp Murray, Washington 98430-5122  
March 18, 2016

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# PREFACE



STATE OF WASHINGTON  
MILITARY DEPARTMENT  
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I am pleased to announce the Washington State 2016-2018 Training & Exercise Plan (TEP). My sincere appreciation goes out to our many stakeholders who collaborated so diligently to develop the plan. Training and exercises provide a basis for how our jurisdictions, agencies, communities, and governments at all levels build and sustain prevention, protection, mitigation, response, and recovery capabilities; capabilities that will enable us to partner together to meet the needs of our communities when disaster strikes.

The 2016-2018 TEP provides our stakeholders with an overview of training strategies and integrated exercise program objectives. Resources are constrained at all levels of state and tribal governments. This means that we need to focus on sustaining the highest priority capabilities we have already built or close critical capability gaps we have identified. With continuous focus on preparedness efforts, we can leverage our training and exercises in order to improve our capabilities. The Cascadia Rising Exercise, taking place in early June of 2016, is an excellent example of how we do this.

Our state sought input from every county, city, and tribal nation within our borders to ensure an inclusive and comprehensive plan. The 2016-2018 TEP includes the training plans and exercise schedules for each of our homeland security regions. In turn, these regional schedules forecast local training and exercise activities. Our collaborative approach included coordination, outreach, local forums, and an integrated planning process.

I am confident that the resulting plan addresses major priorities for all Washington jurisdictions and has captured the intent of our elected officials. Please continue working with my training and exercise staff as we partner together to increase Washington State's preparedness.

Sincerely,

A blue ink signature of Robert Ezelle, consisting of a stylized, cursive name that extends to the right with a long horizontal stroke.

Robert Ezelle  
Director

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# TRAINING AND EXERCISE PLAN PURPOSE & METHODOLOGY

## Purpose

Washington State trains and exercises to improve disaster preparedness and validate plans to prevent, mitigate, respond, and recover from the threats and hazards that pose a risk to the people, property, and communities of the state.

The *Washington State Training and Exercise Plan (TEP) 2016-2018* provides a roadmap for Washington to follow in accomplishing the priorities described in the Washington Statewide All-Hazards Emergency Preparedness Strategic Plan; as part of the State Preparedness System; and in alignment with [Presidential Preparedness Directive 8](#)<sup>1</sup>(PPD-8).

Included in the *TEP 2016-2018* are the Training and Exercise forecasts, which provide a graphic illustration of the proposed activities, forecasted for the calendar years 2016-2018. It is representative of the natural progression of training and exercises that take place in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP) Progressive Exercise Cycle approach. This TEP is based on Washington State Priorities identified at the 2013 Improvement Planning Workshop.

The *TEP 2016-2018* is a living document that will be updated and refined annually.

## Capabilities Based Planning – An All Hazards Approach

The [National Preparedness Goal](#), released in September 2015, defines preparedness of the whole community for all types of disasters and emergencies. The National Preparedness Goal is:

*“A secure and resilient nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recovers from the threats and hazards that pose the greatest risk.”*

In addition to the overarching goal listed above, the document describes 32 preparedness activities called Core Capabilities (listed on Appendix A). Each of these Core Capabilities is tied to a capability target. These targets recognize that everyone needs the flexibility to determine how they apply their resources, based on the threats that are most relevant to them and their communities. The National Preparedness Goal organizes the Core Capabilities into the five mission areas: Prevention, Protection, Mitigation, Response, and Recovery.

## Washington State Training and Exercise Plan Methodology

Through the implementation of Homeland Security Exercise and Evaluation Program (HSEEP), organizations can use training and exercises to improve current and required Core Capability

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<sup>1</sup> Blue underlined text is a hyperlink to a document or web site.

levels and identify gaps, and overcome shortfalls. Those forecasted training and exercise activities are outlined annually in Washington State’s Training and Exercise Plan (TEP).

The planning process and methodology for the annual development of the TEP is conducted in three phases: Capabilities Assessment, Improvement Planning and conduct of the annual Training and Exercise Planning Workshop (TEPW). All three components are part of the State Preparedness System. A brief explanation of the three phases is provided below.

### *Phase I - Capabilities Assessment*

The Capabilities Assessment provides a gap analysis, by Core Capability, for each desired outcome and capability target identified in the Washington State Threat Hazard Identification and Risk Assessment (THIRA).

The Capabilities Assessment is conducted through a FEMA-defined 1-5 assessment rating for each POETE (**P**lanning, **O**rganization, **E**xercise, **T**raining, and **E**xercise) element of each Core Capability; a set of standardized questions to guide the rating process; and a brief statement of gaps that must be filled in order to raise an element to a higher level of capability. Each of the nine Homeland Security Regions (HSRs) (listed on Appendix B), the Urban Area Security Initiative region and each state agency involved in Washington State emergency preparedness is required to complete an assessment.

The rolled-up and analyzed data from the Capabilities Assessment is then used as one statewide assessment for Washington State. This assessment becomes the Washington State Preparedness Report.

### *Phase II – Improvement Planning*

After the Capabilities Assessment is completed, the next node in the Preparedness Cycle is determining the priority capabilities for Washington State for the next three calendar year’s planned activities, to be reviewed and validated the following year. Those priorities are based on the Department of Homeland Security 31 Core Capabilities definitions. Core Capabilities are prioritized each year simply because Washington State cannot make every capability a priority; therefore input from state and local stakeholders is used to determine where to prioritize efforts statewide.

As part of the capability prioritization, regional coordinators are expected to convene their stakeholders in their Homeland Security Regions (including counties, cities, private sector and tribes) in order to prioritize which capabilities their Region assesses as either gaps that must be improved; or, strengths that must be sustained using a 1 through 5 scale (with “5” being the highest priority).

The prioritization data is synthesized for commonalities at the annual Improvement Planning Workshop (IPW); ensuring singular capabilities that are the primary mission of a state agency are adequately addressed in the

**NOTE:** *In order to do an effective statewide prioritization of the Core Capabilities, a thorough Capabilities Assessment must be completed to formulate a baseline. Regional Coordinators and State Agencies must have the baseline status of capabilities in their jurisdiction and how those capabilities affect how prepared we are as a state, in order to determine the priority focus areas for the following year.*

prioritization process. The second piece to the prioritization process is to identify why that capability is a priority by identifying the POETE element that best identifies the gap. POETE focuses the prioritization of Core Capabilities by asking “is your priority determination due to a Planning gap, an Organizational gap, an Equipment shortfall, a Training need, or an Exercise validation?”

### *Phase III – Training and Exercise Planning*

The purpose of the annual Washington State Training and Exercise Planning Workshop (TEPW) is to develop a Training and Exercise Plan (TEP) for Washington State. The TEP identifies an entity’s priorities as articulated in the entity’s strategy, and identifies the capabilities that are most relevant to achieving those priorities. It then outlines a forecast of training and exercises that an entity will undertake to enhance and validate its capabilities.

Prior to the annual TEPW, regional coordinators and state agency representatives are expected to forecast their anticipated trainings and exercises for the next three calendar years: year 1 by month; year 2 by quarter; and year 3 semi-annually. Using the three-year forecasts, the Training and Exercise (T&E) Section of Washington State Emergency Management Division gathers regional coordinators and state agencies and conducts the annual TEPW to strategically look at the forecasted training and exercise activities for the next three years to determine:

1. Do the forecasted T&E activities fulfill the priority gap needs identified through the prioritization of those capabilities at the IPW?
2. Are there T&E activities that can be consolidated or collaborated on in order to eliminate redundancies and effectively and efficiently utilize limited funding and resources?

## **Training and Exercise Program Management**

Training and Exercise program management involves a collaborative approach that integrates resources, organizations, and individuals in order to identify and achieve program priorities. Through the management of training and exercise programs, stakeholders provide oversight to specific training and exercise activities sustained over time. An effective training and exercise program maximizes efficiency, resources, time, and funding by ensuring that training and exercises are part of a coordinated and integrated approach to building, sustaining, and delivering core capabilities. Below is an overview of the components of the Washington State Training and Exercise Programs.

### *State Training Program Components*

**FEMA Professional Development Series (PDS):** The PDS includes seven Emergency Management Institute (EMI) independent study courses that provide a well-rounded set of fundamentals for those in the emergency management profession. The State Training Program strategy is to limit the PDS courses that are offered via traditional classroom delivery. This strategy allocates resources for classroom delivery of courses that are not available in other

delivery methods. EMD's PDS training strategy is not to offer classroom delivery of any PDS courses unless it directly supports a core capability priority identified with a training capability element and there are no other training courses available to meet that training need. [More info on PDS](#)

**FEMA Advanced Professional Series (APS):** At this time, delivery of the APS series is secondary to resourcing training in support of prioritized capability gaps. The courses in the APS address top skills for performing emergency management and disaster duties. In order to complete the series, students must complete the five required courses and any five of the 16 elective courses. [More info on APS](#)

**Emergency Management Institute (EMI):** EMI is the emergency management community's flagship training institution, and provides training to federal, state, local, tribal, volunteer, public, and private sector to strengthen emergency management core competencies for professional, career-long training. The State Program advises, assists, and processes applications for individuals to attend in-residence and locally delivered training offered by EMI. [More info on EMI](#)

**NIMS/ICS Training:** The State Training program maintains and supports the NIMS/ICS state certified trainer database for the delivery of G-300 Intermediate ICS and G-400 Advanced ICS courses in accordance with the National Incident Management System Training Program (June 2011). [EMD ICS training policy \(June 14, 2014\)](#)

**Emergent Training Needs:** The State Training Program strives to provide and coordinate training to meet all-hazard performance gaps that are determined to have unmet training needs. These unmet training needs should be based on a performance needs analysis, an After Action Report/Improvement Plan, or a pre-identified capability shortfall. [Upcoming Courses](#)

**Partner Consortia:** EMD coordinates training for rural emergency responders through the [Rural Domestic Preparedness Consortium](#) (RDPC). The nation's rural emergency responders face unique challenges when compared to their urban counterparts. RDPC is a Department of Homeland Security funded program providing training and resources to rural first responders. RDPC courses are offered both in-person and online, and are provided at no cost.

The [National Domestic Preparedness Consortium](#) (NDPC) is a partnership of several nationally recognized organizations whose membership is based on the urgent need to address the counter-terrorism preparedness needs of the nation's emergency first responders within the context of all hazards including chemical, biological, radiological, and explosive Weapons of Mass Destruction (WMD) hazards. NDPC's seven members include:

- [Center for Domestic Preparedness](#) (CDP): Located in Anniston, Alabama, CDP a federally chartered Chemical, Biological, Radiological, Nuclear, and Explosives (CBRNE) civilian training center. The CDP began operations in June 1998, and remains the only training center in the nation where civilian responders can train in a controlled environment for chemical agents and hazardous materials. On March 31, 2007, the Noble Training Facility (NTF) was transferred from the U.S. Fire Administration to the CDP. NTF is the

only hospital facility in the US dedicated to training hospital and healthcare professionals in disaster preparedness and response.

- The [Energetic Materials Research and Testing Center](#) (EMRTC) at New Mexico Institute of Mining and Technology: EMRTC provides specialized training that focuses on explosives and incendiary devices. This training includes controlled detonations of improvised explosives providing responders first-hand understanding of and experience with a range of improvised explosive devices from letter bombs to vehicle bombs.
- [National Center for Biomedical Research and Training](#) (NCBRT) at Louisiana State University: NCBRT specializes in curriculum on biological terrorism agents and topics in the law enforcement discipline, including prevention and deterrence. The biological curriculum is based on completed and ongoing studies on agents, such as anthrax, through a bio-safety level-3 laboratory.
- [National Emergency Response and Rescue Training Center](#) (TEEX/NERRTC) at Texas Engineering Extension Service: NERRTC prepares state and local officials for the management challenge posed by Weapons of Mass Destruction (WMD) through hands-on, scenario-driven training and computer-based simulations. The Emergency Operations Training Center uses state-of-the-art simulation and computer-based technologies to train first responders and city officials to manage a crisis through a unified command approach with realistic, real-time simulation and training analysis at a command-post level not provided by any other organization
- U.S. Department of Energy, [Counter Terrorism Operations Support Program](#) (CTOS) at Nevada Test Site: CTOS delivers specialized training related to the detection, response, and mitigation of radiological/nuclear incidents, providing responders with hands-on experience in a controlled radiologically contaminated environment. CTOS is a one-of-a-kind outdoor laboratory and experimental center originally established as the Atomic Energy Commission's on-continent proving ground and has conducted more than four decades of nuclear weapons testing.
- [National Disaster Preparedness Training Center](#) (NDPTC) at the University of Hawaii: NDPTC works collaboratively to develop and deliver training and education in the areas of disaster preparedness, response, and recovery to governmental, private, tribal, and non-profit entities, and under-presented/under-served communities. It incorporates urban planning and environmental management, emphasizing community preparedness and addressing the needs of vulnerable at-risk populations
- [Transportation Technology Center, Inc.](#) (TTCI) National Center for Emergency Response in Surface Transportation: TTCI provides unique training programs focusing on ground transportation. First responders experience hands-on exposure in responding to terrorist events, disasters, accidents and other critical incidents involving ground transportation including train tracks, locomotives, rail tanker cars, tank trucks, and hazardous chemical containers. TTCI also conducts training in mitigation, inspection, prevention, and emergency planning related to ground transportation.



- II. **Conduct.** After design and development activities are complete, the exercise is ready to conduct. Activities essential to conducting individual exercises include preparing for exercise play, managing exercise play, and conducting immediate exercise wrap-up activities.
- III. **Evaluation.** Evaluation is the cornerstone of an exercise and must be considered throughout all phases of the exercise planning cycle, beginning when the exercise planning team meets to establish objectives and initiate exercise design. Effective evaluation assesses performance against exercise objectives, and identifies and documents strengths and areas for improvement relative to core capabilities.
- IV. **Improvement Planning.** During improvement planning, the corrective actions identified during individual exercises are tracked to completion, ensuring that exercises yield tangible preparedness improvements. An effective Corrective Action Program (CAP) develops IPs that are dynamic documents, which are continually monitored and implemented as part of the larger system of improving preparedness.

Among our state HSEEP exercises, the Cascadia Rising 2016 functional exercise will be especially significant. Cascadia Rising 2016 is the capstone exercise to a series of events designed to improve earthquake and tsunami preparedness. See Appendix D for specific Cascadia Rising details.



**Other components of the State Exercise Program Include:**

- [Homeland Security Exercise and Evaluation Program \(HSEEP\)](#): The Homeland Security Exercise and Evaluation Program (HSEEP) doctrine consists of fundamental principles that frame a common approach to exercises. Applying these principles to both the management of an exercise program and the execution of individual exercises is critical to the effective examination of capabilities. Visit the site for or more information on HSEEP, the HSEEP doctrine or to utilize the HSEEP templates provided as part of the 2013 HSEEP doctrine.
  - Washington State Emergency Management Division offers the HSEEP Training Course. The HSEEP Training Course is an interactive course that allows participants to share personal lessons learned and best practices while gaining practical experience.
- [Master Exercise Practitioner Program \(MEPP\)](#): The MEPP goal is to increase the capabilities of participants in mastery of exercise program management and the overall exercise process in accordance with the policy, doctrine, practices, and tools in the HSEEP Program.
- [Community-Specific Integrated Emergency Management Courses \(IEMC\)](#): IEMCs are exercise-based training courses that place jurisdictions' emergency operations center personnel in realistic crisis situations within a structured learning environment. The jurisdiction selects the scenario(s) it wants to exercise; for example, a special event, earthquake, winter storm, or terrorist incident. Exercises are then developed to reflect

the hazards or events facing the jurisdiction, the type of EOC used by the jurisdiction, and the organizations included in the jurisdictional emergency plans. Visit the site for information on how to prepare and submit an application for a community-specific IEMC.

- **Technical Assistance:** Emergency Management Division staff is available to assist cities, counties, tribal entities and state agencies in the design, conduct, and evaluation of their exercises for all hazards. This assistance can be provided in the form of: planning conferences, workshops, site visits, and technical review of exercise documents, exercise design, control, evaluation and State EOC exercise play. Please contact the State Exercise Program if you would like to request any form of technical assistance.

## IMPROVEMENT PLANNING OBJECTIVES AND PRIORITIES

The state of Washington is developing the 2016-2018 Washington State All-Hazards Emergency Management and Homeland Strategic Plan to define the State’s efforts and priorities. Based on guidance of the U.S. Department of Homeland Security in the National Preparedness Goal, the strategy commits Washington to priority core capabilities and supplements those priorities with initiatives specific to Washington’s vulnerabilities and capabilities.

On March 15, 2013, Washington State EMD facilitated the annual State Improvement Planning Workshop. With our local jurisdiction and State agency stakeholders, we prioritized the thirty-one federally identified core capabilities into a three-tiered list of common capabilities to use for planning purposes in four distinct areas: identify training needs, determine exercise objectives, identify planning gaps, and determine planning initiatives.

### *Tier 1 Training and Exercise Priorities for Washington State – Whole Community Preparedness*

Regional and agency stakeholders agreed upon eleven core capabilities as the highest collective priorities, identified as “Tier 1”. For the areas of training and exercises, improving the Tier 1 core capabilities is the State’s overarching number one priority. All eleven of Washington’s Tier 1 core capabilities will be addressed through an evaluated exercise objective in at least one of the State-wide exercises (pages 26-27 crosswalk the 2016 and 2017 scheduled exercises).

The table below shows the Tier 1 priorities in alphabetical order.

Tier 1 Priorities	
Critical Transportation (pg. 15)	Operational Communications (pg. 21)
Cybersecurity (pg. 16)	Operational Coordination (pg. 22)
Economic Recovery (pg. 17)	Planning (pg. 23)
Infrastructure Systems (pg. 18)	Public Health & Medical Services (pg. 24)
Mass Care Services (pg. 19)	Public Information and Warning (pg. 25)
Mass Search and Rescue Operations (pg. 20)	

### *Critical Tier 1 and Tier 2 Training and Exercise Priorities*

From the core capabilities identified as Tier 2 or 3, nine are identified as critical. However, they are not identified as Tier 1 by local jurisdictions because the capability is primarily at the state level. For example, Intelligence and Information Sharing is a capability primarily executed by the State Patrol, not by most local jurisdictions. Because of this, it was not identified as a high priority at the local level. It is however a vital component to the state as a whole and is a priority of the WA State Patrol.

Our second priority will be to improve these nine Tier II and Tier III core capabilities. State agencies conduct activities, training, and exercises that address their specific regulatory

responsibilities and essential support functions that make up these core capabilities. Washington State EMD will closely coordinate with the agencies and track activities, training, and exercises that contribute to close identified gaps for the nine selected core capabilities.

The federal definition for each of these capabilities is provided below:

**Fatality Management Services:** Provide fatality management services, including body recovery and victim identification, working with state and local authorities to provide temporary mortuary solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved. *(Emergency Support Function [ESF] #8, State Agency Lead – WA Dept. of Health)*

**Forensics and Attribution:** Conduct forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis as well as attribution for an attack and for the preparation for an attack in an effort to prevent initial or follow-on acts and/or swiftly develop counter-options. *(ESF #13 – WA State Patrol)*

**Health and Social Services:** Restore and improve health and social services networks to promote the resilience, independence, health (including behavioral health), and well-being of the whole community. *(ESF #6 – WA Dept. of Social and Health Services)*

**Housing:** Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience. *(ESF #6 & ESF #14 – WA Dept. of Social and Health Services and WA Dept. of Commerce)*

**Intelligence and Information Sharing:** Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by Federal, state, local, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among Federal, state, local, or private sector entities, as appropriate. *(ESF #13 – WA State Patrol)*

**Interdiction and Disruption:** Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards. *(ESF #13 – WA State Patrol)*

**Natural and Cultural Resources:** Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them consistent with post-disaster community priorities and best practices and in compliance with appropriate environmental and historical preservation laws and executive orders. *(ESF #11 – WA Dept. of Natural Resources, WA Dept. of Ecology, and WA Dept. of Archeology and Historic Preservation)*

**Screening, Search and Detection:** Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic

examinations and assessments, sensor technologies, or physical investigation and intelligence.  
*(ESF #13 – WA State Patrol)*

**Supply Chain Integrity and Security:** Strengthen the security and resilience of the supply chain.  
*(ESF #7 & ESF #11 – WA Dept. of Enterprise Services and WA Dept. of Agriculture)*

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# TRAINING & EXERCISES SUPPORTING TIER 1 PRIORITIES

Pages 15-25 list available courses which support each Tier 1 Priority. The training activities listed are a combination of online, state-delivered, EMI and consortium courses.

Pages 26-27 crosswalk each Tier 1 Priority with 2016 and 2017 State Exercises. Exercises listed are those led by a state agency with local participation.

For convenience, each on-line course is linked directly to the course. Consortium courses are linked to the course description.

Descriptions of state-delivered courses are at <http://training.fema.gov/emiacourses/emicalog.aspx>.

Mobile deliveries are courses that can be brought into Washington State by consortium partners. To request a mobile delivery, contact State Training staff.

Resident deliveries are courses that are delivered at the institution. For information on registering for resident courses, contact State Training staff.

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## Tier 1 Priority: Critical Transportation

**Mission Area:** Response

**Description:** Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including the evacuation of people and animals, and the delivery of vital response personnel, equipment, and services into the affected areas.

### Available Training

STATE-DELIVERED	
Code	Course
G-358	Evacuation and Re-Entry Planning Course

NDPC & RDPC CONSORTIUMS		
Code	Course	Delivery Method
<a href="#">AWR-147</a>	Rail Car Incident Response (RDPC)	Mobile
<a href="#">PER-327</a>	Crude by Rail Emergency Response (TTCl)	Resident
<a href="#">PER-276</a>	Transit Terrorist Tools and Tactics (NCBRT)	Mobile
<a href="#">PER-291</a>	Highway Emergency Response Specialist (TTCl)	Resident
<a href="#">PER-292</a>	Leadership & Management of Surface Transportation Incidents (TTCl)	Resident

## Tier 1 Priority: Cybersecurity

**Mission Area:** Protection

**Description:** Protect against damage to, the unauthorized use of, and/or the exploitation of (and, if needed, the restoration of) electronic communications systems and services (and the information contained therein).

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-523</a>	Resilient Accord – Exercising Continuity Plans for Cyber Incidents (EMI)
<a href="#">AWR-138</a>	Network Assurance (TEEX)
<a href="#">AWR-169</a>	Cyber Incident Analysis and Response (TEEX)

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-553	Resilient Accord Cybersecurity Planning	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">AWR-136</a>	Essentials of Community Cybersecurity (TEEX)	Mobile
<a href="#">MGT-384</a>	The EOC's Role in Community Cybersecurity (TEEX)	Mobile
<a href="#">MGT-385</a>	Community Cybersecurity Exercise Planning (TEEX)	Mobile

## Tier 1 Priority: Economic Recovery

**Mission Area:** Recovery

**Description:** Return economic and business activities (including food and agriculture) to a healthy state and develop new business and employment opportunities that result in a sustainable and economically viable community.

### Available Training

ON-LINE	
Code	Course
<a href="#">AWR-230</a>	A Coordinated Response to Food Emergencies: An Introduction (NCBRT)
<a href="#">IS-558</a>	Public Works and Disaster Recovery
<a href="#">IS-2900</a>	National Disaster Recovery Framework Overview

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-286	Short-Term Recovery Operations	Resident
E-483	Administration of Public Assistance for Community Recovery	Resident
E-901	IEMC/All Hazards: Recovery and Mitigation	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">AWR-117</a>	Preparing Communities for Animal, Plant, and Food Incidents: An Introduction (NCBRT)	Mobile
<a href="#">AWR-152</a>	Principles of Preparedness for Agroterrorism and Food System Disasters (RDPC)	Mobile
<a href="#">MGT-381</a>	Business Continuity Planning (RDPC)	Mobile
<a href="#">MGT-415</a>	Disaster Recovery in Rural Communities (RDPC)	Mobile
<a href="#">PER-273</a>	A Coordinated Response to Food Emergencies: Practice and Execution (NCBRT)	Mobile

## Tier 1 Priority: Infrastructure Systems

**Mission Area:** Response, Recovery

**Description:** Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-554</a>	Emergency Planning for Public Works
<a href="#">IS-913.A</a>	Critical Infrastructure Security and Resilience: Achieving Results through Partnership and Collaboration
<a href="#">IS-915</a>	Protecting Critical Infrastructure Against Insider Threats
<a href="#">IS-916</a>	Critical Infrastructure Security: Theft and Diversion – What You Can Do
<a href="#">IS-921.A</a>	Implementing Critical Infrastructure Security and Resilience

STATE-DELIVERED	
Code	Course
ATC-45	Safety Evaluation of Buildings after Windstorms and Floods

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-260	National Dam Security and Protection Technical Seminar	Resident
E-261	Consequences of Dam Failure Workshop	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">AWR-144</a>	Port and Vessel Security for Public Safety and Maritime Personnel (RDPC)	Mobile
<a href="#">AWR-213</a>	Critical Infrastructure Key Resources Awareness (TEEX)	Mobile
<a href="#">AWR-302</a>	Pipeline Security in Rural Communities (RDPC)	Mobile
<a href="#">MGT-310</a>	Jurisdictional Threat & Hazard Identification and Risk Assessment (TEEX)	Mobile
<a href="#">MGT-315</a>	Critical Asset Risk Management (TEEX)	Mobile
<a href="#">MGT-343</a>	Disaster Management for Water and Wastewater Utilities (TEEX)	Mobile
<a href="#">MGT-345</a>	Disaster Management for Electric Power Systems (TEEX)	Mobile
<a href="#">MGT-414</a>	Advanced Critical Infrastructure Protection (TEEX)	Mobile

## Tier 1 Priority: Mass Care Services

**Mission Area:** Response

**Description:** Provide life-sustaining services to the affected population with a focus on hydration, feeding, and sheltering to those who have the most need, as well as support for reunifying families.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-405</a>	Overview of Mass Care/Emergency Assistance

STATE-DELIVERED	
Code	Course
G-108	Community Mass Care and Emergency Assistance

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-417	Mass Care/Emergency Assistance Shelter Field Guide Training	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">AWR-308</a>	Natural Disaster Awareness for Caregivers of Senior Citizens: Building Senior Resilience (NDPTC)	Mobile
<a href="#">MGT-412</a>	Sport and Special Event Evacuation Training and Exercise (TEEX)	Mobile

## Tier 1 Priority: Mass Search and Rescue Operations

**Mission Area:** Response

**Description:** Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals, and assets to survivors in need, with the goal of saving the greatest number of endangered lives in the shortest time possible.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-315</a>	CERT Supplemental Training: The Incident Command System
<a href="#">IS-317</a>	Introduction to Community Emergency Response Teams (CERT)

STATE-DELIVERED	
Code	Course
G-427	CERT Program Manager
G-428	CERT Train-the-Trainer
----	State Agencies Community Emergency Response Team (WA CERT Program)

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-427	Community Emergency Response Team Program Manager	Resident
E-428	Community Emergency Response Team Train-the-Trainer	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">PER-213</a>	Wide Area Search (TEEX)	Mobile
<a href="#">TNG-53Z</a>	Search & Rescue Plans Officer (TEEX)	Mobile
<a href="#">TNG-54Z</a>	Search & Rescue Safety Officer (TEEX)	Mobile

## Tier 1 Priority: Operational Communications

**Mission Area:** Response

**Description:** Ensure the capacity for timely communications in support of security, situational awareness, and operations by any and all means available, among and between affected communities in the impact area and all response forces.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-251</a>	Integrated Public Alert and Warning System (IPAWS) for Alerting Authorities
<a href="#">AWR-173</a>	Information Security Basics (TEEX)

STATE-DELIVERED	
Code	Course
G-251	Amateur Radio Resources Workshop

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-969	NIMS ICS All-Hazards Communications Unit Leader	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">AWR-138</a>	Network Assurance (TEEX)	Resident

## Tier 1 Priority: Operational Coordination

**Mission Areas:** All

**Description:** Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-701.A</a>	NIMS Multiagency Coordination System
<a href="#">IS-775</a>	EOC Management and Operations

STATE-DELIVERED	
Code	Course
G-361	Flood Fight Operations
G-775	EOC Management and Operations

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-947	Emergency Operations Center/Incident Management Team Interface	Resident
E-948	Situational Awareness and Common Operating Picture	Resident
L-449	Incident Command System Train-the-Trainer	State

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">MGT-314</a>	Enhanced All-Hazards Incident Management/Unified Command (TEEX)	Mobile

## Tier 1 Priority: Planning

**Mission Areas:** All

**Description:** Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-36</a>	Multi-Hazard Planning for Childcare
<a href="#">IS-11.A</a>	Animals in Disasters: Community Planning
<a href="#">IS-56</a>	Hazardous Materials Contingency Planning
<a href="#">IS-235.B</a>	Emergency Planning
<a href="#">IS-362.A</a>	Multi-Hazard Emergency Planning for Schools

STATE-DELIVERED	
Code	Course
G-202	Debris Management Planning for State, Tribal and Local Officials
G-318	Mitigation Planning for Local Governments
G-393	Mitigation for Emergency Managers
G-557	Rapid Assessment/Preliminary Damage Assessment Workshop

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-161	Hazard Mitigation Community Planning in Disaster Operations	Resident
E-197	Integrating Access and Functional Needs into Emergency Planning	Resident
E-202	Debris Management Planning for State, Tribal, and Local Officials	Resident
E-361	Multi-Hazard Emergency Planning for Schools	Resident
E-366	Planning for the Needs of Children in Disasters	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">AWR-232</a>	Mass Fatalities Planning and Response for Rural Communities (RDPC)	Mobile
<a href="#">MGT-383</a>	Emergency Operations Plans for Rural Jurisdictions (RDPC)	Mobile
<a href="#">MGT-403</a>	Response Planning for People with Access & Functional Needs in Rural America (RDPC)	Mobile
<a href="#">MGT-409</a>	Community Healthcare Planning and Response to Disasters (NCBRT)	Mobile

## Tier 1 Priority: Public Health and Medical Services

**Mission Area:** Response

**Description:** Provide lifesaving medical treatment via emergency medical services and related operations and avoid additional disease and injury by providing targeted public health and medical support and products to all people in need within the affected area.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-100.HCb</a>	Introduction to ICS for Healthcare/Hospitals
<a href="#">IS-200.HCa</a>	Applying ICS to Healthcare Organizations
<a href="#">IS-346</a>	An Orientation to Hazardous Materials for Medical Personnel
<a href="#">AWR-111</a>	Basic EMS Concepts for CBRNE Events (TEEX)
<a href="#">AWR-314</a>	Mass Prophylaxis Awareness for Public Health Emergencies (TEEX)

STATE-DELIVERED	
Code	Course
G-386	Mass Fatalities Incident Response

NDPC & RDPC CONSORTIUMS		
Code	Course	Delivery Method
<a href="#">AWR-305</a>	Bioterrorism Awareness: Collaboration Among Rural First Responders and Health Professionals (RDPC)	Mobile
<a href="#">MGT-319</a>	Mass Prophylaxis Preparedness and Planning (TEEX)	Mobile
<a href="#">MGT-348</a>	Medical Preparedness and Response to Bombing Incidents (TEEX)	Mobile
<a href="#">PER-267</a>	Emergency Medical Operations for CBRNE Incidents (CDP)	Resident
<a href="#">PER-902</a>	Hospital Emergency Response Training for Mass Casualty Incidents (CDP)	Resident
<a href="#">TNG-30S</a>	Disaster Medical Specialist (TEEX)	Resident

## Tier 1 Priority: Public Information and Warning

**Mission Area:** Response

**Description:** Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate.

### Available Training

ON-LINE	
Code	Course
<a href="#">IS-29</a>	Public Information Officer Awareness
<a href="#">IS-42</a>	Social Media in Emergency Management
<a href="#">IS-702.A</a>	NIMS Public Information Systems

STATE-DELIVERED	
Code	Course
G-272	Warning Coordination
G-290	Basic Public Information Officer
G-291	JIS/JIC Planning for Tribal, State, and Local Public Information Officers

EMERGENCY MANAGEMENT INTSITUTE (EMI)		
Code	Course	Delivery Method
E-388	Advanced Public Information Officer	Resident

NDPC & RDPC CONSURTIIUMS		
Code	Course	Delivery Method
<a href="#">AWR-209</a>	Dealing with the Media: A Short Course for Rural First Responders (RDPC)	Mobile
<a href="#">MGT-318</a>	Public Information in an All-Hazards Incident (TEEX)	Mobile
<a href="#">MGT-902</a>	Advanced Public Information Officer: Health and Hospital Emergencies (CDP)	Resident
<a href="#">PER-304</a>	Social Media for Natural Disaster Response and Recovery (NDPTC)	Mobile

## Supporting Exercise Crosswalks

The following state-led exercises support one or more Tier 1 Capabilities.

**2016**

	State EOC Alternate Communications Drill (January 2016)	Annual Columbia Generating Station (CGS) Exercise Series (February and March[Evaluated] 2016)	Cascadia Rising Seminar & Tabletop Exercise Series (January thru April 2016: State Executive and DEM)	State Executive Wildland Fire Tabletop Exercise (May 2016)	Cascadia Rising Functional Exercise / Linked DOD FSE (Ardent Sentry/Vigilant Guard (June 7-10)	Annual Depart. of Energy (DOE) Hanford Site Exercise (June 16, 20016)	State EOC Functional Exercise (3 <sup>rd</sup> Quarter 2016)	State Executive Preparedness Tabletop Exercise (3 <sup>rd</sup> Quarter 2016)	Annual Winter Storm/Flood Functional Exercise (October 2016)	SEOC Continuity of Operations (COOP) TTX/Drill (November 2016)
Critical Transportation			X		X				X	X
Cybersecurity					X		X			X
Economic Recovery										
Infrastructure Systems		X	X		X				X	
Mass Care Services		X	X	X			X		X	
Mass Search & Rescue Ops			X		X				X	
Operational Communications	X	X	X		X	X	X		X	X
Operational Coordination	X	X	X	X	X	X	X	X	X	X
Planning	X	X	X	X	X	X	X		X	X
Public Health & Medical Serv.		X	X		X	X	X		X	
Public Info & Warning	X	X	X	X		X	X		X	

# 2017

	Annual Columbia Generating Station (CGS) Exercise (1 <sup>st</sup> Quarter 2017)	State Executive Earthquake Tabletop Exercise 1 <sup>st</sup> Quarter 2017)	Annual Depart. of Energy (DOE) Hanford Site Exercise (2 <sup>nd</sup> Quarter – June 15, 2017)	State Executive Wildland Fire Tabletop Exercise (2 <sup>nd</sup> Quarter - May 2017)	State EOC Functional Exercise (3 <sup>rd</sup> Quarter 2016)	State Executive Preparedness Tabletop Exercise (3 <sup>rd</sup> Quarter 2016)	State EOC Cybersecurity Functional Exercise (4 <sup>th</sup> Quarter 2016)	State Executive Winter Flood Tabletop Exercise (4 <sup>th</sup> Quarter 2016)
Critical Transportation		X						X
Cybersecurity							X	
Economic Recovery								
Infrastructure Systems	X	X				X		X
Mass Care Services	X	X		X				X
Mass Search & Rescue Ops		X						X
Operational Communications	X		X					X
Operational Coordination	X	X	X	X	X	X	X	X
Planning	X	X	X	X	X	X	X	X
Public Health & Medical Serv.	X		X	X				X
Public Info & Warning	X	X	X	X			X	X

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## **TRAINING AND EXERCISE FORECASTS**

The state of Washington Training and Exercise Plan uses a progressive approach to forecast training courses and exercises based on Washington State's priority Core Capabilities. A progressive training and exercise program is a series of trainings and exercises tied to a set of common priorities.

This forecast is designed to identify and forecast training and exercise activities for Washington State based off of the priority Core Capabilities identified at the annual Improvement Planning Workshop (IPW). However, this forecast is not limited to only the focus areas identified in this plan. Local-specific training and exercise activities are also captured based on local priorities and emergent needs.

The forecasts are organized to focus on a monthly forecast for calendar year 2016, a quarterly forecast for calendar year 2017, and a semi-annual forecast for calendar year 2018; for each Homeland Security Region and for State agencies.

Calendar forecasts begin on next page.

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**Region 1 – Island, San Juan, Skagit, Snohomish & Whatcom Counties;  
Nooksack Indian Tribe and Swinomish Indian Tribal Community**

	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Jan</b>	<ul style="list-style-type: none"> <li>• MGT-318 Public Information for All-Hazards (Whatcom Co DEM / WUEM / R1)</li> <li>• Advanced EOC Training (City of Everett)</li> <li>• CERT Refresher/Enhanced Training (City of Everett / Everett CERT)</li> <li>• ACES-Advanced Emergency Comms (SnoCo Communications for Region 1)</li> <li>• CERT training (Island Co DEM)</li> <li>• Windshield Damage Assessment (Snohomish - All Cities/Tribes/Partners)</li> <li>• EOC Essentials - Basic (Snohomish-City / Tribal Delivery)</li> <li>• PIO Development (in-house) Basic (Skagit County PIOs)</li> <li>• CERT Delivery (Skagit Co / West Skagit CERT)</li> </ul>	<ul style="list-style-type: none"> <li>• WUEM-IMT Drill (Whatcom Co DEM / WUEM)</li> <li>• 5<sup>th</sup> Saturday EX: ECO to EOC Voice &amp; Data Communications (SnoCo Comms / EMD)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM / 9-1-1)</li> <li>• EOC Comms Drill (Swinomish Tribe / SCFPD 13)</li> </ul>
<b>Feb</b>	<ul style="list-style-type: none"> <li>• Elected Officials EM Training (Whatcom County DEM / WUEM)</li> <li>• L969: ICS Position Specific – Situation Unit Leader (Whatcom County DEM / WUEM / R1)</li> <li>• CERT Training (City of Everett)</li> <li>• ICS 100/700 (Nooksack Tribal Government)</li> <li>• Command Vehicle Driver/Operator Training (SnoCo Comms – Various Agencies)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• Map Your Neighborhood / Community Hubs (Island County – DEM)</li> <li>• EOC Essentials - Basic (Snohomish - City/Tribe Delivery)</li> <li>• EOC Essentials - Basic (Snohomish - Open Participant Delivery)</li> <li>• G386: Mass Fatalities Incident Response (Snohomish - Open Participant Delivery)</li> <li>• ICS-300: Intermediate ICS (Skagit County – Open to all qualified)</li> <li>• CERT Delivery (Swinomish Tribe and Skagit West CERT)</li> </ul>	<ul style="list-style-type: none"> <li>• CPOD TTX (Whatcom Co DEM/WUEM)</li> <li>• EOC TTX (City of Everett)</li> <li>• Health Center Emergency Drill (Nooksack Tribe)</li> <li>• EOC Communications EX (San Juan Co DEM/SJCARS)</li> <li>• Active Shooter (Island Co EOC/Agencies)</li> <li>• Landslide TTX (Skagit Co/Stakeholders)</li> <li>• WebEOC EX (Skagit Co/Stakeholders/ EMD)</li> </ul>
<b>Mar</b>	<ul style="list-style-type: none"> <li>• Duty Officer Training (Whatcom County DEM / WUEM)</li> <li>• Basic PIO Training (Whatcom County DEM / WUEM / R1)</li> <li>• Everett OEM Duty Officer Training (City of Everett)</li> <li>• ICS 100/200/700/800 (City of Everett)</li> <li>• CERT Class (Nooksack Tribe)</li> </ul>	<ul style="list-style-type: none"> <li>• CERT Muster (Whatcom Co DEM/WUEM)</li> <li>• Volunteer Mobilization Center Drill (Whatcom Co DEM/WUEM)</li> <li>• HazMat Exercise (Island Co/Fire/Whidbey General/IC)</li> <li>• Tesoro Exercise TTX (Skagit Co/Tesoro/ Federal/State/Tribal/Local Responders)</li> </ul>

	<ul style="list-style-type: none"> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• SAR for First Responders (San Juan County DEM, LE, Fire, EMS, Parks)</li> <li>• AUXCOMM Training (SnoCo Communications - Region 1)</li> <li>• ICS-300 (Island County – DEM and various agencies)</li> <li>• EOC Essentials - Basic (Snohomish DEM - City/tribe delivery)</li> <li>• ICS-100 (Snohomish DEM - Open participant delivery)</li> <li>• Intermediate Social Media Tools and Techniques (Snohomish DEM - Open participant delivery) <b>Note: This NDPTC course is pending FEMA Certification</b></li> </ul>	<ul style="list-style-type: none"> <li>• EOC Comms Drill (Swinomish Tribe/SCFPD 13)</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• CERT Class (Whatcom County DEM / WUEM)</li> <li>• JIC/JIS Training (Whatcom County DEM / WUEM / R1)</li> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• ICS 100/200/700/800 (City of Everett)</li> <li>• Communications Academy (SnoCo Communications – Statewide activity)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• CERT training (Island County DEM)</li> <li>• Windshield Damage Assessment (Snohomish DEM - Open participant delivery)</li> <li>• EOC Essentials – Basic (Snohomish DEM - City/tribe delivery)</li> <li>• ICS-200 (Snohomish DEM - Open participant delivery)</li> <li>• Earthquake Preparedness (Skagit County, Stakeholders)</li> </ul>	<ul style="list-style-type: none"> <li>• Olympic Pipeline TTX (Whatcom Co DEM/ WUEM)</li> <li>• WUEM-IMT Drill (Whatcom Co DEM/ WUEM)</li> <li>• Alert Sense EAS (San Juan Co DEM/ Dispatch)</li> <li>• 5<sup>th</sup> Saturday EX: ECO to EOC Voice &amp; Data Communications (SnoCo Comms/EMD)</li> <li>• Active Shooter (Island Co EOC/Agencies)</li> <li>• Cascadia Prep TTX (Snohomish Co)</li> <li>• LEPC TTX (Skagit LEPC/Stakeholders)</li> <li>• Earthquake Drill (Skagit Co/EMD)</li> <li>• CERT Final FE (Skagit Co/West Skagit Co)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM/9-1-1)</li> </ul>
<b>May</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Whatcom County DEM / WUEM)</li> <li>• Basic ICS for Pre-Planned Events (City of Everett, Everett CERT)</li> <li>• ICS 300 (City of Everett)</li> <li>• Basic PIO (San Juan County DEM, Various)</li> <li>• Map Your Neighborhood / Community Hubs (Island County – DEM)</li> <li>• RISM / DEM EOC Organization (Snohomish EOC staff/cities/tribes/partners)</li> <li>• EOC Essentials - Basic (Snohomish DEM - City/tribe delivery)</li> <li>• ICS-300 (Snohomish DEM - Open participant delivery)</li> <li>• Satellite Trailer Orientation (Skagit county RACES)</li> </ul>	<ul style="list-style-type: none"> <li>• Kinder Morgan Pipeline TTX (Whatcom Co DEM/WUEM)</li> <li>• Situation Unit Drill (Whatcom Co DEM/ WUEM)</li> <li>• EOC Call Center FE (City of Everett/ Everett CERT)</li> <li>• Health Center Emergency Drill (Nooksack Tribe)</li> <li>• Volcano Response TTX (Skagit Co/EMD)</li> <li>• WebEOC EX (Skagit Co/Stakeholders/ EMD)</li> <li>• EOC Comms Drill (Swinomish Tribe/SCFPD 13)</li> <li>• Law Enforcement/Enterprise TTX (Swinomish Tribal Departments)</li> </ul>

	<ul style="list-style-type: none"> <li>• ICS-400: Advanced ICS (Skagit County)</li> </ul>	
<b>June</b>	<ul style="list-style-type: none"> <li>• Duty Officer Training (Whatcom County DEM / WUEM)</li> <li>• CPOD Manager Course (Whatcom County DEM / WUEM / R1)</li> <li>• Basic ICS for Pre-Planned Events (City of Everett, Everett CERT)</li> <li>• ICS 100/700 (Nooksack Tribe)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• Active Shooter training (Island County – EOC and agencies)</li> <li>• C-POD training (Island County – DEM and agencies)</li> <li>• EOC Essentials - Basic (Snohomish DEM - City/tribe delivery)</li> <li>• EOC Essentials - Basic (Snohomish DEM - City/tribe delivery)</li> <li>• Social Media Engagement Strategies (Snohomish DEM - Open participant delivery) <b>Note: This NDPTC course is pending FEMA Certification</b></li> </ul>	<ul style="list-style-type: none"> <li>• Cascadia Rising 2016 FE (Whatcom Co/ WUEM)</li> <li>• School Safety TTX</li> <li>• Parade Route Muster Site FE (City of Everett/Everett CERT)</li> <li>• Cascadia Rising (San Juan Co DEM/ Numerous)</li> <li>• Field Day-Nationwide Emergency Comms EX (SnoCo Comms/Variou Agencies)</li> <li>• Active Shooter (Island Co EOC/Agencies)</li> <li>• CPOD EX (Island Co DEM/Agencies)</li> <li>• Cascadia Rising 206 FSE (Skagit Co DEM/ Snohomish Co DEM/Stakeholders/Agencies/ Partners)</li> <li>• ARRL Field Day Comms EX (Skagit Co RACES/State/Federal)</li> </ul>
<b>July</b>	<ul style="list-style-type: none"> <li>• CERT training (Island County DEM)</li> <li>• Windshield Damage Assessment (Snohomish DEM - Open participant delivery)</li> <li>• EOC Essentials - Basic (Snohomish DEM - City/tribe delivery)</li> <li>• ICS-100 (Snohomish DEM - Open participant delivery)</li> <li>• WebEOC training/refresher (Skagit DEM, Stakeholders, EMD)</li> <li>• PIO/JIC Formation (in-house) Training (Skagit County PIOs)</li> </ul>	<ul style="list-style-type: none"> <li>• Abbotsford Airshow Cross-Border TTX (Whatcom County DEM / WUEM)</li> <li>• Parade Unified Command Full-Scale Exercise (City of Everett, Everett CERT)</li> <li>• Alert Sense EAS (San Juan County DEM, Dispatch)</li> <li>• 5<sup>th</sup> Saturday exercise: ECO to EOC voice &amp; data communication (SnoCo Communications – Statewide, EMD)</li> <li>• PIO/JIC TTX (Skagit County, Stakeholders)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> <li>• EOC Communications Drill (Swinomish Tribe/ SCFPD 13)</li> </ul>
<b>Aug</b>	<ul style="list-style-type: none"> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• ICS-400 (Island County – DEM and various agencies)</li> <li>• EOC Essentials - Basic (Snohomish DEM - City/tribe delivery)</li> <li>• EOC Essentials - Basic (Snohomish DEM - City/tribe delivery)</li> <li>• ICS-200 (Snohomish DEM - Open participant delivery)</li> </ul>	<ul style="list-style-type: none"> <li>• Mobile EOC Drill (Whatcom County DEM / WUEM)</li> <li>• Emergency Mobile Shelter Deployment Exercise (City of Everett)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• HazMat exercise (Island County w/ Fire, Whidbey General, I.C. Sheriff)</li> <li>• Fuel Spill Exercise (Island County DEM/agencies/Navy)</li> <li>• Skagit PW SOP HazMat Spill Response (Skagit Co. PW, EM, FM)</li> </ul>

	<ul style="list-style-type: none"> <li>• Mobile Command Post (MCP) orientation, operations, driver training (Skagit County RACES)</li> </ul>	<ul style="list-style-type: none"> <li>• Communications Exercise (Skagit DEM, RACES)</li> <li>• WebEOC Exercise (Skagit County, Stakeholders, EMD)</li> <li>• LEPC TTX (Swinomish Tribe with other agencies)</li> </ul>
<b>Sep</b>	<ul style="list-style-type: none"> <li>• ICS-400 (Whatcom County DEM / WUEM)</li> <li>• Duty Officer Training (Whatcom County DEM / WUEM)</li> <li>• IMT – Flood/Winter Storm Refresher (Whatcom County DEM / WUEM)</li> <li>• CERT Training (City of Everett)</li> <li>• ICS 100/700 (Nooksack Tribe)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• ICS 100 ICS 700 (Nooksack Tribe)</li> <li>• CPOD Training (Island County – DEM and agencies)</li> <li>• Map Your Neighborhood / Community Hubs (Island County – DEM)</li> <li>• RISM / DEM EOC organization (Snohomish EOC staff/cities/tribes/partners)</li> <li>• EOC Essentials - Basic (Snohomish DEM - Open participant delivery)</li> <li>• ICS-300 (Snohomish DEM - Open participant delivery)</li> <li>• ATC-45 Safety Evaluation of Buildings after Windstorms and Floods (Snohomish DEM - Open participant delivery)</li> <li>• CERT Delivery (Skagit County - West County)</li> <li>• CERT Delivery (Swinomish Tribe and Skagit West CERT)</li> <li>• Winter Storm/Weather Preparedness (Skagit Co., Whatcom Co., NWS, EMD, Puget Sound Energy, WA DOT, Others)</li> <li>• ICS-300 (Skagit County – open to all qualified)</li> </ul>	<ul style="list-style-type: none"> <li>• CERT Muster (Whatcom County DEM / WUEM)</li> <li>• Bellingham Int’l Airport TTX (Whatcom County DEM / WUEM)</li> <li>• Shell Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• EOC TTX (City of Everett)</li> <li>• Quake Prep for Businesses (San Juan County DEM, Visitors Bureau, and Chambers of Commerce)</li> <li>•</li> </ul>
<b>Oct</b>	<ul style="list-style-type: none"> <li>• CERT Class (Whatcom County DEM / WUEM)</li> <li>• ICS 100/200/700/800 (City of Everett)</li> <li>• ICS 300-400 (San Juan County DEM, Various)</li> <li>• AUXCOMM training (SnoCo Communications - Region 1)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• EOC Essentials - Basic (Snohomish DEM - Open participant delivery)</li> <li>• Windshield Damage Assessment (Snohomish DEM - Open participant delivery)</li> <li>• ICS-400 (Snohomish DEM - Open participant delivery)</li> </ul>	<ul style="list-style-type: none"> <li>• WUEM-IMT Drill (Whatcom County DEM / WUEM)</li> <li>• Phillips 66 Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• Simulated Emergency Test (SET) EOC to EOC communications drill (SnoCo Communications – Statewide activity)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• Winter Storm exercise (Island County – EOC and agencies)</li> <li>• Fall Weather TTX (Snohomish County &amp; Jurisdictions)</li> </ul>

	<ul style="list-style-type: none"> <li>• Flood Response Preparations/Flood Awareness Week (Skagit County, EMD, USACE, Dike Districts)</li> <li>• ECC Position/Function Training/Review incl. communications, procedures, policies etc. (Skagit County ECC personnel)</li> <li>• CERT Delivery (Swinomish Tribe and Skagit West CERT)</li> </ul>	<ul style="list-style-type: none"> <li>• WebEOC Exercise (Skagit County, Stakeholders, EMD)</li> <li>• LEPC TTX (Skagit LEPC)</li> <li>• Flood Awareness Semi-Functional ECC Exercise (Skagit County, EMD, USACE, Stakeholders)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> </ul>
<b>Nov</b>	<ul style="list-style-type: none"> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• ICS 400 (City of Everett)</li> <li>• CPOD Training (Nooksack Tribe)</li> <li>• ICS 100/700 (Nooksack Tribe)</li> <li>• ACES Advanced Emergency Communications (SnoCo Communications for Region 1)</li> <li>• CERT training (Island County DEM)</li> <li>• CERT Delivery (Skagit County - East County)</li> </ul>	<ul style="list-style-type: none"> <li>• BP Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• Social Services Dept. Emergency Drill (Nooksack Tribe)</li> <li>• Education and Youth Program Preparedness Drill (Nooksack Tribe)</li> <li>• Alert Sense EAS (San Juan County DEM, Dispatch)</li> <li>• CERT Final Functional Exercise (Skagit - East Skagit County)</li> <li>• WebEOC Exercise (Skagit County, Stakeholders, EMD)</li> <li>• EOC Communications Drill (Swinomish Tribe / SCFPD 13)</li> </ul>
<b>Dec</b>	<ul style="list-style-type: none"> <li>• Duty Officer Training (Whatcom County DEM / WUEM)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• Map Your Neighborhood / Community Hubs (Island County – DEM)</li> <li>• RISM / DEM EOC organization (Snohomish EOC staff/cities/tribes/partners)</li> </ul>	<ul style="list-style-type: none"> <li>• 5<sup>th</sup> Saturday exercise: ECO to EOC voice &amp; data communications (SnoCo Communications – Statewide, EMD)</li> </ul>
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	<ul style="list-style-type: none"> <li>• CPOD Manager Course (Whatcom County DEM / WUEM)</li> <li>• Elected Officials Training (Whatcom County DEM / WUEM)</li> <li>• CERT Training (City of Everett)</li> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• ICS 300 (City of Everett)</li> <li>• CERT Class (Nooksack Tribe)</li> <li>• ICS 100/700 Classes (Nooksack Tribe)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• GIS for Crisis Response (San Juan County DEM, IT, Fire)</li> <li>• ACES Advanced Emergency Communications (SnoCo Communications for Region 1)</li> <li>• Amateur Radio class for Licensing (SnoCo Communications -- Snohomish County)</li> </ul>	<ul style="list-style-type: none"> <li>• WUEM-IMT Drill (Whatcom County DEM / WUEM)</li> <li>• Volunteer Mobilization Center Drill (Whatcom Co DEM/WUEM)</li> <li>• Cross-Border TTX (Whatcom Co DEM/WUEM/Canada)</li> <li>• Education &amp; Youth Program Preparedness Drill (Nooksack Tribe)</li> <li>• 5<sup>th</sup> Saturday exercise: ECO to EOC voice &amp; data communications (SnoCo Communications – Statewide, EMD)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• Pipeline HAZMAT TTX (Snohomish County &amp; Select Jurisdictions)</li> <li>• Landslide TTX (Skagit County, Stakeholders)</li> <li>• Tesoro Functional (Skagit - Tesoro, Federal, State, Tribal and Local)</li> </ul>

	<ul style="list-style-type: none"> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• ICS-300 (Island County – DEM and various agencies)</li> <li>• CERT training (Island County DEM)</li> <li>• Map Your Neighborhood / Community Hubs (Island County – DEM)</li> <li>• ICS-100 (Intro to ICS) (Snohomish DEM - Open participant delivery)</li> <li>• Windshield Damage Assessment Review (Snohomish DEM - Open participant delivery)</li> <li>• EOC Essentials – Advanced (Snohomish DEM - Open participant delivery)</li> <li>• CERT Delivery (Skagit County - West Skagit County)</li> <li>• ICS-300: Intermediate (Skagit County – Open to all qualified)</li> <li>• CERT Delivery (Swinomish Tribe)</li> </ul>	<ul style="list-style-type: none"> <li>• WebEOC Exercise (Skagit County, stakeholders, EMD)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> <li>• EOC Communications Drill (Swinomish Tribe / SCFPD 13)</li> </ul>
<p><b>Apr- Jun</b></p>	<ul style="list-style-type: none"> <li>• CERT Class (Whatcom County DEM / WUEM)</li> <li>• ICS-300 (Whatcom County DEM / WUEM)</li> <li>• Basic ICS for Pre-Planned Events (City of Everett, Everett CERT)</li> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• CPOD training (Island County – DEM and agencies)</li> <li>• ICS-200 (Snohomish DEM - Open participant delivery)</li> <li>• EOC Essentials - Advanced (Snohomish DEM - Open participant delivery)</li> <li>• ATC-20 Post EQ Safety Evaluation of Buildings (Snohomish DEM - Open participant delivery)</li> <li>• RISM / DEM EOC organization (Snohomish EOC staff/cities/tribes/partners)</li> <li>• Earthquake Preparedness (Skagit County and partners)</li> <li>• ICS-400: Advanced ICS (Skagit County – Open to all qualified)</li> <li>• Satellite Trailer Orientation (Skagit County – RACES)</li> </ul>	<ul style="list-style-type: none"> <li>• CPOD TTX (Whatcom County DEM / WUEM)</li> <li>• Olympic Pipeline Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• Kinder Morgan Pipeline Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• Parade Route Muster Site Functional Exercise (City of Everett, Everett CERT)</li> <li>• Health Center Emergency Drill (Nooksack Tribe)</li> <li>• Mass Casualty Incident (San Juan County DEM, LE, Fire, EMS, Utilities, Ports, Public Works)</li> <li>• 5<sup>th</sup> Saturday exercise: ECO to EOC voice &amp; data communications (SnoCo Communications – Statewide, EMD)</li> <li>• Field Day - Nationwide Emergency Communications exercise (SnoCo Communications – various agencies)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• HazMat exercise (Island County w/ Fire, Whidbey General, I.C. Sheriff)</li> <li>• CPOD exercise (Island County – DEM and agencies)</li> <li>• Earthquake drill (Skagit County, Stakeholders)</li> <li>• LEPC TTX (Skagit County, Stakeholders)</li> <li>• Health TTX (Skagit Co, EMD)</li> <li>• CERT Final-Functional Exercise (Skagit - West Skagit Co)</li> </ul>

		<ul style="list-style-type: none"> <li>• Volcano Response Drill (Skagit County, Stakeholders)</li> <li>• WebEOC Exercise (Skagit County, stakeholders, EMD)</li> <li>• ARRL Field Day Communications Drill (Skagit RACES, State Federal)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> </ul>
<p><b>Jul-Sep</b></p>	<ul style="list-style-type: none"> <li>• ICS-400 (Whatcom County DEM / WUEM)</li> <li>• IMT – Flood/Winter Storm Refresher (Whatcom County DEM / WUEM)</li> <li>• CERT Training (City of Everett)</li> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• ICS 300-400 (San Juan County)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• ICS-400 (Island County – DEM and various agencies)</li> <li>• CERT training (Island County DEM)</li> <li>• Map Your Neighborhood / Community Hubs (Island County – DEM)</li> <li>• ICS-300 (Intermediate ICS) (Snohomish DEM - Open participant delivery)</li> <li>• EOC Essentials – Advanced (Snohomish DEM - Open participant delivery)</li> <li>• Windshield Damage Assessment Review (Snohomish DEM - Open participant delivery)</li> <li>• WebEOC Refresher (Skagit County)</li> <li>• PIO/JIC Training (Skagit County)</li> <li>• Mobile Command Post (MCP) orientation, operations, driver training (Skagit County – RACES)</li> <li>• CERT Delivery (Skagit County - West County)</li> <li>• ICS-300: Intermediate ICS (Skagit County)</li> <li>• Winter Storm/Weather Preparedness (Skagit Co., Whatcom Co., NWS, EMD, Puget Sound Energy, WA DOT, Others)</li> <li>• CERT Delivery (Swinomish Tribe)</li> </ul>	<ul style="list-style-type: none"> <li>• Abbotsford Airshow Cross-Border TTX (Whatcom County DEM / WUEM)</li> <li>• Mobile EOC Drill (Whatcom County DEM / WUEM)</li> <li>• Bellingham Int’l Airport Full-Scale Exercise (Whatcom County DEM / WUEM)</li> <li>• Shell Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• CERT Muster (Whatcom County DEM / WUEM)</li> <li>• Emergency Mobile Shelter Deployment Exercise (City of Everett)</li> <li>• Parade Unified Command Full-Scale Exercise (City of Everett, Everett CERT)</li> <li>• 5th Saturday exercise: ECO to EOC voice &amp; data communications (SnoCo Communications – Statewide, EMD)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• Winter Storm exercise (Island County – EOC and agencies)</li> <li>• Fuel Spill Exercise (Island County DEM/agencies/Navy)</li> <li>• WebEOC Exercise (Skagit County, stakeholders, EMD)</li> <li>• PIO/JIC TTX (Skagit County, Stakeholders)</li> <li>• Skagit PW SOP HazMat Spill Response (Skagit Co. PW, DEM)</li> <li>• Communications Exercise (Skagit RACES)</li> <li>• PSE/SCL Call-Down Drill (Skagit - Puget Sound Energy, Seattle City Light, Skagit DEM, Stakeholders)</li> <li>• CERT Final Functional Exercise (Skagit - West Skagit County)</li> <li>• CAER Drill (Skagit County CAER)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> <li>• EOC Communications Drill (Swinomish Tribe / SCFPD 13)</li> </ul>

		<ul style="list-style-type: none"> <li>• LEPC Functional Ex (Swinomish Tribe with other agencies)</li> </ul>
<b>Oct-Dec</b>	<ul style="list-style-type: none"> <li>• CERT Class (Whatcom County DEM / WUEM)</li> <li>• Everett OEM Duty Officer Training (City of Everett)</li> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• ICS 400 (City of Everett)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• ACES Training /Advanced Emergency Communications (SnoCo Comms for Region 1)</li> <li>• AUXCOMM Training (SnoCo Communications for Region 1)</li> <li>• Amateur Radio class (For Licensing)</li> <li>• (SnoCo Communications -- Snohomish County)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• CPOD training (Island County – DEM and agencies)</li> <li>• ICS-400 (Advanced ICS) (Snohomish DEM - Open participant delivery)</li> <li>• EOC Essentials – Advanced (Snohomish DEM - Open participant delivery)</li> <li>• RISM / DEM EOC organization (Snohomish EOC staff/cities/tribes/partners)</li> <li>• Flood Response Preparations/Flood Awareness Week (Skagit County, EMD, USACE, Dike Districts)</li> <li>• ECC Position/Function Training/Review inc. communications, procedures, policies etc. (Skagit County ECC personnel)</li> <li>• CERT Delivery (Skagit County - East County)</li> <li>• CERT Delivery (Swinomish Tribe and Skagit West CERT)</li> </ul>	<ul style="list-style-type: none"> <li>• WUEM-IMT Drill (Whatcom County DEM / WUEM)</li> <li>• Phillips 66 Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• BP Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• Severe Weather TTX (Nooksack Tribe)</li> <li>• 5th Saturday exercise: ECO to EOC voice &amp; data communications (SnoCo Communications – Statewide, EMD)</li> <li>• Simulated Emergency Test (SET) EOC to EOC communications drill (SnoCo Communications – Statewide activity)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• HazMat exercise (Island County w/ Fire, Whidbey General, I.C. Sheriff)</li> <li>• CPOD exercise (Island County – DEM and agencies)</li> <li>• Fall Weather FX (Snohomish County &amp; Jurisdictions)</li> <li>• WebEOC Exercise (Skagit County, stakeholders, EMD)</li> <li>• LEPC TTX (Skagit County LEPC)</li> <li>• Oil Train TTX (Swinomish Tribe)</li> <li>• Flood Awareness 9Skagit County and partners)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> </ul>
	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• Elected Official Training (Whatcom County DEM / WUEM)</li> <li>• CERT Class (Whatcom County DEM / WUEM)</li> <li>• ICS-300 (Whatcom County DEM / WUEM)</li> <li>• CERT Training (City of Everett)</li> <li>• Basic ICS for Pre-Planned Events (City of Everett, Everett CERT)</li> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• ICS 100/700 Classes (Nooksack Tribe)</li> </ul>	<ul style="list-style-type: none"> <li>• Olympic Pipeline TTX (Whatcom County DEM / WUEM)</li> <li>• Kinder Morgan Pipeline TTX (Whatcom County DEM / WUEM)</li> <li>• Parade Route Muster Site Functional Exercise (City of Everett, Everett CERT)</li> <li>• Education &amp; Youth Program Preparedness Drill (Nooksack Tribe)</li> <li>• Social Services Dept. Emergency Drill (Nooksack Tribe)</li> <li>• Health Center Emergency Drill (Nooksack Tribe)</li> </ul>

	<ul style="list-style-type: none"> <li>• CERT Class (Nooksack Tribe)</li> <li>• ACES Training / Advanced Emergency Communications (SnoCo Communications for Region 1)</li> <li>• Command/Communications vehicle training (SnoCo Communications – various agencies)</li> <li>• Amateur Radio class for Licensing (SnoCo Communications -- Snohomish County)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• ICS-300 (Island County – DEM and various agencies)</li> <li>• CPOD training (Island County – DEM and agencies)</li> <li>• CERT training (Island County DEM)</li> <li>• Map Your Neighborhood / Community Hubs (Island County – DEM)</li> <li>• RISM / DEM EOC organization (Snohomish EOC staff/cities/tribes/partners)</li> <li>• ICS-100 (Snohomish DEM - Open participant delivery)</li> <li>• ICS-200 (Snohomish DEM - Open participant delivery)</li> <li>• Windshield Damage Assessment (Snohomish DEM - Open participant delivery)</li> <li>• CERT Delivery (Skagit County - West Skagit Co)</li> <li>• ICS-300 (Skagit County)</li> <li>• ICS-400 (Skagit County)</li> <li>• Satellite Trailer Training (Skagit County - RACES)</li> <li>• CERT Delivery (Swinomish Tribe)</li> </ul>	<ul style="list-style-type: none"> <li>• 5th Saturday exercise: ECO to EOC voice &amp; data communications (SnoCo Communications – Statewide (EMD))</li> <li>• Field Day - Nationwide Emergency Communications exercise (SnoCo Communications – various agencies )</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• HazMat exercise (Island County w/ Fire, Whidbey General, I.C. Sheriff)</li> <li>• CPOD exercise (Island County – DEM and agencies)</li> <li>• Volcano TTX (Snohomish County &amp; Select Jurisdictions)</li> <li>• WebEOC Exercise (Skagit County, Stakeholders, EMD)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> <li>• Tesoro Exercise TTX (Skagit - Tesoro, Federal , State, Tribal and Local)</li> <li>• LEPC TTX (Skagit LEPC)</li> <li>• CERT Final (Skagit County - West Skagit Co)</li> <li>• Volcano Drill (Skagit Co., Stakeholders)</li> <li>• ARRL Field Day Communications Exercise (Skagit RACES)</li> <li>• Tesoro Exercise TTX (Swinomish Tribe - Tesoro, Federal , State, and Local)</li> </ul>
<p style="text-align: center;"><b>Jul-Dec</b></p>	<ul style="list-style-type: none"> <li>• CERT Class (Whatcom County DEM / WUEM)</li> <li>• ICS-400 (Whatcom County DEM / WUEM)</li> <li>• CERT Training (City of Everett)</li> <li>• Everett OEM Duty Officer Training (City of Everett)</li> <li>• CERT Refresher/Enhanced Training (City of Everett, Everett CERT)</li> <li>• AHA CPR/First Aid Certification Course (Nooksack Tribe)</li> <li>• ICS 100/700 Classes (Nooksack Tribe)</li> <li>• CERT Class (Nooksack Tribe)</li> <li>• ICS 300-400 (San Juan County)</li> <li>• ACES Training –Advanced Emergency Communications (SnoCo Comms for Region 1)</li> <li>• AUXCOMM Training (SnoCo Communications for Region 1)</li> </ul>	<ul style="list-style-type: none"> <li>• Abbotsford Airshow Cross-Border TTX (Whatcom County DEM / WUEM)</li> <li>• Mobile EOC Drill (Whatcom County DEM / WUEM)</li> <li>• Bellingham Int’l Airport TTX (Whatcom County DEM / WUEM)</li> <li>• Shell Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• Phillips 66 Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• BP Oil Spill Functional Exercise (Whatcom County DEM / WUEM)</li> <li>• Emergency Mobile Shelter Deployment Exercise (City of Everett)</li> <li>• Parade Unified Command Full-Scale Exercise (City of Everett, Everett CERT)</li> <li>• Education &amp; Youth Program Preparedness Drill (Nooksack Tribe )</li> </ul>

<ul style="list-style-type: none"> <li>• Amateur Radio class For Licensing (SnoCo Communications -- Snohomish County)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• ICS-400 (Island County – DEM and various agencies)</li> <li>• CPOD training (Island County – DEM and agencies)</li> <li>• CERT training (Island County DEM)</li> <li>• <b>ATC-45 Safety Evaluation of Buildings after Windstorms and Floods</b> (Snohomish DEM - Open participant delivery)</li> <li>• RISM / DEM EOC organization (Snohomish EOC staff/cities/tribes/partners)</li> <li>• ICS-300 (Snohomish DEM - Open participant delivery)</li> <li>• ICS-400 (Snohomish DEM - Open participant delivery)</li> <li>• EOC Essentials – Advanced (Snohomish DEM - Open participant delivery)</li> <li>• WebEOC Refresher (Skagit County ECC Staff)</li> <li>• PIO/JIC Refresher (Skagit County PIOs)</li> <li>• Mobile Command Post Training (Skagit County RACES)</li> <li>• CERT Delivery (Skagit County - West/East Skagit Co.)</li> <li>• CERT Delivery (Swinomish Tribe and Skagit West CERT )</li> <li>• Skywarn Weather Spotter (Skagit County, NWS)</li> <li>• Winter Storm/Weather Preparedness (Skagit Co., Whatcom Co., NWS, EMD, Puget Sound Energy, WA DOT, Others)</li> <li>• Flood Awareness Week/Response Preparations ECC Exercise (Skagit County, EMD, USACE, Dike Districts)</li> <li>• ICS-300 (Skagit County)</li> <li>• ECC Position/Function Training/Review incl. communications, procedures, policies etc. (Skagit County ECC personnel)</li> </ul>	<ul style="list-style-type: none"> <li>• Social Services Dept. Emergency Drill (Nooksack Tribe )</li> <li>• Education &amp; Youth Program Preparedness Drill (Nooksack Tribe )</li> <li>• Health Center Emergency Drill (Nooksack Tribe )</li> <li>• Windstorm Shake #3 (San Juan County DEM, Various)</li> <li>• 5th Saturday exercise: ECO to EOC voice &amp; data communications (SnoCo Communications – Statewide (EMD))</li> <li>• Simulated Emergency Test (SET) EOC to EOC communications drill (SnoCo Communications – Statewide activity)</li> <li>• Active Shooter (Island County – EOC and agencies)</li> <li>• HazMat exercise (Island County w/ Fire, Whidbey General, I.C. Sheriff)</li> <li>• Winter Storm exercise (Island County – EOC and agencies)</li> <li>• Fuel Spill Exercise (Island County DEM/agencies/Navy)</li> <li>• CPOD exercise (Island County – DEM and agencies)</li> <li>• WebEOC Exercise (Skagit County, Stakeholders, EMD)</li> <li>• Alert Sense/EAS/Community Alert Drill (Skagit DEM, 9-1-1)</li> <li>• PIO/JIC TTX (Skagit PIO Staff)</li> <li>• Skagit PW SOP HazMat Spill Response (Skagit Co. PW, DEM)</li> <li>• CERT Final (Skagit - West Skagit Co, East Skagit Co)</li> <li>• CAER Drill (Skagit CAER)</li> <li>• Flood Awareness Week/Response Preparations ECC Exercise (Skagit County, EMD, USACE, Dike Districts)</li> <li>• EOC Communications Drill (Swinomish Tribe / SCFPD 13)</li> </ul>
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<b>Region 2 – Clallam, Jefferson &amp; Kitsap Counties</b>		
	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Jan</b>	<ul style="list-style-type: none"> <li>• CSZ Social Media Training (Clallam Co)</li> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• MGT 312 Senior Officials (Clallam Governments)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (JPREP) Multi-agency, multi Jurisdiction Workgroup (Port Townsend City / Jefferson Co)</li> <li>• EAS Training (Kitsap Co)</li> <li>• SAR Training (Kitsap Co)</li> <li>• CERT Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Local Animal Rescue Group TTX (Clallam Co)</li> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• FEMA VTTX (Clallam Co)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• EAS Required Monthly Test (Kitsap Co)</li> </ul>
<b>Feb</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/ Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• ICS 300 Intermediate ICS (Clallam Co)</li> <li>• CERT Training (Clallam Co)</li> <li>• FEMA VTTX TTX online (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• EOC Incident Management Team Training</li> <li>• Amateur Radio/Alternate Communications</li> <li>• CPOD Training (Kitsap Co)</li> <li>• CISM Training (Kitsap Co)</li> <li>• MRC Training (Kitsap Co)</li> <li>• Damage Assessment Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• FEMA VTTX (Clallam Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Damage Assessment Seminar (Kitsap Co)</li> <li>• WebEOC Seminar (Kitsap Co)</li> </ul>
<b>Mar</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• ICS 400 Advanced ICS (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> </ul>	<ul style="list-style-type: none"> <li>• ICS 100/700 (Kitsap Co)</li> <li>• EOC SharePoint Training (Kitsap Co)</li> <li>• Bainbridge Island EOC Training (Kitsap Co)</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/ EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• ARES HAM Radio Training (ARES w/ Community Volunteers)</li> <li>• CPOD Training (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• ESF-1 Seminar (Kitsap Co)</li> <li>• JIC Training (Kitsap Co)</li> <li>• Poulsbo City EOC Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• CSZ TTX (Clallam Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Damage Assessment Drill (Kitsap Co)</li> <li>• FAST Team Drill (Kitsap Co)</li> <li>• North Kitsap School District Exercise (Kitsap Co)</li> </ul>

<p><b>May</b></p>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w Dr. Price)</li> <li>• <b>ATC 20/21</b> (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• CERT Training (Kitsap Co)</li> <li>• North Kitsap School District KPREP Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• Port Orchard City TTX (Kitsap Co)</li> <li>• JIC Exercise (Kitsap Co)</li> <li>• CERT Exercise (Kitsap Co)</li> </ul>
<p><b>June</b></p>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• MRC Training (Kitsap Co)</li> <li>• Credentialing Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• Cascadia Rising (Clallam Co with FEMA &amp; State EMD)</li> <li>• ARES HAM Radio Field Day (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Cascadia Rising (Regional)</li> <li>• Cascadia Rising Functional (Kitsap Co)</li> <li>• CPOD Exercise (Kitsap Co)</li> <li>• Damage Assessment Exercise (Kitsap Co)</li> </ul>
<p><b>July</b></p>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/ Dr. Price)</li> <li>• FEMA VTTX (Clallam Co)</li> <li>• CERT Summit Training &amp; Drills (Clallam CERT and new Community volunteers)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• CISM Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• FEMA VTTX (Clallam Co)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• LEPC Seminar (Kitsap Co)</li> </ul>
<p><b>Aug</b></p>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• Bremerton EOC Training (Kitsap Co)</li> <li>• Amateur Radio/Alternate Comms (Kitsap Co)</li> <li>• CERT Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• FEMA VTTX (Clallam Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> </ul>

<b>Sep</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• Weather Spotter Training (Kitsap Co)</li> <li>• Sever Weather Shelter Volunteer Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Local Animal Rescue Group TTX (Clallam Co)</li> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• Amateur Radio Exercise (Kitsap Co)</li> <li>• CERT Exercise (Kitsap Co)</li> </ul>
<b>Oct</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• DEM Duty Officer Training (Kitsap Co)</li> <li>• CISM Training (Kitsap Co)</li> <li>• MRC Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• FEMA VTTX (Clallam Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Winter Storm Seminar (Kitsap Co)</li> <li>• PSNS Functional (Kitsap Co)</li> <li>• CERT Annual Exercise (Kitsap Co)</li> </ul>
<b>Nov</b>	<ul style="list-style-type: none"> <li>• ICS 300 (Clallam Co)</li> <li>• ICS 400 (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• Incident Management Team Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesday COOP – online ex (Clallam Co Elected Officials / Dept. Heads)</li> <li>• Hostile Action FE (Clallam LE and Schools)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> </ul>
<b>Dec</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> </ul>	<ul style="list-style-type: none"> <li>• CSZ Recovery FE (Clallam Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> </ul>
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• ICS 300 (Clallam Co)</li> <li>• ICS 400 (Clallam Co)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• CPOD Training (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• (JPREP) Multi-agency, multi Jurisdiction Workgroup (Port Townsend City / Jefferson Co)</li> <li>• Cyber Security (Kitsap Co)</li> <li>• MRC Training (Kitsap Co)</li> <li>• Alternate Communications (Kitsap Co)</li> <li>• CERT Refresher Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Hostile Action Schools (Clallam Co)</li> <li>• Take Out Tuesdays Online Exercise (Clallam County Elected Officials/Dept. Heads)</li> <li>• FEMA VTTX Online Exercise (FEMA Communities w/ Clallam)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• EOC Functional Exercise (Kitsap Co)</li> <li>• Bainbridge Island EOC Tabletop (Kitsap Co)</li> <li>• CERT Exercise (Kitsap Co)</li> </ul>

<p><b>Apr-Jun</b></p>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• FAST/MRC Training (Clallam – medical/disability/community)</li> <li>• ARES HAM Radio Training (Clallam ARES &amp; community)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• (JPREP) Multi-agency, multi Jurisdiction Workgroup (Port Townsend City / Jefferson Co)</li> <li>• Long-term Care Training (Kitsap Co)</li> <li>• MRC Training (Kitsap Co)</li> <li>• IMT Training (Kitsap Co)</li> <li>• CERT Refresher Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> <li>• South Kitsap School District KPREP Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Take Out Tuesdays Online Exercise (Clallam County Elected Officials/Dept. Heads)</li> <li>• CPOD Distribution FE (Clallam CPOD teams &amp; sites)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Landslide Exercise (Kitsap Co)</li> <li>• Bremerton EOC (Kitsap Co)</li> <li>• Radiological Incident Tabletop (Kitsap Co)</li> </ul>
<p><b>Jul-Sep</b></p>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• CPOD Training (Clallam Co)</li> <li>• MCI marine or land FSE (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• (JPREP) Multi-agency, multi Jurisdiction Workgroup (Port Townsend City / Jefferson Co)</li> <li>• Winter Storm Seminar (Kitsap Co)</li> <li>• MRC Training (Kitsap Co)</li> <li>• IMT Training (Kitsap Co)</li> <li>• CERT Refresher Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Local Animal Rescue Group FE (Clallam LARG team members)</li> <li>• Take Out Tuesdays Online Exercise (Clallam County Elected Officials/Dept. Heads)</li> <li>• FEMA VTTX Online Exercise (FEMA Communities w/ Clallam)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• Oil Spill Maritime (Kitsap Co)</li> <li>• Port Orchard EOC (Kitsap Co)</li> <li>• South Kitsap School Disaster Exercise (Kitsap Co)</li> <li>• CERT Exercise (Kitsap Co)</li> </ul>
<p><b>Oct-Dec</b></p>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• FAST/MRC Training (Clallam – medical/disability/community)</li> <li>• ARES HAM Radio Training (Clallam ARES &amp; community)</li> <li>• Health FE (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• (JPREP) Multi-agency, multi Jurisdiction Workgroup (Port Townsend City / Jefferson Co)</li> <li>• MRC Training (Kitsap Co)</li> <li>• IMT Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Health Bio Threat FSE (Clallam Co)</li> <li>• Take Out Tuesdays Online Exercise (Clallam County Elected Officials/Dept. Heads)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Winter Storm Tabletop (Kitsap Co)</li> <li>• CERT Annual Exercise (Kitsap Co)</li> </ul>

	<ul style="list-style-type: none"> <li>• Severe Weather Shelter Training (Kitsap Co)</li> <li>• CERT Refresher Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> </ul>	
	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• Map Your Neighborhood (Clallam Communities)</li> <li>• FAST/MRC Training (Clallam – medical/disability/community)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• (JPREP) Multi-agency, multi Jurisdiction Workgroup (Port Townsend City / Jefferson Co)</li> <li>• CERT Refresher Training (Kitsap Co)</li> <li>• Central Kitsap School District KPREP Training (Kitsap Co)</li> <li>• IMT Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> <li>• CERT Initial Training(Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• ARES HAM Field Day (Clallam ARES &amp; community)</li> <li>• Hostile Action Schools/Hospital FSE (Clallam Responders, Schools &amp; Olympic Medical Center)</li> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Central Kitsap School Exercise (Kitsap Co)</li> <li>• CERT Exercise (Kitsap Co)</li> <li>• EOC Functional Exercise (Kitsap Co)</li> </ul>
<b>Jul-Dec</b>	<ul style="list-style-type: none"> <li>• EOC Support Team Training (Clallam EMAT/EMD)</li> <li>• CISM Training Moment (Clallam CISM w/Dr. Price)</li> <li>• CPOD Training (Clallam Co)</li> <li>• Jefferson Co. IMT (Jefferson Co)</li> <li>• (NPREP) Neighborhood Leadership Team (Jefferson Co)</li> <li>• (JPREP) Multi-agency, multi Jurisdiction Workgroup (Port Townsend City / Jefferson Co)</li> <li>• CERT Refresher Training (Kitsap Co)</li> <li>• IMT Training (Kitsap Co)</li> <li>• MRC Training (Kitsap Co)</li> <li>• FAST Team Training (Kitsap Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Internal Jefferson Co. Exercise – Radio (Jefferson Co)</li> <li>• Internal Jefferson Co. Exercise – NIXLE (Jefferson Co)</li> <li>• Annual CERT Exercise (Kitsap Co)</li> <li>• City EOC Exercise (Kitsap Co)</li> </ul>

<b>Region 3 – Grays Harbor, Lewis, Mason, Pacific &amp; Thurston Counties</b>		
	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Jan</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3)</li> <li>• ICS-400 (HSR3)</li> </ul>	<ul style="list-style-type: none"> <li>• TTX (HSR3 – Cascadia Rising Prep)</li> <li>• Drill (HSR3 IMT3)</li> </ul>
<b>Feb</b>	<ul style="list-style-type: none"> <li>• Position-Specific Training (IMT3)</li> <li>• COOP Training (Thurston County)</li> </ul>	-----
<b>Mar</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3 agencies)</li> <li>• School Emergency Preparedness (Thurston County)</li> <li>• ECC/Military Interface (Pacific County)</li> </ul>	<ul style="list-style-type: none"> <li>• FE – IMT/ECC Interface (Region 3 IMT/ Thurston County)</li> <li>• Drill (HSR3 IMT3)</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• ICS-400 (HSR3)</li> <li>• Senior Officials Workshop (Thurston County)</li> </ul>	<ul style="list-style-type: none"> <li>• Mass Casualty TTX (Mason County agencies)</li> </ul>
<b>May</b>	<ul style="list-style-type: none"> <li>• Leadership Training (HSR3)</li> </ul>	-----
<b>June</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3)</li> <li>• ICS-400 (HSR3)</li> </ul>	<ul style="list-style-type: none"> <li>• Cascadia Rising Exercise (Mason County agencies)</li> <li>• FSE (HSR3 IMT3)</li> </ul>
<b>Oct</b>	<ul style="list-style-type: none"> <li>• IMT Section Training (IMT3)</li> <li>• Senior Officials Workshop (Thurston Co)</li> </ul>	<ul style="list-style-type: none"> <li>• HazMat TTX (Mason County agencies)</li> </ul>
<b>Nov</b>	<ul style="list-style-type: none"> <li>• ICS Review (HSR3)</li> </ul>	-----
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3)</li> <li>• ICS-400 (HSR3)</li> </ul>	<ul style="list-style-type: none"> <li>• Functional Exercise (HSR3)</li> </ul>
<b>Apr-Jun</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3)</li> <li>• Position-Specific Training (HSR3)</li> </ul>	<ul style="list-style-type: none"> <li>• COOP TTX (Mason County agencies)</li> </ul>
<b>Jul-Sep</b>	<ul style="list-style-type: none"> <li>• ICS-400 (HSR3)</li> <li>• Workshop (HSR3)</li> </ul>	<ul style="list-style-type: none"> <li>• IMT Drill (HSR3/Thurston County)</li> </ul>
<b>Oct-Dec</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3)</li> <li>• ICS-400 (HSR3)</li> <li>• IMT Position-Specific training (IMT3)</li> </ul>	-----
	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3)</li> <li>• ICS-400 (HSR3)</li> <li>• Leadership Training (HSR3)</li> <li>• Senior Officials Workshop (HSR3)</li> </ul>	<ul style="list-style-type: none"> <li>• COOP Exercise (Mason County agencies)</li> <li>• FSE (HSR3)</li> </ul>
<b>Jul-Dec</b>	<ul style="list-style-type: none"> <li>• ICS-300 (HSR3)</li> <li>• ICS-400 (HSR3)</li> </ul>	<ul style="list-style-type: none"> <li>• TTX (HSR3)</li> </ul>

<b>Region 4 – Clark, Cowlitz, Skamania, Wahkiakum Counties</b>		
	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Jan</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (HSR4)</li> <li>• EOC/ICS Workshop (Cowlitz Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Response Active Threat (Clark Co., city TBD)</li> <li>• Cascadia Prep &amp; Seminar (Ridgefield)</li> </ul>
<b>Feb</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (HSR4)</li> <li>• ICS-300 (Cowlitz)</li> <li>• EOC/ICS Workshop (Clark Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Lewis River ERP TTX</li> <li>• Cascadia Prep &amp; Seminar (Camas)</li> </ul>
<b>Mar</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (Clark Co)</li> <li>• PIO/Social Media Workshop (Cowlitz Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Auxiliary Communications FSE (Cowlitz Co)</li> <li>• ARES/RACES TTX (CRESA, Cowlitz Co)</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (Local Hospitals)</li> <li>• ICS-400 (Cowlitz Co)</li> </ul>	<ul style="list-style-type: none"> <li>• PIO Social Media TTX (Cowlitz Co)</li> <li>• Cascadia Prep &amp; Seminar (Washougal)</li> </ul>
<b>May</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (ESD 112)</li> <li>• RRAT Policy Discussion (HSR4)</li> <li>• Tornados via ICS (Clark Co)</li> </ul>	<ul style="list-style-type: none"> <li>• State SAR Conference – FS ICS Drill (Cowlitz Co)</li> <li>• Cascadia Prep &amp; Seminar (Yacolt)</li> </ul>
<b>June</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (Vancouver)</li> </ul>	<ul style="list-style-type: none"> <li>• SAR Joint Ops FSE (Cowlitz Co)</li> <li>• Cascadia Rising FSE (Cowlitz Co)</li> </ul>
<b>July</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (Clark Co)</li> <li>• RRAT Policy Discussion (Clark Co)</li> </ul>	<ul style="list-style-type: none"> <li>• HazMat Oil Train TTX (Longview/Kelso)</li> <li>• Regional Response Active Threat (Skamania Co)</li> </ul>
<b>Aug</b>	-----	<ul style="list-style-type: none"> <li>• HazMat Oil Train TTX (Woodland)</li> </ul>
<b>Sep</b>	<ul style="list-style-type: none"> <li>• EOC/ICS Workshop (Cowlitz Co)</li> <li>• Winter Storm &amp; Ice Storm EOC (Clark Co)</li> <li>• ICS for Public Officials (Clark Co)</li> </ul>	<ul style="list-style-type: none"> <li>• HazMat Oil Train TTX (Kalama)</li> <li>• HazMat Oil Train TTX (Castle Rock)</li> <li>• Regional Response Active Threat (Vancouver)</li> </ul>
<b>Oct</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (HSR4)</li> <li>• ICS for Public Officials (Clark Co)</li> <li>• Region 4 TICP – Workshop (Cowlitz)</li> </ul>	<ul style="list-style-type: none"> <li>• Winter Storm TTX (Clark Co, Skamania Co)</li> </ul>
<b>Nov</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (Vancouver)</li> <li>• EOC/ICS Workshop (CRESA, Public Works)</li> </ul>	-----
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Cowlitz Co)</li> <li>• ICS-100/700 (Clark Co, Wahkiakum Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Auxiliary Communications FSE (Cowlitz Co)</li> <li>• PIO Social Media TTX (Cowlitz Co)</li> </ul>
<b>Apr-Jun</b>	<ul style="list-style-type: none"> <li>• ICS-400 (Cowlitz)</li> <li>• PIO/Social Media Workshop (Cowlitz Co)</li> <li>• MACG Discussion/Conference Call (Cities)</li> </ul>	<ul style="list-style-type: none"> <li>• SAR Joint Ops FSE (Cowlitz Co)</li> <li>• EOC FE (Clark Co)</li> </ul>
<b>Jul-Sep</b>	<ul style="list-style-type: none"> <li>• ICS-100/700 (Clark Co, ESD 112)</li> <li>• Region 4 TICP – Workshop (Cowlitz Co)</li> </ul>	<ul style="list-style-type: none"> <li>• EOC/ICS TTX (Cowlitz Co)</li> <li>• Lewis River ERP – TTX (Lewis River ERP_)</li> <li>• EOC – COOP (Battle Ground)</li> </ul>
<b>Oct-Dec</b>	<ul style="list-style-type: none"> <li>• EOC/ICS Workshop (Cowlitz Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Cowlitz River ERP – TTX (Cowlitz Co)</li> <li>• Region 4 TICP – FSE (HSR4)</li> </ul>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• Public Officials Training (EMI)</li> </ul>	-----

Region 5 – Pierce County		
	Training – 2016	Exercises – 2016
Jan	<ul style="list-style-type: none"> <li>ICS-300 (Pierce County)</li> <li>EOC Readiness &amp; EOC Functional / PCAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>Type III IMT Quarterly Meeting (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>Fife School District Active Shooter Accountability/Reunification Seminar (Fife School District &amp; Neighboring School Districts)</li> <li>Cascadia Regional TTXs (Aligning contract cities that would naturally support each other)</li> <li>All Hazard Emergency Response for Schools (All Pierce Co. Schools: K-12 and Higher Ed)</li> </ul>
Feb	<ul style="list-style-type: none"> <li>ICS-400 (Pierce County)</li> <li>EOC Readiness &amp; EOC Functional / PCAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> </ul>	<ul style="list-style-type: none"> <li>Fife School District Active Shooter Lockdown Seminar (Fife School District)</li> <li>Cascadia COOP TTX (Pierce County Departments)</li> <li>Communication Functional Exercise (All Pierce County Partners)</li> </ul>
Mar	<ul style="list-style-type: none"> <li><b>ATC-20</b> (lead-up for Cascadia)</li> <li>ICS-100/700/200 (Pierce County)</li> <li>DEM Portal (Pierce County)</li> <li>EOC Readiness &amp; EOC Functional / PCAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>FAST Training (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>Fife School District Active Shooter Survival Mindset Seminar (Fife School District)</li> <li>Fife School District Active Shooter Run, Hide, Fight Seminar (Fife School District)</li> <li>Pierce County Urgent Care Center Surge TTX (NWHRN) (Pierce Co Urgent Care Centers)</li> <li>Cascadia Mass Care Feeding Operations Workshop (Pierce Co Urgent Care Centers)</li> </ul>
Apr	<ul style="list-style-type: none"> <li>ICS-300 (Pierce County)</li> <li>EOC Readiness &amp; EOC Functional / PCAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>Type III IMT Quarterly Meeting (Pierce County)</li> <li>Emergency Planning for Vulnerable Populations (Pierce County)</li> <li><b>Social Media Engagement Strategies/NDPTC</b> (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>Fife School District Active Shooter Unified Command TTX Exercise (Fife School District, Fife Police Department, Tacoma Fire Department)</li> <li>All Hazard Emergency Response for Schools (All Pierce Co. Schools: K-12 and Higher Ed)</li> <li>Pierce County Urgent Care Center Surge TTX (Pierce County Urgent Care Centers)</li> <li>Partners in Preparedness (All partners)</li> <li>National Association of County and City Health Officials (NWHRN)</li> <li>UASI Vulnerable Population Workshop (UASI Region)</li> <li>Joint Preparedness Conference/PC TEPW (Pierce County partners)</li> </ul>
May	<ul style="list-style-type: none"> <li>ICS-400 (Pierce County)</li> <li>EOC Readiness &amp; EOC Functional / PCAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>High Risk Population Disaster Summit (Pierce County)</li> <li>FAST Unit Leader (Pierce County)</li> <li>MGT415 Disaster Recovery in Rural Communities/RDPC (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>Fife School District Active Shooter FSE (Fife SD, Fife PD, Tacoma FD, Cooperative Cities Law Enforcement Agencies, Pierce Co FD, Puyallup Tribal Police, Pierce Co Dispatch Centers, Pierce EM, WSP)</li> <li>Pierce County Urgent Care Center Surge TTX (Pierce County Urgent Care Centers)</li> <li>Business Resiliency for Healthcare Spring (NWHRN)</li> <li>WSHA Disaster Preparedness Conference</li> <li>Mt. Rainier Plan Seminar (All Pierce Co. partners)</li> <li>High Risk Population Disaster Summit (Pierce Co)</li> </ul>

<p><b>June</b></p>	<ul style="list-style-type: none"> <li>• DEM Portal (Pierce County)</li> <li>• EOC Readiness &amp; EOC Functional / PCAAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> </ul>	<ul style="list-style-type: none"> <li>• Cascadia Rising (Pierce Co DEM, others TBD)</li> <li>• Ultimate Caduceus (Part of Cascadia) (Pierce County Hospitals, Tacoma/PC Health Dept, JBLM – FCC / EMS Partners, NW Health Response Network)</li> <li>• Pierce County Urgent Care Center Surge TTX (Pierce County Urgent Care Centers)</li> <li>• Business Resiliency for Healthcare Spring (NWHRN)</li> </ul>
<p><b>July</b></p>	<ul style="list-style-type: none"> <li>• ICS-300 (Pierce County)</li> <li>• EOC Readiness &amp; EOC Functional / PCAAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>• Type III IMT Quarterly Meeting (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>• All Hazard Emergency Response for Schools (All Pierce Co. Schools: K-12 and Higher Ed)</li> <li>• CART TTX (Tacoma Police Dept., Pierce County DEM)</li> </ul>
<p><b>Aug</b></p>	<ul style="list-style-type: none"> <li>• ICS-400 (Pierce County)</li> <li>• EOC Readiness &amp; EOC Functional / PCAAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>• Emergency Planning for Vulnerable Populations (Pierce County)</li> <li>• <b>Social Media Tools and Techniques/NDPTC</b> (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>• WATF-1 Mobex (WA-TF1, PC-DEM)</li> </ul>
<p><b>Sep</b></p>	<ul style="list-style-type: none"> <li>• DEM Portal (Pierce County)</li> <li>• EOC Readiness &amp; EOC Functional / PCAAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>• FAST Training (Pierce County)</li> <li>• Public Assistance Training/EMD (Pierce County)</li> <li>• <b>AWR136/MGT384 Cyber Security Courses/TEEX</b> (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>• Pediatric DR Workshop UW Med Trauma Conference (NWHRN)</li> <li>• WSEMA Conference</li> </ul>
<p><b>Oct</b></p>	<ul style="list-style-type: none"> <li>• PC Pre-Winter Storm Meeting (All Pierce County partners)</li> <li>• ICS-300 (Pierce County)</li> <li>• EOC Readiness &amp; EOC Functional / PCAAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>• Type III IMT Quarterly Meeting (Pierce County)</li> <li>• Individual Assistance Training/EMD (Pierce County)</li> <li>• MGT318 Public Info in All-Hazards Incident/TEEX (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>• All Hazard Emergency Response for Schools (All Pierce Co. Schools: K-12 and Higher Ed)</li> <li>• IAEM Annual Conference</li> <li>• State Shakeout Drill</li> </ul>
<p><b>Nov</b></p>	<ul style="list-style-type: none"> <li>• ICS-400 (Pierce County)</li> <li>• EOC Readiness &amp; EOC Functional / PCAAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>• FAST Unit Leader (Pierce County)</li> </ul>	<p>-----</p>
<p><b>Dec</b></p>	<ul style="list-style-type: none"> <li>• DEM Portal (Pierce County)</li> <li>• EOC Readiness &amp; EOC Functional / PCAAlert-PCWarn / iPad Apps (Pierce Co DEM staff)</li> <li>• PER280 Cooperative Efforts Public Safety/Private Sector / RDPC</li> </ul>	<ul style="list-style-type: none"> <li>• National Healthcare Coalition Preparedness Conference</li> <li>• National Weather Service Seminar on Flood Information</li> </ul>

	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	<ul style="list-style-type: none"> <li>• ICS-300, ICS-400, DEM Portal, Type III IMT (Pierce County)</li> <li>• EOC Readiness/EOC Functional/EOC Liaison/PCAlert-PCWarn/iPad Apps (Pierce DEM Staff)</li> </ul>	<ul style="list-style-type: none"> <li>• CART TTX (PC Regional CART Team, Pierce County DEM)</li> <li>• Flood TTX (Pierce County)</li> </ul>
<b>Apr-Jun</b>	<ul style="list-style-type: none"> <li>• ICS-100/700/200</li> <li>• Emergency Planning Institute</li> <li>• High Risk Population Disaster Summit</li> </ul>	<ul style="list-style-type: none"> <li>• Flood Full-Scale (Pierce County)</li> <li>• Ongoing Exercise Support to Regional Partners as Grant Funding is available</li> <li>• High Risk Population Disaster Summit (Pierce County)</li> <li>• EOC Readiness/EOC Functional/EOC Liaison/PCAlert-PCWarn/iPad Apps (Pierce DEM Staff)</li> <li>• FAST Basic (Pierce County)</li> <li>• <b>AWR305 Bioterrorism Collaboration First Responders/Health / RDPC</b></li> </ul>
<b>Jul-Sep</b>	<ul style="list-style-type: none"> <li>• ICS-300, ICS-400, DEM Portal, Type III IMT (Pierce County)</li> <li>• EOC Readiness/EOC Functional/EOC Liaison/PCAlert-PCWarn/iPad Apps (Pierce DEM Staff)</li> <li>• FAST Unit Leader (Pierce County)</li> <li>• Public Assistance Training/EMD (Pierce County)</li> </ul>	<ul style="list-style-type: none"> <li>• Plan Review Seminar; lead-up to Train Derailment/Hazmat FSE</li> </ul>
<b>Oct-Dec</b>	<ul style="list-style-type: none"> <li>• ICS-100/700/200</li> <li>• Emergency Planning Institute</li> <li>• EOC Readiness/EOC Functional/EOC Liaison/PCAlert-PCWarn/iPad Apps (Pierce DEM Staff)</li> <li>• Pre-Winter Storm Meeting (Pierce County)</li> <li>• FAST Basic (Pierce County)</li> <li>• Individual Assistance Training/EMD (Pierce County)</li> <li>• <b>MGT381 Business Continuity Planning /RDPC</b></li> </ul>	<ul style="list-style-type: none"> <li>• Resource Expo (PC &amp; Military partners)</li> <li>• Situational Assessment Seminar; lead-up to Train Derailment/Hazmat FSE</li> <li>• Joint IMT/BNSF TTX (Region 3 IMT, Pierce County IMT, Dupont EOC, Pierce County EOC, Thurston County EOC, BNSF)</li> </ul>
	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• Train Derailment/Hazmat TTX with Thurston County (Dupont Fire, West Pierce Fire, City of Dupont, WSP, WSDOT, Burlington Northern, JBLM, Lacey FD #3, Thurston County EM, Pierce County EM, Nisqually Tribe, Dept. of Ecology, Dupont Police, Dept. of Fish &amp; Wildlife, Thurston County HazMat, Pierce County HazMat, HLS Region 3 IMT, Pierce County IMT)</li> </ul>	<ul style="list-style-type: none"> <li>• Train Derailment/Hazmat FSE with Thurston County (same as above)</li> </ul>

<b>Region 6 – King County</b>		
	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Jan</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course (Open state-wide)</li> </ul>	-----
<b>Feb</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill (Open to King Co stakeholders)</li> </ul>
<b>Mar</b>	<ul style="list-style-type: none"> <li>• ICS-400 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Mass Care - Sheltering Functional Exercise (Healthcare, Mass Care Working Group, Northwest Healthcare Response Network, Seattle King County Public Health, Medical Reserve Corps, COAD/VOAD)</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course (Open state-wide)</li> <li>• ICS-300 (Open state-wide)</li> </ul>	-----
<b>May</b>	<ul style="list-style-type: none"> <li>• ICS-400 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Business Resiliency for Healthcare (Tentatively May or June) (Northwest Healthcare Response Network + related stakeholders)</li> </ul>
<b>June</b>	-----	<ul style="list-style-type: none"> <li>• Cascadia Rising (King County departments, cities, special municipality districts, private-sector (takes the place of quarterly activation drill))</li> </ul>
<b>July</b>	-----	-----
<b>Aug</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course (Open state-wide)</li> <li>• ICS-300 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill (Open to King County stakeholders)</li> </ul>
<b>Sep</b>	<ul style="list-style-type: none"> <li>• ICS-400 (Open state-wide)</li> </ul>	-----
<b>Oct</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill (Open to King County stakeholders)</li> </ul>
<b>Nov</b>	<ul style="list-style-type: none"> <li>• ICS-400 (Open state-wide)</li> </ul>	-----
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course (Open state-wide)</li> <li>• ICS-300 (Open state-wide)</li> <li>• ICS-400 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill (Open to King County stakeholders)</li> </ul>
<b>Apr-Jun</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course (Open state-wide)</li> <li>• ICS-300 (Open state-wide)</li> <li>• ICS-400 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill (Open to King County stakeholders)</li> </ul>
<b>Jul-Sep</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course (Open state-wide)</li> <li>• ICS-300 (Open state-wide)</li> <li>• ICS-400 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill (Open to King County stakeholders)</li> </ul>
<b>Oct-Dec</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course (Open state-wide)</li> <li>• ICS-300 (Open state-wide)</li> <li>• ICS-400 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill (Open to King County stakeholders)</li> </ul>

	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course x2 (Open state-wide)</li> <li>• ICS-300 x2 (Open state-wide)</li> <li>• ICS-400 x2 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill x 2(Open to King County stakeholders)</li> </ul>
<b>Jul-Dec</b>	<ul style="list-style-type: none"> <li>• ICS 100/200/700 Combo Course x2 (Open state-wide)</li> <li>• ICS-300 x2 (Open state-wide)</li> <li>• ICS-400 x2 (Open state-wide)</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly ECC Activation Drill x 2(Open to King County stakeholders)</li> <li>• Port of Seattle/SeaTac Airport Triennial FSE (SeaTac, airlines, CDC, NTSB, MRC, CERT)</li> </ul>

<b>Region 7 – Chelan, Douglas, Grant, Kittitas &amp; Okanogan Counties</b>		
	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Feb</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Grant Co)</li> <li>• ICS-400 (Grant Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Columbia Generating Station FE (Grant Co)</li> </ul>
<b>Mar</b>	-----	<ul style="list-style-type: none"> <li>• R7 Healthcare Coalition Tabletop (Chelan/Douglas/Grant/Okanogan/Kittitas)</li> </ul>
<b>Apr</b>	-----	<ul style="list-style-type: none"> <li>• Gorge Amphitheater (Grant Co)</li> <li>• HMEP Tabletop and Functional Exercises (Chelan/Douglas Co)</li> </ul>
<b>May</b>	<ul style="list-style-type: none"> <li>• LEPC Conference (All counties)</li> <li>• WISHA Conference (Chelan/Douglas/Okanogan Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Pangborn Memorial Airport (Douglas Co)</li> </ul>
<b>June</b>	-----	<ul style="list-style-type: none"> <li>• US DOE FE (Grant Co)</li> </ul>
<b>Sep</b>	-----	<ul style="list-style-type: none"> <li>• R7 Healthcare Coalition – Functional (Chelan/Douglas/Grant/Okanogan/Kittitas)</li> </ul>
<b>Oct</b>	<ul style="list-style-type: none"> <li>• Communications Tech (Grant Co)</li> <li>• Communication Unit Leader (Grant Co)</li> </ul>	-----
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	-----	<ul style="list-style-type: none"> <li>• Columbia Generating Station FE (Grant Co)</li> </ul>
<b>Apr-Jun</b>	<ul style="list-style-type: none"> <li>• LEPC Conference (All counties)</li> <li>• WISHA Conference (Chelan/Douglas/Okanogan Co)</li> </ul>	<ul style="list-style-type: none"> <li>• Gorge Amphitheater (Grant Co)</li> <li>• US DOE FE (Grant Co)</li> <li>• HMEP Tabletop and Functional Exercises (Chelan/Douglas Co)</li> </ul>
<b>Oct-Dec</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Grant Co)</li> <li>• ICS-400 (Grant Co)</li> </ul>	-----
	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• LEPC Conference (All counties)</li> <li>• WISHA Conference (Chelan/Douglas/Okanogan Co)</li> </ul>	<ul style="list-style-type: none"> <li>• HMEP Tabletop and Functional Exercises (Chelan/Douglas Co)</li> </ul>

<b>Region 8 – Benton, Franklin, Klickitat, Walla Walla &amp; Yakima Counties</b>		
	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Jan</b>	-----	<ul style="list-style-type: none"> <li>Enhanced FCA Drill (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State)</li> </ul>
<b>Feb</b>	-----	<ul style="list-style-type: none"> <li>CGS JIC News Release Coordination FE (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State, Columbia Generating Station)</li> <li>CGS Dress Rehearsal (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State, Columbia Generating Station)</li> </ul>
<b>Mar</b>	-----	<ul style="list-style-type: none"> <li>CGS FSE Evaluated (Benton, Franklin, Walla Walla, Adams, Grant, Yakima)</li> <li>Big River County School FE (Franklin)</li> <li>Enhanced FCA Drill (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State)</li> <li>USDOE Limited Exercise</li> </ul>
<b>Apr</b>	-----	<ul style="list-style-type: none"> <li>CGS JIC News Release Coordination FE (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State, Columbia Generating Station)</li> <li>AREVA Exercise</li> </ul>
<b>May</b>	-----	<ul style="list-style-type: none"> <li>Enhanced FCA Drill (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State)</li> <li>CGS ERO Team Drill (Benton and Franklin Counties, WA State, Columbia Generating Station)</li> </ul>
<b>June</b>	-----	<ul style="list-style-type: none"> <li>US DOE FSE (Benton and Franklin Counties, WA State, Columbia Generating Station)</li> </ul>
<b>July</b>	-----	<ul style="list-style-type: none"> <li>CGS ERO Team Drill (Benton and Franklin Counties, WA State, Columbia Generating Station)</li> </ul>
<b>Aug</b>	-----	<ul style="list-style-type: none"> <li>CGS JIC News Release Coordination FE (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State, Columbia Generating Station)</li> </ul>
<b>Sep</b>	-----	<ul style="list-style-type: none"> <li>Pasco Airport TTX (Franklin County, City of Pasco, Port of Pasco)</li> <li>Enhanced FCA Drill (Benton, Franklin, Grant, Adams, Walla Walla, Yakima, WA State)</li> <li>US DOE Limited Exercise</li> </ul>
<b>Oct</b>	-----	<ul style="list-style-type: none"> <li>CGS ERO Team Drill (Benton and Franklin Counties, WA State, Columbia Generating Station)</li> </ul>
<b>Nov</b>	-----	-----
<b>Dec</b>	-----	-----
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	-----	-----
<b>Apr-Jun</b>	-----	-----
<b>Jul-Sep</b>	-----	-----
<b>Oct-Dec</b>	-----	-----
	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	-----	-----
<b>Jul-Dec</b>	-----	-----

<b>Region 9 – Adams, Asotin, Columbia, Ferry, Garfield, Lincoln, Pend Oreille, Spokane, Stevens &amp; Whitman Counties; Confederated Tribes of the Colville Reservation</b>		
	<b>Training – 2016</b>	<b>Exercises – 2016</b>
<b>Jan</b>	<ul style="list-style-type: none"> <li>• EOC/ECC Ops Training (EM, others)</li> </ul>	-----
<b>Feb</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Spokane)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, HCC, Others TBD)</li> <li>• Region 9 TEPW (Regional Partners)</li> <li>• Cascadia Rising Workshops (EM, PH, HC, HCC)</li> </ul>
<b>Mar</b>	<ul style="list-style-type: none"> <li>• ICS-400 (Spokane)</li> <li>• EOC/ECC Ops Training (EM, others)</li> </ul>	<ul style="list-style-type: none"> <li>• Active Shooter – Schools (TBD)</li> <li>• Region 9 HCC/PHEPR 9 (tentative/TBD)</li> <li>• Hospitals (HC, others TBD)</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• Recovery Training (EM, others)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, Others TBD)</li> <li>• Bakken Crude FSE (FS, LE, EM, PH, EMS, HCC, others TBD)</li> </ul>
<b>May</b>	<ul style="list-style-type: none"> <li>• Posse Training (Sheriff, others as needed)</li> <li>• IMT Training (EM)</li> </ul>	<ul style="list-style-type: none"> <li>• America’s Preparathon (TBD)</li> <li>• Inter-agency IMT Workshop (FS, LE, EM, PH, EMS, DNR, USFS, others TBD)</li> </ul>
<b>June</b>	<ul style="list-style-type: none"> <li>• EOC/ECC Ops Training (EM, others)</li> </ul>	<ul style="list-style-type: none"> <li>• Cascadia Rising (EM, FS, LE, EMS, PH, HCC, others TBD)</li> </ul>
<b>July</b>	-----	-----
<b>Aug</b>	-----	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, others TBD)</li> </ul>
<b>Sep</b>	<ul style="list-style-type: none"> <li>• EOC/ECC Ops Training (EM, others)</li> </ul>	<ul style="list-style-type: none"> <li>• NPM Activities/America's Preparathon (TBD)</li> <li>• Pend Oreille LEPC Exercise (EM, FS, LE, EMS, PH, HC, others TBD)</li> </ul>
<b>Oct</b>	<ul style="list-style-type: none"> <li>• Earthquake Training (ALL)</li> </ul>	<ul style="list-style-type: none"> <li>• Great WA Shakeout (Schools, others TBD)</li> </ul>
<b>Nov</b>	<ul style="list-style-type: none"> <li>• EOC/ECC Ops Training (EM, others)</li> <li>• Cyber Training (ALL)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, others TBD)</li> <li>• Cyber Workshops (All)</li> <li>• Winter Preparedness Workshops (All)</li> </ul>
<b>Dec</b>	-----	-----
	<b>Training – 2017</b>	<b>Exercises – 2017</b>
<b>Jan-Mar</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Spokane)</li> <li>• ICS-400 (Spokane)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, HCC, others TBD)</li> <li>• Region 9 TEPW (Regional Partners)</li> <li>• Active Shooter (Schools, hospitals)</li> </ul>
<b>Apr-Jun</b>	<ul style="list-style-type: none"> <li>• Posse Training (Sheriff, others TBD)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, HCC, others TBD)</li> <li>• Inter-agency IMT Workshop (FS, LE, EM, PH, EMS, DNR, USFS, others TBD)</li> </ul>

<b>Jul-Sep</b>	<ul style="list-style-type: none"> <li>• EOC/ECC Ops Training (EM, others)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, HCC, others TBD)</li> <li>• Fairchild AFB FSE (Various)</li> <li>• Pend Oreille LEPC Exercise (EM, FS, LE, EMS, PH, HC, others TBD)</li> </ul>
<b>Oct-Dec</b>	<ul style="list-style-type: none"> <li>• Earthquake Training (ALL)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, HCC, others TBD)</li> <li>• Winter Storm Workshop (All)</li> </ul>
	<b>Training – 2018</b>	<b>Exercises – 2018</b>
<b>Jan-Jun</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Spokane)</li> <li>• ICS-400 (Spokane)</li> <li>• Posse Training (Sheriff, others TBD)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, HCC, others TBD)</li> <li>• HazMat (FS, HZ, EMS)</li> <li>• Active Shooter (LE, FS, EMS, PH, HC, HCC)</li> <li>• Pend Oreille LEPC Exercise (EM, FS, LE, EMS, PH, HC, others TBD)</li> </ul>
<b>Jul-Dec</b>	<ul style="list-style-type: none"> <li>• EOC/ECC Ops Training (EM, others)</li> </ul>	<ul style="list-style-type: none"> <li>• LHJ satellite phone quarterly drill (PH, EM, HC, HCC, others TBD)</li> <li>• Region 9 HCC/PHEPR 9 (tentative/TBD)</li> </ul>

Other – WA State Agencies		
	Training – 2016	Exercises – 2016
<b>Jan</b>	-----	<ul style="list-style-type: none"> <li>• DES ECC TTX (DES)</li> </ul>
<b>Feb</b>	<ul style="list-style-type: none"> <li>• CERT Train-the-Trainer (OFM/CERT)</li> <li>• CERT Program Manager (OFM/CERT)</li> </ul>	-----
<b>Mar</b>	<ul style="list-style-type: none"> <li>• State Agency Basic CERT Training (OFM/CERT)</li> <li>• Citizen Corps Leadership Training Day (UASI/OFM/CERT)</li> </ul>	<ul style="list-style-type: none"> <li>• Capitol Campus EX (DES)</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• CERT Train-the-Trainer (OFM/CERT)</li> <li>• CERT Program Manager (OFM/CERT)</li> </ul>	-----
<b>May</b>	-----	-----
<b>Jun</b>	<ul style="list-style-type: none"> <li>• State Agency Basic CERT Training (OFM/CERT)</li> </ul>	-----
<b>Jul</b>	-----	-----
<b>Aug</b>	-----	<ul style="list-style-type: none"> <li>• 2016 NW Citizen Corps Expo (UASI Region and statewide volunteers)</li> </ul>
<b>Sep</b>	<ul style="list-style-type: none"> <li>• State Agency Basic CERT Training (OFM/CERT)</li> <li>• CERT Train-the-Trainer (OFM/CERT)</li> <li>• CERT Program Manager (OFM/CERT)</li> </ul>	-----
<b>Oct</b>	-----	-----
<b>Nov</b>	<ul style="list-style-type: none"> <li>• CERT Train-the-Trainer (OFM/CERT)</li> </ul>	-----
<b>Dec</b>	<ul style="list-style-type: none"> <li>• State Agency Basic CERT Training (OFM/CERT)</li> </ul>	-----

<b>WA EMD STATE-DELIVERED COURSES – 2016 SCHEDULE</b>			
<b>QTR 1</b>	<b>COURSE</b>	<b>PROVIDER</b>	<b>LOCATION</b>
Jan 6	G191 EOC/ICS Interface	EMD	Camp Murray
Jan 11-14	L0289 State Volunteer & Donations Management (EMI)	FEMA X	Lynnwood
Jan 12-14	L0969 Communications Unit Leader (EMI)	FEMA X	Camp Murray
Jan 13	SEOC Training Day	EMD	SEOC
Jan 14	MGT312 Senior Officials Workshop (TEEX)	Yakima OEM	Yakima
Jan 15	L0489 Management of Spontaneous Volunteers in Disasters (EMI)	FEMA X	Lynnwood
Jan 20-21	G272 Warning Coordination	EMD	Camp Murray
Jan 26-29	PER314 Radiological Emergency Preparedness & Exercise Evaluator (EMI)	FEMA X	Richland
Jan 27-28	G775 EOC Management and Operations	EMD	Camp Murray
Jan 30	MGT405 Mobilizing Faith-Based Organizations (RDPC)	Palouse-Clearwater VOAD	Colfax
Feb 2	AWR232 Mass Fatalities Planning & Response (TEEX)	Skagit OEM	Mount Vernon
Feb 2-4	AWR140/141 WMD Radiological/Nuclear Awareness & Train-the-Trainer (CTOS)	Monroe Fire	Monroe
Feb 3	SEOC Foundations Training for State Agencies	EMD	SEOC
Feb 3-4	G318 Mitigation Planning for Local Governments (EMI)	FEMA X	Wenatchee
Feb 4	ICS402 Incident Command System	WSDOT	Vancouver
Mar 8-11	L0580 Emergency Management Framework for Tribal Governments (EMI)	FEMA X	Nespelem
Mar 9	SEOC Training Day	EMD	SEOC
Mar 22-24	ICS300 Intermediate ICS (EMI)	FEMA X	Lynnwood
Mar 22-24	PER212 Operational Level Response to Hazardous Materials (TEEX)	Grant OEM	Moses Lake
Mar 23-24	Fatality Management Workshop	DOH	Renton
Mar 29	G191 ICS/EOC Interface (EMI)	FEMA X	Skokomish
<b>QTR 2</b>	<b>COURSE</b>	<b>PROVIDER</b>	<b>LOCATION</b>
TBD Apr/May	G290 Basic PIO	EMD	Spokane
Apr 2-3	AWR160 WMD/Terrorism Awareness First Responders (TEEX)	EMD	Richland/HazMat Workshop
Apr 4-6	PER304 Social Media for Natural Disaster Response & Recovery (RDPTC)	EMD	TBD
Apr 5	G402 ICS for Elected Officials	EMD	Wenatchee
Apr 5-6	Fatality Management Workshops (CR'16 Activity)	DOH	Spokane

<b>QTR 2 (cont.)</b>	<b>COURSE</b>	<b>PROVIDER</b>	<b>LOCATION</b>
Apr 6	EMD4026 Community Points of Distribution (CPOD) Manager's Course	EMD	Port Angeles
Apr 6	G191 ICS-EOC Interface	EMD	Wenatchee
Apr 12	EMD4026 Community Points of Distribution (CPOD) Manager's Course	EMD	Shelton
Apr 13	SEOC Training Day	EMD	SEOC
Apr 14	AWR228 Coastal Community Resilience (NDPTC)	EMD	Camp Murray
Apr 14	AWR319 Leveraging Tools for Damage Assessments (NDPTC)	EMD	Spokane
Apr 19	MGT340 Crisis Leadership & Decision Making (TEEX)	EMD	Tacoma/Partners Conference
Apr 28	Mass Care Workshop	FEMA X	Lynnwood
TBD May	FEMA154/ATC20 Rapid Visual Screening of Buildings/Post-EQ Safety Evaluation of Buildings	EMD	Regions 1 & 3
TBD May	E74 Reducing the Risks of Nonstructural Earthquake Damage	EMD	Regions 1 & 3
May 4	SEOC Foundations Training for State Agencies	EMD	SEOC
May 4-5	L348 Orientation to Mission Assignments (EMI)	FEMA X	Seattle
May 10	AWR310 Nat'l Disaster Awareness for Community Leaders (NDPTC)	EMD	Camp Murray
May 11	SEOC Training Day	EMD	SEOC
May 17-19	G191 EOC/ICS Interface and G775 EOC Management and Operations	EMD	Kitsap County
May 24-26	National Training and Exercise Symposium	FEMA	Emmitsburg, MD
May 26	AWR209 Media Awareness for Public Officials (RDPC)	CRESA	Camas
Jun 1-2	L0552 Continuity of Operations for Tribal Governments (EMI)	FEMA X	Neah Bay (Makah Tribe)
Jun 11	AWR147 Rail Car Incident Response (RDPC)	Skagit FD 6	Burlington
Jun 15	SEOC Training Day	EMD	SEOC
Jun 22-23	ICS400 Advanced ICS for Complex Incidents (EMI)	FEMA X	Lynnwood
<b>QTR 3</b>	<b>COURSE</b>	<b>PROVIDER</b>	<b>LOCATION</b>
TBD	G366 Planning for the Needs of Children in Disaster	EMD	Eastside
TBD	G366 Planning for the Needs of Children in Disaster	EMD	Westside

<b>QTR 3 (cont.)</b>	<b>COURSE</b>	<b>PROVIDER</b>	<b>LOCATION</b>
Jul 13	SEOC Training Day	EMD	SEOC
Jul 18-22	L0101 Foundations of Emergency Management Part 1 (EMI)	FEMA X	Lynnwood
Aug 3	SEOC Foundations Training for State Agencies	EMD	SEOC
Aug 10	SEOC Training Day	EMD	SEOC
TBD Sep/Oct	G290 Basic PIO	EMD	Westside
Sep 12-16	L0101 Foundations of Emergency Management Part 2 (EMI)	FEMA X	Lynnwood
Sep 14	SEOC Training Day	EMD	SEOC
Sep 27-29	MGT347 ICS Forms Review / ICS300 (TEEX)	Thurston Co	Olympia
<b>QTR 4</b>	<b>COURSE</b>	<b>PROVIDER</b>	<b>LOCATION</b>
TBD	G291 JIS/JIC Workshop	EMD	Eastside
TBD	G205 Recovery from Disaster	FEMA X	TBD
TBD	G108 Community Mass Care and Emergency Assistance	EMD	TBD
TBD	G290 Basic PIO for Law Enforcement	EMD/WSP	TBD
TBD	L146 Homeland Security Exercise & Evaluation Program (HSEEP)	EMD	TBD (2 deliveries)
Oct 4-7	L449 ICS Train-the-Trainer	EMD	Renton
Oct 12	SEOC Training Day	EMD	SEOC
Oct 17-21	L-958 NIMS A-H Operations Section Chief	FEMA X	Olympia TBD
Oct 25-27	G191/G775 Regional Delivery (HSR 7, 8, 9)	EMD	Wenatchee
Oct 31-Nov 4	L102 Science of Disasters/L103 Planning: Emergency Operations	EMD	TBD
Nov 8-9	ICS 300	EMD	Camp Murray
Nov 15-18	L104 Exercise Design/L105 Public Information and Warning	EMD	TBD
Nov 16	SEOC Foundations Training for State Agencies	EMD	Camp Murray
Dec 7-8	ICS 400	EMD	Camp Murray

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# APPENDIX A: CORE CAPABILITIES LIST

The National Preparedness Goal identified 32 core capabilities as distinct critical elements needed to achieve the Goal.

These capabilities are referenced in many national preparedness efforts, including the National Planning Frameworks. The Goal grouped the capabilities into five mission areas, based on where they most logically fit. Some fall into only one mission area, while some others apply to several mission areas.

## FEMA Core Capabilities by Mission Area

Definitions of each core capability are listed at:

<http://www.fema.gov/national-preparedness-goal>

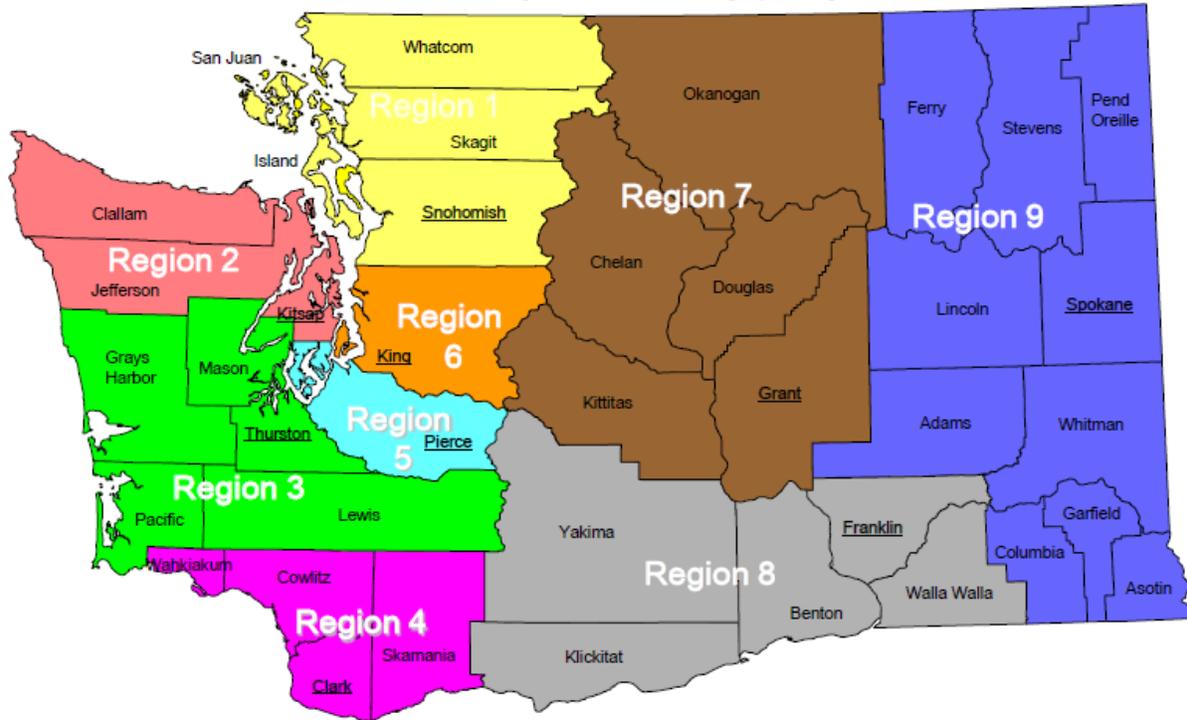
Prevention	Protection	Mitigation	Response	Recovery
Planning				
Public Information and Warning				
Operational Coordination				
Intelligence and Information Sharing		Community Resilience	Infrastructure Systems	
Interdiction and Disruption		Long-term Vulnerability Reduction	Critical Transportation	Economic Recovery
Screening, Search, and Detection		Risk and Disaster Resilience Assessment	Environmental Response/Health and Safety	Health and Social Services
Forensics and Attribution	Access Control and Identity Verification	Threats and Hazards Identification	Fatality Management Services	Housing
	Cybersecurity		Fire Management and Suppression	Natural and Cultural Resources
	Physical Protective Measures		Logistics and Supply Chain Management	
	Risk Management for Protection Programs and Activities		Mass Care Services	
	Supply Chain Integrity and Security		Mass Search and Rescue Operations	
			On-scene Security, Protection, and Law Enforcement	
			Operational Communications	
			Public Health, Healthcare, and Emergency Medical Services	
			Situational Assessment	

This chart reflects changes made to the National Preparedness Goal and Core Capabilities in September 2015.

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# APPENDIX B: WASHINGTON STATE HOMELAND SECURITY REGIONS (HSR)

Note: These coincide with Local Health Regions for Public Health Emergency Planning and Coordination



## Points of Contact

(As of November 19, 2015)

Region 1 HSR Coordinator:	<b>Bill Ekse</b>	425-388-5061	<a href="mailto:bill.ekse@co.snohomish.wa.us">bill.ekse@co.snohomish.wa.us</a>
Region 2 HSR Coordinator:	<b>John Szymanski</b>	360-307-5878	<a href="mailto:jszymans@co.kitsap.wa.us">jszymans@co.kitsap.wa.us</a>
Region 3 HSR Coordinator:	<b>Jesi Chapin</b>	360-867-2826	<a href="mailto:chapinj@co.thurston.wa.us">chapinj@co.thurston.wa.us</a>
Region 4 HSR Coordinator:	<b>Tamie Cody</b>	360-737-1911 x 3967	<a href="mailto:tamie.cody@clark.wa.gov">tamie.cody@clark.wa.gov</a>
Region 5 HSR Coordinator:	<b>Kyle Bustad</b>	253-798-2230	<a href="mailto:kbustad@co.pierce.wa.us">kbustad@co.pierce.wa.us</a>
Region 6 HSR Coordinator:	<b>Denise Mack</b>	206-205-6352	<a href="mailto:denise.mack@kingcounty.gov">denise.mack@kingcounty.gov</a>
Region 7 HSR Coordinators:			
January – June 2016	<b>Kent Sisson</b>	509-667-6864	<a href="mailto:kent.sisson@co.chelan.wa.us">kent.sisson@co.chelan.wa.us</a>
July – December 2016	<b>Maurice Goodall</b>	509-429-2579	<a href="mailto:mgoodall@co.okanogan.wa.us">mgoodall@co.okanogan.wa.us</a>
Region 8 HSR Coordinators:			
January – June 2016	<b>Jeff King</b>	509-773-0570	<a href="mailto:jeffk@klickitatcounty.org">jeffk@klickitatcounty.org</a>
July – December 2016	<b>Liz Jessee</b>	509-524-2902	<a href="mailto:ljessee@co.walla-walla.wa.us">ljessee@co.walla-walla.wa.us</a>
Region 9 HSR Coordinator:	<b>Ed Lewis</b>	509-477-7607	<a href="mailto:elewis@spokanecounty.org">elewis@spokanecounty.org</a>

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## APPENDIX C: EXERCISE TYPES

### *Progressive Approach*

A progressive exercise program enables organizations to participate in a series of increasingly complex exercises, with each successive exercise building upon the previous one until mastery is achieved. Regardless of exercise type, each exercise within the progressive series is linked to a set of common program priorities and designed to test associated capabilities. Further, by defining training requirements in the planning process, organizations can address known shortfalls prior to exercising capabilities.

This progressive approach, with exercises that build upon each other and are supported at each step with training resources, will ensure that organizations do not rush into a full-scale exercise too quickly. Effective planning of exercises and integration of the necessary training will reduce the waste of limited exercise resources and serve to address known shortfalls prior to the conduct of the exercise. The different types of exercises that may be included in the plan are described in the following sections.

### *Discussion-Based Exercises*

Discussion-based exercises include seminars, workshops, tabletop exercises (TTXs), and games. These types of exercises can be used to familiarize players with, or develop new, plans, policies, agreements, and procedures. Discussion-based exercises focus on strategic, policy-oriented issues. Facilitators and/or presenters usually lead the discussion, keeping participants on track towards meeting exercise objectives.

#### *Seminars*

Seminars generally orient participants to, or provide an overview of, authorities, strategies, plans, policies, procedures, protocols, resources, concepts, and ideas. As a discussion-based exercise, seminars can be valuable for entities that are developing or making major changes to existing plans or procedures. Seminars can be similarly helpful when attempting to assess or gain awareness of the capabilities of interagency or inter-jurisdictional operations.

#### *Workshops*

Although similar to seminars, workshops differ in two important aspects: participant interaction is increased, and the focus is placed on achieving or building a product. Effective workshops entail the broadest attendance by relevant stakeholders.

Products produced from a workshop can include new standard operating procedures, emergency operations plans, continuity of operations plans, or mutual aid agreements. To be effective, workshops should have clearly defined objectives, products, or goals, and should focus on a specific issue.

#### *Tabletop Exercises (TTX)*

A TTX is intended to generate discussion of various issues regarding a hypothetical, simulated emergency. TTXs can be used to enhance general awareness, validate plans and procedures,

rehearse concepts, and/or assess the types of systems needed to guide the prevention of, protection from, mitigation of, response to, and recovery from a defined incident. Generally, TTXs are aimed at facilitating conceptual understanding, identifying strengths and areas for improvement, and/or achieving changes in perceptions.

During a TTX, players are encouraged to discuss issues in depth, collaboratively examining areas of concern and solving problems. The effectiveness of a TTX is derived from the involvement of participants and their assessment of recommended revisions to current policies, procedures, and plans.

TTXs can range from basic to complex. In a basic TTX (such as a Facilitated Discussion), the scenario is presented and remains constant—it describes an emergency and brings discussion participants up to the simulated present time. Players apply their knowledge and skills to a list of problems presented by the facilitator; problems are discussed as a group; and resolution is reached and documented for later analysis.

In a more advanced TTX, play advances as players receive pre-scripted messages that alter the original scenario. A facilitator usually introduces problems one at a time in the form of a written message, simulated telephone call, videotape, or other means. Players discuss the issues raised by each problem, referencing established authorities, plans, and procedures for guidance. Player decisions are incorporated as the scenario continues to unfold.

During a TTX, all participants should be encouraged to contribute to the discussion and be reminded that they are making decisions in a no-fault environment. Effective TTX facilitation is critical to keeping participants focused on exercise objectives and associated capability targets.

### **Games**

A game is a simulation of operations that often involves two or more teams, usually in a competitive environment, using rules, data, and procedures designed to depict an actual or hypothetical situation. Games explore the consequences of player decisions and actions. They are useful tools for validating plans and procedures or evaluating resource requirements.

During game play, decision-making may be either slow and deliberate or rapid and more stressful, depending on the exercise design and objectives. The open, decision-based format of a game can incorporate “what if” questions that expand exercise benefits. Depending on the game’s design, the consequences of player actions can be either pre-scripted or decided dynamically. Identifying critical decision-making points is a major factor in the success of evaluating a game.

### ***Operations-Based Exercises***

Operations-based exercises include drills, functional exercises (FEs), and full-scale exercises (FSEs). These exercises can be used to validate plans, policies, agreements, and procedures; clarify roles and responsibilities; and identify resource gaps. Operations-based exercises are characterized by actual reaction to an exercise scenario, such as initiating communications or mobilizing personnel and resources.

## ***Drills***

A drill is a coordinated, supervised activity usually employed to validate a specific function or capability in a single agency or organization. Drills are commonly used to provide training on new equipment, validate procedures, or practice and maintain current skills. For example, drills may be appropriate for establishing a community-designated disaster receiving center or shelter. Drills can also be used to determine if plans can be executed as designed, to assess whether more training is required, or to reinforce best practices. A drill is useful as a stand-alone tool, but a series of drills can be used to prepare several organizations to collaborate in an FSE.

For every drill, clearly defined plans, procedures, and protocols need to be in place. Personnel need to be familiar with those plans and trained in the processes and procedures to be drilled.

## ***Functional Exercises (FE)***

FEs are designed to validate and evaluate capabilities, multiple functions and/or sub-functions, or interdependent groups of functions. FEs are typically focused on exercising plans, policies, procedures, and staff members involved in management, direction, command, and control functions. In FEs, events are projected through an exercise scenario with event updates that drive activity typically at the management level. An FE is conducted in a realistic, real-time environment; however, movement of personnel and equipment is usually simulated.

FE controllers typically use a Master Scenario Events List to ensure participant activity remains within predefined boundaries and ensure exercise objectives are accomplished. Simulators in a Simulation Cell can inject scenario elements to simulate real events.

## ***Full-Scale Exercises (FSE)***

FSEs are typically the most complex and resource-intensive type of exercise. They involve multiple agencies, organizations, and jurisdictions and validate many facets of preparedness. FSEs often include many players operating under cooperative systems such as the Incident Command System (ICS) or Unified Command.

In an FSE, events are projected through an exercise scenario with event updates that drive activity at the operational level. FSEs are usually conducted in a real-time, stressful environment that is intended to mirror a real incident. Personnel and resources may be mobilized and deployed to the scene, where actions are performed as if a real incident had occurred. The FSE simulates reality by presenting complex and realistic problems that require critical thinking, rapid problem solving, and effective responses by trained personnel.

The level of support needed to conduct an FSE is greater than that needed for other types of exercises. The exercise site for an FSE is usually large, and site logistics require close monitoring. Safety issues, particularly regarding the use of props and special effects, must be monitored. Throughout the duration of the exercise, many activities occur simultaneously.

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## APPENDIX D: CASCADIA RISING 2016



In partnership with FEMA Region X, Washington State will conduct Cascadia Rising 2016 (CR'16), a Catastrophic Earthquake and Tsunami Functional Exercise, June 7-10, 2016. The exercise scenario is based on scientific modeling in which a 9.0 magnitude Cascadia Subduction Zone (CSZ) earthquake rips across the 800-mile CSZ fault line. In the scenario, the earthquake and subsequent tsunami and aftershocks cause catastrophic damage and loss of life.

### **Purpose**

The goal of CR'16 is to engage and improve the whole community and our approach to complex disaster operations together as a joint team – particularly EOC to EOC operations. The end state of Cascadia Rising 16 is more effective coordination and integration of governments at all levels – cities, counties, state agencies, federal officials, the military, tribal nations – as well as non-government organizations and the private sector to respond to such a disaster.

### **Scope of the Exercise**

From 7-10 June 2016, EOCs at all levels of government and the private sector will activate to coordinate simulated field response operations both within their jurisdictions and neighboring communities, the Washington State EOC, FEMA, and major military commands. The exercise will run generally 8am-5pm for four days, June 7-10 2016. The four day exercise is the culmination of two years of ramp-up seminars, webinars, tabletop exercises, and other organizational exercises that have raised the capabilities of organizations across the state.

As part of the final leg of our two-year ramp-up, Washington State EMD, will host an executive level seminar on the Cascadia Subduction Zone hazard, mitigation, and response plan on January 8<sup>th</sup> 2016. Following the Final Planning Meeting in March, Washington EMD in partnership with FEMA Region X, will host an operational tabletop exercise, to bring together emergency management and response officials to rehearse the response plan as final preparation for the culminating exercise.

### **Cascadia Rising 2016 - Exercise Website**

The Cascadia Rising 2016 Exercise Website is a central repository of information and resources supporting Cascadia Rising 2016. Any participant can register at:

<https://www.preptoolkit.org/web/cascadiarising2016>

## Capabilities Tested

At the state and federal level, the joint exercise objectives will focus on six core capabilities:

- Operational Communications
- Public Health and Medical Services
- Mass Care Services
- Situational Assessment
- Critical Transportation
- Operational Coordination

The State EOC will serve as a bridge between federal agencies and local jurisdictions to ensure that city and county governments can focus on testing specific objectives and improving targeted capabilities.

## Remaining Milestones (2016)

January 2016 .....Player Injects develop Master Scenario Event List (MSEL)  
February 2016 .....First MSEL Synch meeting  
March 15-17, 2016.....Final Planning Meeting – Final Controllers and Evaluators list  
April 2016 .....Final MSEL Synch meeting  
May 2016 .....Conduct Controller and Evaluator Training  
May 2016 .....Publish the Exercise Communications Plan  
**June 7-10, 2016 ..... Conduct the Functional Exercise**  
August 2016 .....Publish After Action Report

## Completed Milestones (2014-2015)

February 2014 .....Cascadia Rising 16 Kick-Off Seminar at Ocean Shores  
June 2014 .....Concepts and Objectives Workshop  
August 2014 .....Finalize exercise participant list (receive all XPAs)  
September 2014.....Publish the Joint Objectives  
October 14, 16 2014 .....Exercise Design Seminar  
October 2014 .....Publish the Scenario Document  
January 2015 .....CSZ Plans Seminar (Review of Stakeholder Response Plans)  
February 3-4, 2015.....Initial Planning Meeting (Exercise Design Event)  
March thru Dec 2015 .....Seminars and Workshops conducted for the evaluated core capabilities to identify best practices  
August 2015 .....Mid-Term Planning Meeting  
September 2015.....Publish Exercise Plan  
December 2015.....Publish the Ground Truth document  
December 2015.....Publish Exercise Evaluation Guides (EEGs)

## APPENDIX E: ACRONYMS

ACES	Amateur Civil Emergency Service
AHA CPR	American Heart Association CPR
APS	Advanced Professional Series
ARES/RACES	Amateur Radio Emergency Service/Radio Amateur Civil Emergency Service
AUXCOM	Auxiliary Communications
CAP	Corrective Action Program
CART	Child Abduction Response Team
CBRNE	Chemical, Biological, Radiological, Nuclear and High-Yield Explosives
CDP	Center for Domestic Preparedness
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Team
CGS	Columbia Generating Station
CISM	Critical Incident Stress Management
COOP	Continuity of Operations
CPOD	Community Points of Distribution
CRESA	Clark Regional Emergency Services Agency
CSZ	Cascadia Subduction Zone
CTOS	Counter Terrorism Operations Support, USDOE Nevada Test Site
DEM	Department of Emergency Management
DOH	Department of Health, Washington State
ECC	Emergency Coordination Center
EMD	WA Emergency Management Division
EMI	Emergency Management Institute
EMRTC	Energetic Materials Research and Testing Center, New Mexico Institute of Mining and Technology
EOC	Emergency Operations Center
EQ	Earthquake
ERO	Emergency Response Organizations
ERT	Emergency Response Team
ESF	Emergency Support Function
EX	Exercise
FAST	Functional Assessment Service Team
FCA	Food Control Area
FE	Functional Exercise
FSE	Full-Scale Exercise
FEMA	Federal Emergency Management Agency

HazMat	Hazardous Materials
HSEEP	Homeland Security Exercise and Evaluation Program
HSR	Homeland Security Region
ICS	Incident Command System
IEMC	Integrated Emergency Management Course
IMT	Incident Management Team
IPW	Improvement Planning Workshop
IS	Independent Study
JIS/JIC	Joint Information System/Joint Information Center
LEPC	Local Emergency Planning Committee
LHJ	Local Health Jurisdictions
MCI	Mass Casualty Incident
MEPP	Master Exercise Practitioner Program
MRC	Medical Reserve Corps
NDPC	National Domestic Preparedness Consortium
NDPTC	National Disaster Preparedness Training Center at the University of Hawaii
NIMS	National Incident Management System
NPM	National Preparedness Month
NRF	National Response Framework
NWHRN	Northwest Healthcare Response Network
OEM	Office of Emergency Management
OFM	WA State Office of Financial Management
PDS	Professional Development Series
PH	Public Health
PIO	Public Information Officer
POETE	Planning, Organization, Exercise, Training, and Exercise
PSE	Puget Sound Energy
RACES	Radio Amateur Civil Emergency Service
RDPC	Rural Domestic Preparedness Consortium
SAR	Search and Rescue
SEOC	State Emergency Operations Center
T&E	Training and Exercise
TEEX	Texas A&M University, National Emergency Response & Rescue Training Center

TEP	Training and Exercise Plan
TEPW	Training and Exercise Planning Workshop
THIRA	(WA State) Threat Hazard Identification and Risk Assessment
TTCI	Transportation Technology Center, Inc.
TTX	Tabletop Exercise
UASI	Urban Areas Security Initiative
WMD	Weapons of Mass Destruction
WSDOT	WA State Department of Transportation
WSP	Washington State Patrol



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